

**THE FINANCIAL PLAN
Municipality of
City of Portage la Prairie
2019**

	Attached	Not Applicable
Page 1 General Operating Fund - Budgeted Revenue & Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Revenue	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Utility Operating Fund - Budgeted Revenue & Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 A Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Ten Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

City of Portage la Prairie
GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

	BUDGET 2018	PRE-AUDIT 2018	BUDGET 2019	BUDGET 2020
Tax Levy	(\$18,387,237.68)	(\$18,387,238.00)	(\$18,771,928.71)	(\$18,771,928.71)
Grants in Lieu of Taxes	-1,750,056.88	-1,750,057.00	-1,776,303.97	-1,776,303.97
Sub-Total	(\$20,137,294.56)	(\$20,137,295.00)	(\$20,548,232.69)	(\$20,548,232.69)
Requisitions (Deduct)	8,829,936.00	8,830,012.00	8,973,310.00	8,973,310.00
Net Municipal Taxes & Grants in Lieu of Taxes	(\$11,307,358.56)	(\$11,307,283.00)	(\$11,574,922.69)	(\$11,574,922.69)
Other Revenue	-6,737,494.30	-7,145,066.00	-7,100,380.00	-7,100,380.00
Transfers from Accumulated Surplus and Reserves	-2,991,960.00	-2,926,960.00	-319,609.00	-311,060.00
Total Revenue	(\$21,036,812.86)	(\$21,379,309.00)	(\$18,994,911.69)	(\$18,986,362.69)
General Government Services	\$2,384,105.06	\$2,306,529.00	\$2,506,224.00	\$2,506,224.00
Protective Services	5,908,990.28	5,518,782.00	5,978,062.00	5,978,062.00
Transportation Services	2,083,560.73	2,002,036.00	2,121,392.00	2,121,392.00
Environmental Health Services	809,164.26	696,731.00	837,145.00	837,145.00
Public Health & Welfare Services	361,164.77	236,197.00	336,797.00	336,797.00
Environmental Development Services	462,576.15	429,808.00	440,638.00	440,638.00
Economic Development Services	179,400.00	421,856.00	179,400.00	179,400.00
Recreation & Cultural Services	2,298,134.26	2,200,010.00	2,271,479.00	2,271,479.00
Fiscal Services	3,128,883.20	3,515,579.00	3,807,154.00	3,807,154.00
Transfers				
Surplus Appropriations - Deferred Surplus	0.00	0.00	0.00	0.00
- General Reserve	3,293,468.00	3,293,468.00	181,549.00	173,000.00
Total Basic Expenditure	\$20,909,446.71	\$20,620,996.00	\$18,659,840.00	\$18,651,291.00
Allowance for Tax Assets	127,366.15	127,366.15	335,071.69	335,071.69
Total Expenditure	\$21,036,812.86	\$20,748,362.15	\$18,994,911.69	\$18,986,362.69
Net Operating (Surplus) Deficit	\$0.00	(\$630,946.85)	\$0.00	\$0.00

Adopted by Resolution of Council on _____

Mayor's Approval Signature _____

Finance Chair Approval Signature _____

Certified by Director of Finance _____

FOR DEPARTMENTAL USE ONLY

Date Filed _____

Date Cleared _____

Authorized Signature _____

City of Portage la Prairie
GENERAL OPERATING FUND
BUDGETED REVENUE

	BUDGET 2018	PRE-AUDIT 2018	BUDGET 2019	BUDGET 2020
Other Revenue				
Taxes Added	-70,365.00	-82,791.00	-53,373.00	-53,373.00
Accommodation Tax Revenue	-120,000.00	-150,004.00	-120,000.00	-120,000.00
Long Plain First Nation - Grant in Lieu	-52,800.00	-54,654.00	-52,800.00	-52,800.00
Business Tax for Cable TV	-31,300.00	-30,730.00	-32,206.00	-32,206.00
Licenses - Animal	-1,575.00	-1,121.00	-1,600.00	-1,600.00
Licenses - Bicycle				
Licenses - Business	-29,200.00	-37,430.00	-31,500.00	-31,500.00
Licenses - Other	-4,000.00	-4,654.00	-2,800.00	-2,800.00
Permits - Building	0.00	0.00	0.00	0.00
Permits - Plumbing	0.00	0.00	0.00	0.00
Fines	-341,600.00	-333,802.00	-377,260.00	-377,260.00
Sales of Service				
- General Government	-36,780.00	-35,031.00	-211,140.00	-211,140.00
- Protective	-652,000.00	-673,498.00	-652,000.00	-652,000.00
- Transportation	-9,570.00	-28,934.00	-11,820.00	-11,820.00
- Environmental Health	-606,925.00	-601,730.00	-663,778.00	-663,778.00
- Public Health and Welfare				
- Environmental Development				
- Economic Development				
- Recreation and Cultural	-1,600.00	-968.00	-1,600.00	-1,600.00
- Other	0.00	-273,912.00	0.00	0.00
Sales of Goods	-64,500.00	-343,331.00	-544,600.00	-544,600.00
GST Recovery 3% 02/04-05/04				
Rentals	-181,028.00	-121,881.00	-163,432.00	-163,432.00
Trailer Park	-43,000.00	-42,622.00	-42,000.00	-42,000.00
Concessions and Franchises				
Returns from Investments	-70,000.00	-261,536.00	-70,000.00	-70,000.00
Tax and Redemption Penalties	-125,000.00	-151,166.00	-119,000.00	-119,000.00
Development and Dedication Fees				
Provincial Municipal Tax Sharing	-2,594,004.00	-2,591,097.00	-834,248.00	-834,248.00
VLT Revenue Sharing	0.00	0.00	0.00	0.00
Conditional Grants:				
Federal Govt, Can/MB Infr. (and 3rd party)	-1,254,364.30	-823,185.00	-849,246.00	-849,246.00
Conditional Grants - Provincial Govt	-433,883.00	-402,577.00	-2,211,977.00	-2,211,977.00
Conditional Grants - Local Govt	-14,000.00	-98,412.00	-54,000.00	-24,000.00
Loan Recoveries				
Total Other Revenue	-6,737,494.30	-7,145,066.00	-7,100,380.00	-7,070,380.00
Transfers from				
- General Reserve	0.00	0.00	-311,060.00	-311,060.00
- Accumulated Surplus	-2,926,960.00	-2,926,960.00	-8,549.00	-8,549.00
- Special Admin Reserve	0.00	0.00	0.00	0.00
- Accomodation Tax & Marketing Reserve	-65,000.00	0.00	0.00	0.00
- Recreation Reserve	0.00	0.00	0.00	0.00
- Fuel Tax Grants Reserve	0.00	0.00	0.00	0.00
Total Transfers	-2,991,960.00	-2,926,960.00	-319,609.00	-319,609.00
TOTAL OTHER REVENUE & TRANSFERS	-9,729,454.30	-10,072,026.00	-7,419,989.00	-7,389,989.00

City of Portage la Prairie
GENERAL OPERATING FUND
EXPENDITURES

	BUDGET 2018	PRE-AUDIT 2018	BUDGET 2019	BUDGET 2020
GENERAL GOVERNMENT SERVICES				
Legislative	\$141,042.00	\$134,979.00	\$153,600.00	\$153,600.00
General Administrative				
CAO & Staff	\$1,347,402.16	\$1,350,437.00	\$1,398,605.00	\$1,398,605.00
Office	360,723.00	313,168.00	420,477.00	419,477.00
Legal	\$29,300.00	\$37,959.00	\$35,000.00	\$35,000.00
Audit	\$24,000.00	\$24,000.00	\$25,000.00	\$25,000.00
Prior Period Adjustments	\$0.00	\$9,686.00	\$0.00	\$0.00
Assessment	\$160,000.00	\$159,025.00	\$160,000.00	\$160,000.00
Taxation	\$4,700.00	\$2,989.00	\$5,500.00	\$5,500.00
Other General Government				
Elections	\$15,060.00	\$10,219.00	\$295.00	\$0.00
Conventions	85,500.00	65,022.00	90,500.00	90,500.00
Claims & Liability Insurance	\$53,977.90	\$50,136.00	\$61,447.00	\$61,447.00
Intergovernmental Relations	0.00	0.00	0.00	0.00
Grants	\$142,100.00	\$130,690.00	\$129,200.00	\$129,200.00
Other General Government	20,800.00	18,219.00	26,600.00	26,600.00
TOTAL GENERAL GOVERNMENT SERVICES	2,384,605.06	2,306,529.00	2,506,224.00	2,504,929.00
PROTECTIVE SERVICES				
Police	3,781,107.72	3,376,456.00	3,788,164.00	3,788,164.00
Fire	1,999,372.56	2,009,959.00	2,049,786.00	2,049,786.00
Emergency Measures - 911	58,700.00	56,596.00	65,500.00	65,500.00
Flood Control	0.00	0.00	0.00	0.00
Building Inspection	0.00	0.00	0.00	0.00
Plumbing Inspection				
Animal and Pest Control	69,810.00	75,771.00	74,612.00	74,612.00
TOTAL PROTECTIVE SERVICES	5,908,990.28	5,518,782.00	5,978,062.00	5,978,062.00
TRANSPORTATION SERVICES				
Administration	131,532.83	147,356.00	143,686.00	143,686.00
Engineering	147,474.31	140,271.00	151,129.00	151,129.00
Roads & Streets				
Equipment - U Op Wages & Benefits	42,114.64	52,033.00	47,625.00	47,625.00
Equipment - Fuel	52,000.00	64,189.00	55,000.00	55,000.00
Equipment - Repairs & Maint.	83,073.00	80,878.00	78,138.00	78,138.00
Equipment - Insurance & Reg.	13,000.00	11,598.00	13,000.00	13,000.00
Workshop and Yards	48,311.75	53,012.00	53,831.00	53,831.00
Equipment - Contribution from Utility	0.00	0.00	0.00	0.00
Down Time	95,385.21	141,861.00	97,582.00	97,582.00
Safety Supplies & Consultant	2,800.00	3,842.00	3,460.00	3,460.00
Road Maintenance - Labour	147,853.41	158,502.00	144,041.00	144,041.00
Road Maintenance - Materials	154,110.00	116,678.00	163,910.00	163,910.00
Road Maintenance - Rentals	30,365.00	28,765.00	27,690.00	27,690.00
Special Events	7,582.86	1,660.00	7,635.00	7,635.00
Road Maintenance - Dust Abatement				
Road Reconstruction - Labour				
Road Reconstruction - Materials				
Road Reconstruction - Contracts	371,000.00	359,986.00	371,000.00	371,000.00
Sidewalks and Boulevards	85,103.99	94,948.00	82,213.00	82,213.00
Ditches and Road Drainage				
Storm Sewers	109,647.62	128,747.00	108,257.00	108,257.00
Street Cleaning	22,471.51	20,146.00	21,357.00	21,357.00
Snow Removal - Labour	120,207.18	94,927.00	117,887.00	117,887.00
Snow Removal - Materials & Repair	64,050.00	59,246.00	66,100.00	66,100.00
Snow Removal - Rentals	30,849.00	16,975.00	30,014.00	30,014.00
Bridges				
Street Lighting	258,584.38	259,768.00	262,762.00	262,762.00
Traffic Services	53,462.47	51,033.00	53,070.00	53,070.00
Parking	137,249.64	80,548.00	141,006.00	141,006.00
Other Road Transport	(124,668.07)	(164,933.00)	(119,001.00)	(119,001.00)
TOTAL TRANSPORTATION SERVICES	2,083,560.73	2,002,036.00	2,121,392.00	2,121,392.00
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection	697,692.00	655,530.00	732,143.00	732,143.00
Nuisance Grounds	111,472.26	41,201.00	105,002.00	105,002.00

City of Portage la Prairie
GENERAL OPERATING FUND
EXPENDITURES

	BUDGET 2018	PRE-AUDIT 2018	BUDGET 2019	BUDGET 2020
Other Environmental Health	0.00	0.00	0.00	0.00
TOTAL ENVIRONMENTAL HEALTH SERVICES	809,164.26	696,731.00	837,145.00	837,145.00
PUBLIC HEALTH AND WELFARE SERVICES				
Cemeteries	158,851.58	109,214.00	133,901.00	133,901.00
Other	131,313.19	56,262.00	131,896.00	131,896.00
Medical Officer				
Hospital Deficit				
Social Welfare				
Administration	71,000.00	70,721.00	71,000.00	71,000.00
Social Welfare Assistance	0.00	0.00	0.00	0.00
Social Welfare Services				
TOTAL PUBLIC HEALTH AND WELFARE SERVICES	361,164.77	236,197.00	336,797.00	336,797.00
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning and Zoning	66,622.00	66,622.00	30,000.00	30,000.00
General Land Assembly	0.00	0.00	0.00	0.00
Urban Renewal/Beautification	0.00	0.00	0.00	0.00
Urban Area Weed Control	195,559.08	198,000.00	219,789.00	219,789.00
Forestry/D.E.D. Program	200,395.07	165,186.00	190,849.00	190,849.00
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES	462,576.15	429,808.00	440,638.00	440,638.00
ECONOMIC DEVELOPMENT SERVICES				
Water Resources and Conservation				
Regional Development	150,150.00	402,106.00	150,150.00	150,150.00
Industrial Development	17,300.00	16,634.00	17,300.00	17,300.00
Tourism	1,950.00	1,024.00	1,950.00	1,950.00
Other	10,000.00	2,092.00	10,000.00	10,000.00
TOTAL ECONOMIC DEVELOPMENT SERVICES	179,400.00	421,856.00	179,400.00	179,400.00
RECREATION AND CULTURAL SERVICES				
Recreation Commission and Administration	0.00	0.00	0.00	0.00
Community Centres and Halls				
Swimming Pools and Beaches	0.00	0.00	0.00	0.00
Golf Courses				
Skating Rinks and Arenas	11,201.00	9,536.00	14,201.00	14,201.00
Parks and Playgrounds	410,908.90	395,403.00	412,756.00	412,756.00
Other Recreation Facilities	0.00	4,230.00	1,200.00	1,200.00
Recreation Programs	0.00	0.00	0.00	0.00
Grants	1,422,125.00	1,373,118.00	1,390,366.00	1,390,366.00
Parks/Rec. Equip. Maint.	68,858.10	65,068.00	62,944.00	62,944.00
Museums				
Libraries	337,141.26	333,964.00	334,383.00	334,383.00
Other Cultural Facilities	47,900.00	18,691.00	55,629.00	55,629.00
Island of Lights	0.00	0.00	0.00	0.00
TOTAL RECREATION AND CULTURAL SERVICES	2,298,134.26	2,200,010.00	2,271,479.00	2,271,479.00
FISCAL SERVICES				
Transfers to Specific Reserves	1,400,314.30	1,693,397.00	1,698,407.00	1,043,307.00
Transfer to Capital	0.00	181,314.00	127,500.00	127,500.00
Transfer to Utility	0.00	0.00	0.00	0.00
Debenture Debt Charges	21,822.00	0.00	0.00	0.00
Other Long-term Debt Charges	1,591,846.90	1,591,847.00	1,591,847.00	1,591,847.00
Tax Discounts and Short-term Loan Interest	8,000.00	7,215.00	7,500.00	7,500.00
Other Debt Charges				
Other Fiscal Services	106,900.00	41,806.00	381,900.00	381,900.00
TOTAL FISCAL SERVICES	3,128,883.20	3,515,579.00	3,807,154.00	3,152,054.00

City of Portage la Prairie
UTILITY OPERATING FUND
BUDGETED REVENUE & EXPENDITURE

	BUDGET 2018	PRE-AUDIT 2018	BUDGET 2019	BUDGET 2020
WATER CONSUMER SALES				
- Residential	-2,932,571.33	-2,834,368.00	-2,900,000.00	-2,900,000.00
- Commercial	-1,784,801.30	-1,581,456.00	-1,670,000.00	-1,670,000.00
- Industrial	-2,997,469.33	-4,141,898.00	-3,900,000.00	-3,900,000.00
- Poplar Bluff Industrial Park	-2,609,860.97	-2,347,623.00	-2,340,000.00	-2,340,000.00
- Federal & Prov				
- Munic. & Schools				
- Regional Water Agreement	-596,206.35	-857,757.00	-650,000.00	-650,000.00
SEWER SERVICE CHARGES				
- Residential				
SEWER SURCHARGES	-26,512.20	-24,579.00	-20,000.00	-20,000.00
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Subtotal	-10,947,421.48	-11,787,681.00	-11,480,000.00	-11,480,000.00
Penalties	-9,750.00	-9,731.00	-7,500.00	-7,500.00
Hydrant Rentals	-57,725.00	-57,700.00	-57,725.00	-57,725.00
Installation Service	0.00	0.00	0.00	0.00
Connection Revenue - Net	-20,000.00	-104,663.00	-20,000.00	-20,000.00
Provincial Grants	-31,000,000.00	-20,405,343.00	-16,500,000.00	-16,500,000.00
Other Revenue	-326,140.00	-247,757.00	-135,822.00	-135,822.00
Contribution from Revenue Fund	0.00	0.00	0.00	0.00
Transfer from General Reserve	0.00	0.00	0.00	0.00
Transfer from Accum. Surplus	-536,689.00	-536,689.00	-1,706,396.00	0.00
TOTAL REVENUE	-42,897,725.48	-33,149,564.00	-29,907,443.00	-28,201,047.00
 WATER SUPPLY				
Administration	1,397,569.78	1,194,748.00	1,327,880.00	1,327,880.00
Customer Billings and Collections	0.00	0.00	0.00	0.00
Purification and Treatment	2,497,752.31	2,336,373.00	2,542,787.00	2,542,787.00
Water Purchases	0.00	0.00	0.00	0.00
Service of Supply	0.00	0.00	0.00	0.00
Transmission and Distribution	1,996,584.39	2,102,003.00	1,759,212.00	1,759,212.00
Other Water Supply Costs	0.00	0.00	0.00	0.00
Connections - Net Loss	0.00	0.00	0.00	0.00
Total	5,891,906.48	5,633,124.00	5,629,879.00	5,629,879.00
 SEWAGE COLLECTION AND DISPOSAL				
Administration				
Sewage Collection System	1,460,137.00	1,043,206.00	1,749,928.00	1,749,928.00
Sewage Lift Station	237,345.00	262,674.00	394,048.00	394,048.00
Sewage Treatment and Disposal	143,680.00	485,180.00	349,598.00	349,598.00
Industrial Pretreatment	0.00	0.00	-17,735.00	-17,735.00
Other Sewage Collection and Disposal Costs	0.00	0.00	0.00	0.00
Connections - Net Loss	0.00	0.00	0.00	0.00
Total	1,841,162.00	1,791,060.00	2,475,839.00	2,475,839.00
CONTRIBUTION TO CAPITAL	0.00	20,287,484.00	16,954,700.00	16,954,700.00
 TRANSFERS TO RESERVES				
Nutrient Removal Reserve	29,682,179.00	1,682,179.00	0.00	0.00
Computer Reserve	18,000.00	18,000.00	18,000.00	18,000.00
DEBENTURE DEBT CHARGES	214,246.00	214,246.00	0.00	0.00
 OTHER LONG-TERM DEBT CHARGES				
 SURPLUS APPROPRIATIONS				
Deferred Surplus re Deficit	0.00	0.00	0.00	0.00
Deferred Surplus re By-Law Obligation	0.00	0.00	0.00	0.00
Appropriation to General Reserve - Utility	5,250,232.00	2,250,232.00	4,829,025.00	3,122,629.00
Total	5,250,232.00	2,250,232.00	4,829,025.00	3,122,629.00
 TOTAL EXPENDITURE	42,897,725.48	31,876,325.00	29,907,443.00	28,201,047.00
 NET OPERATING (SURPLUS) DEFICIT	0.00	-1,273,239.00	0.00	0.00

**City of Portage la Prairie
Tax levy Calculation
for the Year 2019**

EXPENSES

REVENUES

	EXPENSES				EXPENSES				REVENUES					
	Taxable	Exempt	Grants	Total	Basic	Tax Allow	Total	Mill Rate	Taxation	Gnts-in-Lieu	Oth Rev	Ftge	Total	
<u>Education:</u>														
ESL	127,419,730		30,459,050	157,878,780	\$1,542,476.00	(\$0.32)	\$1,542,475.68	9.770	ESL	\$1,244,890.76	\$297,584.92		\$1,542,475.68	
School Division	491,916,090	1,233,140	42,324,090	535,473,320	\$7,430,834.00	(\$70.74)	\$7,430,763.26	13.877	School Division	\$6,826,319.58	\$587,331.40	\$17,112.28	\$7,430,763.26	
Sub-Total					\$8,973,310.00	(\$71.06)	\$8,973,238.94	23.647	Total	\$8,071,210.34	\$884,916.32	\$17,112.28	\$0.00	\$8,973,238.94
<u>Municipal:</u>														
Deb debt-PCU Centre	508,082,160		42,324,090	550,406,250	\$1,525,956.02	(\$229.89)	\$1,525,726.13	2.772	Deb debt-PCU Centre	\$1,408,403.75	\$117,322.38		\$1,525,726.13	
Deb debt-NE Transportation Route	508,082,160		42,324,090	550,406,250	\$65,890.88	\$157.87	\$66,048.75	0.120	Deb debt-NE Transportation Route	\$60,969.86	\$5,078.89		\$66,048.75	
Assess Levy	508,082,160		42,324,090	550,406,250	\$160,000.00	\$168.22	\$160,168.22	0.291	Assess Levy	\$147,851.91	\$12,316.31		\$160,168.22	
<u>Reserve Transfers that are part of the tax levy:</u>														
Reserve-Environment	508,082,160		42,324,090	550,406,250	\$0.00	\$0.00	\$0.00	0.000	Reserve-Environment	\$0.00	\$0.00		\$0.00	
Reserve-Special Admin	508,082,160		42,324,090	550,406,250	\$0.00	\$0.00	\$0.00	0.000	Reserve-Special Admin	\$0.00	\$0.00		\$0.00	
Reserve-Handivan	508,082,160		42,324,090	550,406,250	\$0.00	\$0.00	\$0.00	0.000	Reserve-Handivan	\$0.00	\$0.00		\$0.00	
Reserve-Glesby Centre	508,082,160		42,324,090	550,406,250	\$20,000.00	(\$185.38)	\$19,814.63	0.036	Reserve-Glesby Centre	\$18,290.96	\$1,523.67		\$19,814.63	
Reserve-Fire	508,082,160		42,324,090	550,406,250	\$185,000.00	(\$63.50)	\$184,936.50	0.336	Reserve-Fire	\$170,715.61	\$14,220.89		\$184,936.50	
Reserve-Sidewalk	508,082,160		42,324,090	550,406,250	\$11,093.00	(\$84.88)	\$11,008.13	0.020	Reserve-Sidewalk	\$10,161.64	\$846.48		\$11,008.13	
Reserve-Comp.	508,082,160		42,324,090	550,406,250	\$0.00	\$0.00	\$0.00	0.000	Reserve-Comp.	\$0.00	\$0.00		\$0.00	
Reserve-Gen.	508,082,160		42,324,090	550,406,250	\$173,000.00	(\$172.44)	\$172,827.56	0.314	Reserve-Gen.	\$159,537.80	\$13,289.76		\$172,827.56	
Reserve - Land Dvlpt	508,082,160		42,324,090	550,406,250	\$0.00	\$0.00	\$0.00	0.000	Reserve - Land Dvlpt	\$0.00	\$0.00		\$0.00	
Reserve-Equip.Replace	508,082,160		42,324,090	550,406,250	\$0.00	\$0.00	\$0.00	0.000	Reserve-Equip.Replace	\$0.00	\$0.00		\$0.00	
Mun-at-Large	508,082,160		42,324,090	550,406,250	\$9,116,023.38	\$335,552.74	\$9,451,576.13	17.172	Mun-at-Large	\$8,724,786.85	\$726,789.27		\$9,451,576.13	
Other Revenue and transfers					\$7,402,876.72		\$7,402,876.72		Other Revenue and transfers		\$7,402,876.72		\$7,402,876.72	
Municipal Total					\$18,659,840.00	\$335,142.75	\$18,994,982.75	21.061		\$10,700,718.37	\$891,387.66	\$7,402,876.72	\$0.00	\$18,994,982.75
Totals					\$27,633,150.00	\$335,071.69	\$27,968,221.69		Totals	\$18,771,928.71	\$1,776,303.97	\$7,419,989.00	\$0.00	\$27,968,221.69

**City of Portage la Prairie
Sundry Revenue and Expenditure Analysis**

Part 1 - Grants in Lieu of Taxes

Government or Agency		Assessment Farm/Res	Other	Mill Rate	Amount	Frontage	Total
#1080 HMQ-MAN	R	4,246,250		34.938	148,355		148,355
#1080 HMQ-MAN	F			34.938	0		0
#1080 HMQ-MAN	O		9,393,810	44.708	419,978		419,978
#1020 HMQ-MAN	O		1,820	44.708	81		81
#1150 HIGHWAYS	R	41,450		34.938	1,448		1,448
#1150 HIGHWAYS	O		39,470	44.708	1,765		1,765
#3 CORP (FDC)	O		7,946,530	44.708	355,273		355,273
#1270 MPIC	R	0		34.938	0		0
#1270 MPIC	O		894,540	44.708	39,993		39,993
#1300 MHRC	R	7,132,580		34.938	249,198		249,198
#1760 MTS	O			44.708	0		0
#1770 HYDRO	O		838,130	44.708	37,471		37,471
#705 CENTRA - PP	O		4,036,190	44.708	180,450		180,450
#2700 HMQ-CAN	F	444,760		34.938	15,539		15,539
#2700 HMQ-CAN	O		425,300	44.708	19,014		19,014
#2706 VIA RAIL	O		115,580	44.708	5,167		5,167
#1042 ATTOR GEN	O		1,578,010	44.708	70,550		70,550
#1094-COMM S-CORR	O		5,189,670	44.708	232,020		232,020
		<u>11,865,040</u>	<u>30,459,050</u>				<u>1,776,304</u>
			<u>42,324,090</u>				
Total to pages 1,8							<u>1,776,304</u>
							Rounding Diff: <u>0</u>

Part 2 - Conditional Grants

Totals to Page 2	Government or Agency	Purpose	Amount
	Heartlands		0
	<u>Government of Canada</u>		
	Federal Gov't	Fuel Tax	701,864
	FCM	Transit Study	50,000
		Compost Feasibility Study	65,000
	DISC	HUB Committee	32,382
	Included in Conditional Grants - Infr/3rd Party- Page 2		<u>849,246</u>
	<u>R.M. of Portage la Prairie & Province</u>		30,000
			24,000
	Included in Conditional Grants - Local Gov't - Page 2		<u>54,000</u>
	<u>Province of Manitoba:</u>	General Operating	834,248
	Included in Provincial Municipal Tax Sharing - Page 2		<u>834,248</u>
	Province of Manitoba-Mobile Transport - MDTP	Handi-van	30,000
	Province of Manitoba-Man. Product Stewardship	Recycling	208,646
	Province of Manitoba - Heritage Grant	Mausoleum Refurbishment	12,500
	Province of Manitoba-	Dutch Elm Disease	49,200
	Province of Manitoba-Natural Resources	Larvaciding	24,581
	Province of Manitoba-Justice	Policing	1,521,750
	Province of Manitoba-Public Safety	Fire	261,100
	Province of Manitoba-Man. Product Stewardship	WRARS	104,200
	listed in Conditional Grants - Prov Gov't - Page 2		<u>2,211,977</u>
	Conditional Grants, Page 2		<u>3,949,471</u>

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount
Total to Page 1				<u>0</u>

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
Total to Page 6				<u>-</u>

Part 1 - Debenture Debt Charges
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES
FOR THE YEAR ENDED DECEMBER 31, 2018

PURPOSE	B/L #	YEAR	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL FRONTAGE	OTHER ' REQUIREMENT		
		MATURES								
PCU Centre - Series A	09-8435	2024	3,483,778.85	505,771.34	2,978,007.51	191,607.84	697,379.18	697,379.18		
PCU Centre - Series B	09-8435	2024	1,493,048.09	216,759.15	1,276,288.94	82,117.64	298,876.79	298,876.79		
PCU Centre - Series C	10-8482	2025	905,870.36	109,578.09	796,292.27	49,822.87	159,400.96	159,400.96		
PCU Centre - Series D	10-8482	2025	56,616.90	6,848.63	49,768.27	3,113.93	9,962.56	9,962.56		
PCU Centre - Series E	10-8482	2025	56,616.90	6,848.63	49,768.27	3,113.93	9,962.56	9,962.56		
PCU Centre - Series F	10-8490	2025	842,747.26	102,721.49	740,025.77	44,244.23	146,965.72	146,965.72		
Portage Mutual Arena - Series A	09-8450	2024	42,303.00	6,141.52	36,161.49	2,326.67	8,468.18	8,468.18		
Portage Mutual Arena - Series B	09-8450	2024	729,105.14	105,850.72	623,254.42	40,100.78	145,951.50	145,951.50		
Portage Mutual Arena - Series C	10-8491	2025	56,183.21	6,848.09	49,335.12	2,949.62	9,797.71	9,797.71		
Portage Mutual Arena - Series D	10-8491	2025	112,366.30	13,696.20	98,670.10	5,899.23	19,595.43	19,595.43		
Portage Mutual Arena - Series E	10-8491	2025	112,366.30	13,696.20	98,670.10	5,899.23	19,595.43	19,595.43		
NorthEast Transportation Route A	04-8217	2019	36,443.24	36,443.26	-0.02	2,277.70	38,720.96	38,720.96		
NorthEast Transportation Route B	05-8291	2021	20,038.15	6,332.93	13,705.22	1,077.05	7,409.98	7,409.98		
NorthEast Transportation Route C	05-8291	2021	53,435.26	16,887.79	36,547.47	2,872.15	19,759.94	19,759.94		
			8,000,918.96	1,154,424.03	6,846,494.93	437,422.87	1,591,846.90	0.00	0.00	1,591,846.90

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by MillRate
City at Large	508,082,160		42,324,090	550,406,250	1,591,846.90	0.00	0.00	1,591,846.90
City at Large	508,082,160		42,324,090	550,406,250	1,591,846.90	0.00	0.00	1,591,846.90

Note: PCU Centre is now known as Stride Place.

Part 1 - Debenture Debt Charges
 UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES
 FOR THE YEAR ENDED DECEMBER 31, 2018

PURPOSE	B/L #	YEAR	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL FRONTAGE	OTHER	NET REQUIREMENT
		MATURES							
W&Sewer Infrastructure "C"	03-8171	2018	0.00	0.00	0.00	0.00	0.00	0.00	
RM Debt:									
W&Sewer Infrast RM "F"	03-8174	2018	0.00	0.00	0.00	0.00	0.00	0.00	
W&Sewer Infrast RM "E"	03-8170	2018	0.00	0.00	0.00	0.00	0.00	0.00	
			0.00	0.00	0.00	0.00	0.00	0.00	0.00

RM Debt

0.00

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by MillRate
City at Large	508,082,160	0	42,324,090	550,406,250	0.00	0.00	0.00	0.00
City at Large	508,082,160	0	42,324,090	550,406,250	0.00	0.00	0.00	0.00

**City of Portage la Prairie
Capital Estimates - 2018
Part 1 - Capital Expenditures**

Particulars of Expenditure	Estimated Total Cost	Borne by General	Borne by Utility	Borne by Designated Reserves	Borne by Borrowing
Administration	74,500			74,500	
Protective Services	252,901	62,500		190,401	
Operations	3,947,000			3,947,000	
Environmental Development	130,000	65,000		65,000	
Community Services	0				
Utility	23,036,700		18,514,000	4,522,700	
TOTAL	27,441,101				
TOTAL to Page 5		127,500			
TOTAL to Page 6			18,514,000		
TOTAL to Part 2				8,799,601	
TOTAL to Part 3					0

Part 2 - General & Specific Reserve Fund Withdrawals

Reserve Name .	General Fund Transfers		Utility Fund Transfers	
	To Operating	To Capital	To Operating	To Capital
Special Admin. - By-Law No.7294				
Handivan Reserve By-Law No. 7267				
Fire Truck -By-Law No. 4895		145,401		
Capital Reserve, By-Law No. 7166				
Accomm Tax Reserve - Marketing	55,000			
Accomm Tax Reserve - Sask Ave				
Cemetery - By-Law No. 4227				
Computer - By-Law No. 6373		52,000		
Crescent Lake - By-Law No. 7244				
Ec. Dev. - By-Law No. 7777				
Environmental Reserve By-Law No.7839		172,500		
Equipment Replacement - By-Law 3781		119,500		
Fuel Tax, By-Law No. 06-8317				
Glesby Centre By_law No. 09-8437				
Land Dvpt - By-Law No. 98-7993		536,000		
Sidewalk, By-Law No. 00-8060				
Handicap Access Reserve		20,000		
Hydro Trust Fund		15,000		
<u>General Reserve:</u>				
General Projects		491,500		
<u>Fuel Tax Reserve:</u>		3,000,000		
Debt Payments				
<u>Utility Reserve</u>				
Utility Projects				
Nutrient Removal				
Total from Fuel Tax (for debt payments)				
Total from General Reserve		311,060		
	Page 2	4,551,901		

Total from Accumulated Surplus				0
Total from Utility Reserve	Part 1			0
		Page 6		0
			Part 1	

Part 3 - BORROWING (Subject to Municipal Board Approval)

Proposal	Temporary Financing			Repayment Amount	Term
	Bank Loan	Rev. Loan	Res. Loan		
TOTAL, Part 1					0

Amendments Adopted _____ Departmental Use _____

 (Authorized Signatures) (Date) (Authorized)

City of Portage la Prairie - 2019 Risk Rating Capital Plan for General Fund

Dept	Asset	SF	Risk Score														Long Term - Infrastruct	Total	Notes		
			Fail Likelihood	Impact	Severity	Time Horizon	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029					
City Manager	Technology:																				
	Computer Servers & Network Infrastructure	CR	3	4	12	7	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	Ongoing	140,000		
	Mitel phone system	CR	3	4	12	8							54,000						54,000		
	Audio Equipment - Council Chambers	CR	3	3	9	12													50,000	50,000	
	Workstations-Computers	CR	3	5	15	4		105,000											100,000	205,000	
	Closets Software	CR	3	3	9	8							86,000							86,000	
	Licensing	O	3	4	12	8-12		2,000			2,000				2,000				2,000	8,000	
	Technology equipment	CR	3	5	15	4		140,000								140,000				280,000	
	Printers, copiers	CR	4	4	16	4		50,000							50,000					100,000	
	1994 Ford Mini Pumper	FTR	5	5	25	11													280,000	280,000	Replaced in 2018
1999 GMC Rescue/Command Vehicle	GR	3	4	12	6				450,000											450,000	
2004 Engine 3 Fire Truck	FTR	3	3	9	9										600,000					600,000	
2000 Pierce 100' Aerial Platform Fire Apparatus	FTR	1	6	6	18													410,000	410,000		
1994 Radio systems - mobiles/portables	FTR	4	5	20	4		80,000												80,000		
1991 Engine 2 Fire Truck	FTR	4	4	16	3		500,000													500,000	
2012 Engine 1 Tanker/Pumper Truck	FTR	2	2	4	15													450,000	450,000		
2010 Ford 350 4x4 Utility Truck	FTR	3	4	12	6				70,000											70,000	
2006 Hydraulic Extrication Tools, Amkus	FTR	3	3	9	8							50,000							50,000		
Self Contained Breathing Apparatus	FTR	2	3	6	13													70,000	70,000		
Fire Station - General Structure	GR	2	2	4	15													722,000	722,000		
RCMP Building - Roof	GR	1	1	1	20									175,000					175,000		
RCMP Building - Heating system	GR	2	2	4	15									60,000					60,000		
RCMP Building - Cooling system	GR	4	4	16	3		50,000												50,000		
RCMP Building - Exhibit Storage (Heat/Cool)	GR	1	4	4	30									40,000					40,000		
RCMP Parking lot	GR	2	2	4	15													50,000	40,000		
Giesby Centre - general	GBR	3	2	6	5				50,000									50,000	40,000	90,000	
Giesby Centre - mechanicals	GBR	3	4	12	4+		30,000					30,000							30,000	90,000	
Library - Major Painting, wall repairs, lighting	GR	3	3	9	3-10		10,000		50,000											60,000	
Herman Prior - Roof Replacement	GR	3	5	15	3-5					100,000										100,000	
Herman Prior HVAC update	GR	3	3	9	3-10			100,000											29,000	129,000	
Library - parking lot overlay	GR	2	3	6	11		30,000												80,000	110,000	
Herman Prior Centre & Library - exterior repairs, painting	GR	4	1	4	15-20		5,000			25,000										30,000	
Playground Equipment replacement/additions	GR	2	2	4	20			70,000					70,000					80,000		220,000	
Active Transportation:																					
Rec Paths - expansion	O	1	3	3	2-20		5,000		7,500		10,000			12,000		15,000			893,000	942,500	
Added Rec Path-expansion	O	2	3	6	1-20		15,000		15,000		20,000			30,000		40,000			170,000	290,000	
Existing limestone path - paving	O	2	1	2	15-20		60,000	60,000	70,000		50,000	50,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	640,000	
Lakeland walkway overlay	GR	2	3	6	15-20					320,000										320,000	
Crosscut Lakeland path lighting fixture replacement	GR	2	2	4	15-20		125,000													125,000	
Fountain	O	4	3	12	20															81,000	
Tennis Courts	O	3	2	6	20															128,000	
Repair Picnic Shelters Island Park	GR	1	1	1	3-25			20,000							20,000					145,000	
Deer Pen - fence, or eliminate and landscape	O	5	3	15	3															40,000	
Island Park - Washrooms (all)	GR	2	2	4	20			20,000										20,000		241,000	
Outdoor Fitness Equipment	GR	2	2	4	20															42,000	
General:																					
Photocopier	O	6	4	24	10			9,000												20,000	
Survey Equipment	GR	6	4	24	10					40,000	10,000									40,000	
Plotter/scanner	GR	6	4	24	10															40,000	
GIS	O	2	4	8	9+															50,000	
GIS server	O	2	2	4	10+			6,000												8,000	
GIS software modules	GR	6	3	18	1+		10,000			10,000										20,000	
Operations Building - flooring & painting	O	5	3	15	4+															15,000	
Operations office chairs, furniture	O	2	3	6	15-20		5,000					6,000	8,000							40,000	
Office Desk, cabinet replacement	O	2	3	6	15-20		5,000													5,000	
Land Drainage Sewer Cleaning Program	GR	6	6	36	1+	115,000	120,000	125,000	130,000	135,000	140,000	145,000	150,000	155,000	160,000					1,375,000	
Lidar Program	GR	6	6	36	1+	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000					550,000	
Overlay Program:																					
Overlay Program/Asphalt Road Surface - 81,388 meters	O	6	6	36	1+	395,000	407,000	420,000	432,000	447,000	464,000	484,000	500,000	550,000	600,000	660,000	138,165,000			143,040,000	
Road Reconstruction:																					
Saskatchewan Ave West - Rebuild	STR/Gmt	2	4	8	6-12								4,000,000	6,000,000	6,000,000					16,000,000	
Gravel Roads - 25,306 meters	GR	6	6	36	1+	21,000	22,000	23,000	24,000	25,000	26,000	27,000	28,000	29,000	30,000					17,500,000	
Gravel Lanes - 38,306 meters	GR	6	2	12	10	5,000	5,000	5,000	5,000	5,000	5,000	7,500	10,000	15,000	15,000	15,000				5,852,500	
Industrial Park - Street Reconstruction	GR	6	4	20	5					100,000										200,000	
8th St NE 100 block (land drainage)	GTR	2	4	8	6-12									125,000						125,000	
8th St NE 100 block	GTR	2	4	8	6-12									125,000						125,000	
Island Park Causeway	Gmt/GTR	1	4	4	40	4,500,000	300,000													4,800,000	
St John St Const (SE Dev)	GTR	2	4	8	6-12											650,000				650,000	
Storm Sewer Renewal Program:																					
LDS Renewal Program	O	2	3	6	15-20	50,000	50,000	50,000	50,000	75,000	75,000	75,000	125,000	150,000	150,000	150,000				1,075,000	
Koko Platz LDS replacement	O	2	3	6	15-20	50,000	50,000	75,000	75,000	75,000	50,000									350,000	
Saskatchewan Ave - festive lighting/banners	O	3	2	6	12					20,000				10,000						30,000	
Downtown ornamental lighting	O	3	2	6	12	50,000														50,000	
Downtown brick sidewalk replacement	SR	6	6	36	1+	400,000	200,000	200,000	36											800,000	
Sidewalks	O	2	2	4	15	50,000	50,000	50,000	50,000	50,000	50,000	70,000	80,000	50,000	50,000				100,000	650,000	
Roads - equipment	ER	2	3	6	1-15	242,000				20,000			250,000							371,000	883,000
Industrial Park expansion - roads and lds	O	2	3	6	1-15											2,000,000				2,000,000	
Environmental:																					
Compost screener	ER	3</																			

CNR signal upgrade	O	2	2	4	15-20					150,000								150,000
Public Works shop maintenance bay x2	O	2	2	4	15-20								400,000					400,000
Public works shop overhead doors	O	2	2	4	15-20							12,000						12,000
Public works Yard Expansion - fence, gravel	O	4	3	12	1+											50,000		50,000
Signage - PLP Entrance Highway Signs	O	2	3	6	10+												118,000	118,000
City Facilities:																		
City Hall flooring, Main Office area	O	4	3	12	6					25,000								25,000
City Hall HVAC	O	4	3	12	6					100,000								100,000
City Hall Windows	O	4	3	12	6					50,000								50,000
Cemetery:																		
Building Repair - roof & siding	CER	4	3	12	10													50,000
CPR Investigation	CER	4	3	12	1+													30,000
TOTALS:																		
						6,912,000	3,043,000	2,635,500	2,901,000	1,600,000	5,815,500	9,473,000	8,433,000	4,723,000	2,058,000	177,770,000	225,364,000	

	2019 B/F	2020		2021		2022		2023		2024							
General Reserve (GR)	6,776,000	(341,000)	300,000	6,735,000	(367,000)	300,000	6,668,000	(353,000)	300,000	6,615,000	(1,254,000)	300,000	5,661,000	(225,000)	0	5,436,000	
Environmental (ER)	354,000	(457,000)	160,000	7,000	(225,000)	220,000	2,000	(1,245,000)	1,250,000	7,000	(385,000)	400,000	12,000	(265,000)	400,000	147,000	
Computer (CR)	116,000	(14,000)	30,000	132,000	(309,000)	180,000	3,000	(14,000)	30,000	19,000	(14,000)	30,000	35,000	(14,000)	30,000	51,000	
Crescent Lake (CL)	19,000			19,000			19,000			19,000			19,000			19,000	
Handvan (HR)	1,000			1,000			1,000			1,000			1,000			1,000	
Spec Admin (SAR)	110,000		13,000	123,000		13,000	136,000		13,000	149,000		13,000	162,000		13,000	175,000	
Dedication Fees (DFR)	23,000			23,000			23,000			23,000			23,000			23,000	
Sidewalk (SR)	284,000	(400,000)	120,000	4,000	(200,000)	200,000	4,000	(200,000)	200,000	4,000		200,000	204,000		100,000	304,000	
Gas Tax (GTR)	1,142,000		700,000	1,842,000	(300,000)	700,000	2,242,000		700,000	2,942,000		700,000	3,642,000		700,000	4,342,000	
Glesby Building (GBR)	112,000		20,000	132,000	(30,000)	20,000	122,000		20,000	142,000	(50,000)	20,000	112,000		20,000	132,000	
Accommodation Tax - Marketing (ATMR)	113,000			113,000			113,000			113,000			113,000			113,000	
Accommodation Tax - Sask Ave (ATSR)	383,000			383,000			383,000			383,000			383,000			383,000	
Equipment Replacement (ERR)	355,000		185,000	540,000		185,000	725,000		185,000	910,000		185,000	1,095,000		185,000	1,280,000	
Cemetery (CER)	9,000			9,000	(30,000)	25,000	4,000			4,000			4,000			4,000	
Fire Truck (FTR)	345,000		185,000	530,000	(580,000)	185,000	135,000		185,000	320,000	(70,000)	185,000	435,000		185,000	620,000	
Handicap (HCR)	37,000			37,000			37,000			37,000			37,000			37,000	
Land Development (LDR)	919,000			919,000			919,000			919,000			919,000			919,000	
General Infrastructure (GIR)	1,200,000			1,200,000			1,200,000			1,200,000			1,200,000			1,200,000	
Operating		(1,200,000)		NA	(1,002,000)		NA	(823,500)		NA	(1,118,000)		NA	(1,096,000)		NA	
Debitures				NA			NA			NA			NA			NA	
Grants		(4,500,000)		NA			NA			NA			NA			NA	
TOTALS		12,248,000	(6,912,000)	1,713,000	12,749,000	(3,043,000)	2,028,000	12,736,000	(2,635,500)	2,883,000	13,807,000	(2,901,000)	2,033,000	14,057,000	(1,600,000)	1,633,000	14,090,000

	2024 B/F	2025		2026		2027		2028		2029							
General Reserve (GR)	5,436,000	(293,500)	0	5,142,500	(232,000)	0	4,910,500	(578,000)	0	4,332,500	(349,000)	0	3,983,500	(385,000)	0	3,598,500	
Environmental (ER)	147,000	(255,000)	400,000	292,000	(515,000)	400,000	177,000	(275,000)	400,000	302,000	(285,000)	400,000	417,000	(295,000)	400,000	522,000	
Computer (CR)	51,000	(154,000)	110,000	7,000	(14,000)	100,000	93,000	(64,000)	100,000	129,000	(154,000)	100,000	75,000	(14,000)	100,000	161,000	
Crescent Lake (CL)	19,000			19,000			19,000			19,000			19,000			19,000	
Handvan (HR)	1,000			1,000			1,000			1,000			1,000			1,000	
Spec Admin (SAR)	175,000		13,000	188,000		13,000	201,000		13,000	214,000		13,000	227,000		13,000	240,000	
Dedication Fees (DFR)	23,000			23,000			23,000			23,000			23,000			23,000	
Sidewalk (SR)	304,000		100,000	404,000		100,000	504,000		100,000	604,000		100,000	704,000		100,000	804,000	
Gas Tax (GTR)	4,642,000	(4,000,000)	700,000	1,342,000	(1,000,000)	700,000	1,042,000	(1,250,000)	700,000	492,000	(650,000)	700,000	542,000		700,000	1,242,000	
Glesby Building (GBR)	132,000		20,000	152,000	(30,000)	20,000	142,000		20,000	162,000		20,000	182,000		20,000	202,000	
Accommodation Tax - Marketing (ATMR)	113,000			113,000			113,000			113,000			113,000			113,000	
Accommodation Tax - Sask Ave (ATSR)	383,000			383,000			383,000			383,000			383,000			383,000	
Equipment Replacement (ERR)	1,280,000		185,000	1,465,000		185,000	1,650,000		185,000	1,835,000		185,000	2,020,000		185,000	2,205,000	
Cemetery (CER)	4,000	(50,000)		4,000			4,000			4,000			4,000			4,000	
Fire Truck (FTR)	620,000	(50,000)	185,000	755,000	(600,000)	185,000	340,000		185,000	525,000		185,000	710,000		185,000	895,000	
Handicap (HCR)	37,000			37,000			37,000			37,000			37,000			37,000	
Land Development (LDR)	919,000			919,000			919,000			919,000			919,000			919,000	
General Infrastructure (GIR)	1,200,000			1,200,000			1,200,000			1,200,000			1,200,000			1,200,000	
Operating		(1,013,000)		NA	(2,082,000)		NA	(1,266,000)		NA	(3,285,000)		NA	(1,364,000)		NA	
Debitures				NA			NA			NA			NA			NA	
Grants		0		NA	(5,000,000)		NA	(5,000,000)		NA			NA			NA	
TOTALS		14,390,000	(5,815,500)	1,763,000	12,446,500	(9,473,000)	1,703,000	11,758,500	(8,433,000)	1,703,000	11,294,500	(4,723,000)	1,703,000	11,559,500	(2,058,000)	1,703,000	12,568,500

City of Portage la Prairie - 2019 Risk Rating Capital Plan for Utility Fund

Dept	Asset	SF	Risk Score				2020-2029											Long Trm - Infra Deficit	Total	Notes
			Fall Likelihood	Impact	Severity	Time Horizon	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029				
Water Treatment Plant & Reservoirs	WTP Dike	O	2	2	4	15-20	60,000											60,000		
	McKay Reservoir Pumps	NRR	4	1	4	15-20			80,000									80,000		
	Variable speed pumps & pumps(2)-McKay	O	4	1	4	15-20							1,000,000					1,000,000		
	Standby Generator - McKay, replace	GR	2	2	4	15-20	100,000											100,000		
	Standby Generator at WTP pump stn rebuild	O	4	2	8	6-10				50,000								50,000		
	Replace clarifier #2 chain drive gear	O	6	2	12	6-10		20,000										20,000		
	Secure Chemical Storage Bldg	GR	2	1	2	15-20	650,000											650,000		
	Zebra Mussel Control	O	3	1	3	15-20	250,000											250,000		
	Tube settler replacement clarifiers #3	GR	5	1	5	15-20							220,000					220,000		
	Replace raw water intake pump	O	6	1	6	15-20	18,000	18,500		20,000	21,000	220,000						297,500		
	Sand Filter Media Replacement	GR	6	2	12	6-10				100,000								100,000		
	Rebuild Popular Bluff water pumps	GR	6	2	12	6-10	15,000	15,000										30,000		
	WTP Process Software upgrade	GR	5	2	10	6-10			30,000									30,000		
	WTP Control Hardware upgrade	GR	5	1	5	15-20			30,000									30,000		
	Pretreatment - sand recircu pump	O	6	2	12	6-10	40,000											40,000		
	Structural Repairs to Water Plant Building	GR	6	1	6	15-20	100,000											100,000		
	Replace Tube Settlers in Treatment Building	GR	6	1	6	15-20	100,000											100,000		
	Lime Sludge pond cleaning (5 years alternating)	O	6	1	6	15-20			1,200,000			2,000,000						3,200,000		
	WTP HVAC	O	6	2	12	6-10							50,000					50,000		
	Clarifier #3 chain drive gears	O	6	2	12	6-10			20,000									20,000		
	Ozone Compressor	GR	6	2	12	6-10	100,000	110,000										210,000		
	Carbon Dioxide Diffusion system	GR	4	2	8	6-10				80,000								80,000		
	Raw water intake upgrade/protect-bar,plp	GR	5	2	10	6-10					500,000							500,000		
	Lime system upgrade	GR	6	2	12	6-10	300,000											300,000		
	Security Systems - Camera/Fences/Gates	O	5	1	5	15-20			40,000									40,000		
	Ozone Generator Replacement	GR	6	2	12	6-10			750,000	750,000								1,500,000		
	Lime sludge pond #1 drain system	O	6	2	12	6-10								60,000				60,000		
	Lime sludge pond #2 drain system	O	6	2	12	6-10			40,000									40,000		
	Replace Lime Sinker (7002)	GR	6	1	6	15-20	400,000											400,000		
	Sludge pump station pumps & pipes	GR	6	1	6	15-20		150,000										150,000		
	GAC replacement - Engin & Membrane	GR/D	6	2	12	6-10	3,600,000											3,600,000		
	Raw Water Pond/tank, pump station	GR	4	2	8	6-10					50,000							50,000		
	Raw Water Pond/tank, pump station	GR/D	4	2	8	6-10					1,250,000							1,250,000		
	Raw Water Pond/tank, pump station	GR/D	4	2	8	6-10					1,250,000							1,250,000		
	Actiflo tube settler replacement	O	6	1	6	15-20			150,000									150,000		
	Actiflo clarifier scraper arms and drive	GR	4	1	4	15-20				250,000								250,000		
	WTP Roof Replacement	O	6	1	6	15-20							300,000					300,000		
	Aciflo Roof Replacement	O	6	1	6	15-20								100,000				100,000		
	WTP hydro feed switchgear (dual feed)	GR	6	1	6	15-20							80,000					80,000		
	Reservoir Roof Cover Patch McKay Res	GR	6	1	6	15-20												75,000		
	Replace Distribution Pump	O	6	1	6	15-20												60,000		
	Hydro cyclone Replace Bank of 4 x 2	O	6	1	6	15-20				20,000	20,000							40,000		
	Instrument Air Compressor 130	O	6	1	6	15-20		25,000										25,000		
	Raw water intake valve	O	6	1	6	15-20												15,000		
	Raw water intake valve	O	6	1	6	15-20												15,000		
	Raw water check valves (4)	O	6	1	6	15-20												10,000		
	Chemical storage tanks & feed systems	O	6	1	6	15-20			30,000									30,000		
	Replace backwash pump	O	6	1	6	15-20												40,000		
	Replace Transfer Pump	O	6	1	6	15-20												40,000		
	Reservoir Cleaning	GR	6	1	6	15-20	120,000											120,000		
Water Distribution/Waste water Collection	Water Distribution System - 111,845 metres	O	6	6	36	60	350,000	175,000	185,000	200,000	230,000	230,000	250,000	275,000	275,000		86,985,000	89,155,000		
	Water Distribution System Upgrading-Alexander Ave. -650 metres	GR	4	3	12	60	115,000	60,000	180,000	200,000	220,000	240,000	260,000	275,000	285,000	0	0	1,835,000		
	Wastewater Collection - 111,845 metres	GR	6	6	36	60	285,000	295,000	305,000	315,000	335,000	355,000	375,000	410,000	445,000		86,100,000	89,220,000		
	Wastewater Forcemains - 45,878 metres	GR	6	6	36	60	0	0	0	0	0	0	0	0	0	0	36,700,000	36,700,000		
	Industrial Park expansion	GR	6	6	36	60									2,000,000			2,000,000		
	Watermain Renewal Program	O	6	6	36	60	180,000	100,000	105,000									3,620,000		
	Additional Watermain Renewals	GR	6	6	36	60	170,000	75,000	80,000	200,000		230,000	230,000	2,500,000	275,000			525,000		
	Park Dr 18th to Sissons - 430 m -Watermains	GR	6	6	36	60	320,000											320,000		
	Park Dr 15th to 18th - 600 m - Watermains	GR	6	6	36	60		450,000										450,000		
	Park Dr Sissons to 24th - 460 m - Watermains	GR	6	6	36	60			350,000									350,000		
	Water System Upgrading	O	3	3	9	10	115,000	60,000	180,000	200,000	220,000	240,000	260,000					1,275,000		
	Fire Hydrant infill (for coverage)	O	3	3	9	10	20,000	20,000	20,000	20,000	20,000	20,000	24,000					144,000		
	PW garage	O	4	2	8	6-10	100,000						400,000					500,000		
	Heavy equipment	O	4	2	8	6-10	80,000	100,000	110,000	120,000	130,000	140,000	150,000	160,000	170,000			1,160,000		
Shop door replacement - 14'	O	4	2	8	6-10			20,000									20,000			
Aerial photo mosaic - 10 yr cycle	O	4	2	8	6-10			50,000									50,000			
Solids tank with overflow/pond for jetting	O	4	2	8	6-10							50,000					50,000			
Sanitary Sewer Renewal Program	Renewal Program	GR	3	3	9	10	185,000	190,000	195,000	200,000	210,000	220,000	230,000	250,000				1,680,000		
	Additional Allocation - NW Sector	O	3	3	9	10	100,000	105,000	110,000	115,000	125,000	135,000	145,000	160,000				995,000		
	Sask Ave W - water & sewer (150)	GR	3	3	9	10							750,000	750,000				1,500,000		
Water Pollution Control Plant	Plant Rebuild - Phase 1 (LRAB)	G	2	4	8	10											28,750,000	28,750,000		
	Plant Rebuild - Phase 2 (PENDING)	NRR/P 3/Gr/Ptnr	2	4	8	10		5,000,000	6,500,000	73,500,000								85,000,000	73% grant, \$12M industry, \$12M-Nutrient Removal Reserve & Debenture for balance	
Sewage Lift Stations: General/projects	Equipment-air supply/PPE/Tools	O	5	6	30	1	5,000											5,000		
	Odour control	GR	3	4	12	2		10,000	10,000	10,000	10,000	10,000	10,000					60,000	New items so not able to rate- would be an improvement of odour to residence	
	Communication	GR	5	6	30	1	5,000	8,000	60,000									73,000	New items so not able to rate- would increase operator response time, reduce potential damage, reduce travel to stations (respond at plant)	

	Spare pumps	GR	5	3	15	5				60,000	35,000	30,000	63,000	42,000	31,000	70,000		331,000	Pumps within budget are to replace existing- spares of different sizes are needed as backups	
	Mtce/betterments	GR	3	4	12	8								100,000	50,000	100,000		250,000	Unknown improvements that may be required	
Bridge Road	Building	O	2	2	4	15										50,000		50,000		
	Electrical	O	2	3	6	15												0		
	Piping	O	2	6	12	10										30,000		30,000		
	Automation	O	2	2	4	15												0		
	Pumps	O	2	4	8	7							40,000					40,000	1 pump in 2017	
6th Ave	Building	O	5	3	15	5					30,000							30,000		
	Electrical	O	5	5	25	1	5,000							50,000				55,000	Safety concern	
	Piping	O	4	4	16	4				60,000								60,000		
	Automation	GR	5	4	20	2			80,000									80,000		
	Pumps	O	5	4	20	2				15,000								105,000		
	Generator	GR	5	3	15	5							150,000				150,000	300,000	New item- reduce risk if power outage	
	Communication/Alarms	GR	5	4	20	2			15,000									15,000	New item	
	HVAC	O	6	4	24	1	12,000												12,000	Poor ventilation- mould/safety concern
Broadway	Building	GR	3	4	12	2		40,000										40,000	More cost effective to repair in next 2 years than wait for total failure	
	Piping	O	5	5	25	1	20,000											20,000		
	Automation	O	5	4	20	3		15,000										15,000		
	Pumps	O	5	5	25	1	27,000											27,000		
	Piping	O	5	5	25	1	10,000											10,000		
	Pumps	O	5	5	25	1	9,000	9,000										18,000		
	Piping	O	4	5	20	4				10,000								10,000		
	Pumps	O	5	5	25	1	35,000											75,000		
	Piping	O	3	5	15	3							40,000					10,000		
	Pumps	O	4	6	24	2			25,000									25,000		
Sisson	Building	O	2	2	4	15												15,000		
	Electrical	O	5	2	10	8												15,000		
	Piping	O	4	6	12	15												40,000		
	Pumps	O	4	5	20	4												85,000		
	Electrical	O	2	5	10	9												50,000		
	Piping	O	4	5	20	2-3	10,000											10,000		
	Pumps	O	5	5	25	1	15,000											15,000		
	Pumps	O	5	5	25	1	12,000											12,000		
	Piping	O	4	5	20	3				10,000								10,000		
	Electrical	O	5	4	20	3				10,000								10,000		
	Piping	O	3	4	12	10												30,000		
	Pumps	O	5	4	20	4-5												16,000		
McMillan	Building	O	2	5	10	5				8,000	8,000							80,000	City resumed oper/mtce in 2019	
	Automation	O	2	5	10	10												20,000		
	Pumps	O	2	5	10	7												170,000		
	Communication/Alarms	O	2	5	10	10								50,000	60,000	60,000		20,000		
	Building	O	2	5	10	10												10,000		
Poplar Bluff 1	Building	O	1	5	4	20												0	Simple to take ownership in 2019	
South East Devel	Building	O	1	5	4	20												0	Constructed in 2018	
	Pumps	O	3	5	15	5								5,000	5,000	5,000		15,000		
WPCF																				
Safety railing		GR	6	4	24	1	30,000													
Constructed 1996	Windows	O	5	2	10	7							50,000					50,000		
	Roof	O	2	5	10	10												100,000		
	Flooring	O	5	2	10	6							20,000					20,000		
	Paint	O	5	2	10	6												15,000	Low risk but required to maintain high standard at City buildings- rating doesn't allow for this	
	Plumbing	O	6	5	24	1	10,000											10,000		
	Electrical	O	4	5	20	3			100,000									100,000		
	Office/Meeting/Washroom Upgrades	O	6	4	24	1	5,000											12,000		
	HVAC	O	2	6	12	10												130,000		
	Maintenance area- tools, etc	O	5	5	25	1	3,000	3,000	3,000	3,000								12,000		
Lab	Room upgrades (floor/paint)	O	5	2	10	7												10,000		
	Equipment	O	5	6	30	Ongoing	6,000	12,000	15,000	95,000	10,000	10,000	8,000	5,000	90,000	20,000		276,000		
	Bar Screen	O	3	5	15	5												7,000	Teeth needed every 5 years	
	Stack	GR	3	5	15	5												500,000		
	Automation	O	2	4	8	5-6												20,000		
SBRs	Liners	O	2	6	12	5-10				500,000	550,000	600,000						1,650,000		
	Building	O	3	5	15	5												50,000		
	HVAC	O	3	4	12	7												20,000		
	Blowers	O	3	6	18	4-5		10,000	10,000	11,000	12,000	12,000						55,000		
	Valves	GR	3	6	18	4-5		100,000	100,000	100,000	100,000							400,000		
	Pumps	O	4	6	24	1	140,000	85,000	90,000	90,000	95,000							500,000		
	Instrumentation	O	3	6	18	2-5		20,000	50,000									10,000		
	HVAC	O	1	4	4	15												40,000		
	Concrete Repair	O	5	3	15	1	25,000											25,000	Safety concern	
	UV System	O	2	6	12	7												0	Part of upgrade	
	EQ pumps	O	3	6	18	5												40,000	have 2 new- need a 3rd	
	Outfall pumps	O	3	6	18	5												60,000	2 new- need a 3rd	
BVF	Building	O	2	5	10					30,000								30,000	Will cause more damage/more cost if left until failure	
	Boiler	O	3	6	18													0	System may be decommissioned	
	Peroxide System	O	3	4	18													0	before needed	
	Piping	O	3	6	18													0		
GBT	Pumps	O	3	6	18	2-5		40,000			40,000							80,000		
	Polymer Make up	O	4	6	24	1-2	5,000	5,000										10,000		
	Automation	O	5	6	30	1	5,000											5,000		
	EQ Tank	GR	4	4	16	5					60,000							60,000		
	Misc	O	4	3	12	6												15,000		
	Heat Exchanger	GR	3	6	18	6												75,000		
BSTs	Mixers	O	1			5												0	Will improve operation- potential to be addressed in upgrade	
	Building	O	1	2	2	15												30,000		
	Pumps	O	3	6	18	2												40,000		
	TOTALS:							8,267,000	8,835,500	9,903,000	77,377,000	5,931,000	5,207,000	7,905,000	4,999,000	1,461,000	667,000	238,950,000	369,502,500	

	2020		2021		2022		2023		2024							
2019 B/F																
Utility General Reserve (GR)	1,437,000	(3,695,000)	3,000,000	742,000	(1,628,000)	1,000,000	114,000	(2,060,000)	2,000,000	54,000	(2,325,000)	2,200,000	-71,000	(1,860,000)	2,000,000	68,000
Utility Nutrient Removal Reserve (NRR)	12,029,000	(60,000)		11,969,000	(5,000,000)	200,000	7,169,000	(6,580,000)		589,000		589,000				589,000
Utility Infrastructure Reserve (IR)	0			0			0									
Operating	NA	(1,512,000)		NA	(2,212,500)		NA	(1,263,000)		NA	(1,552,000)			(2,071,000)		NA
Debtentures	NA	(3,000,000)		NA			NA			NA				(2,000,000)		NA
Grants/P3	NA			NA			NA			NA	(73,500,000)					NA
	13,466,000	(8,267,000)	3,000,000	12,711,000	(8,840,500)	1,200,000	7,283,000	(9,903,000)	2,000,000	643,000	(77,377,000)	2,200,000	518,000	(5,931,000)	2,000,000	658,000
2024 B/F																
Utility General Reserve (GR)	69,000	(1,075,000)	1,200,000	194,000	(2,418,000)	2,500,000	276,000	(3,827,000)	4,200,000	649,000	(811,000)	2,000,000	1,838,000	(170,000)	2,000,000	3,668,000
Utility Nutrient Removal Reserve (NRR)	589,000	0		589,000	0		589,000	0		589,000	0	2,200,000	2,789,000	0	2,200,000	4,989,000
Utility Infrastructure Reserve (IR)				0			0			0			0			0
Operating	NA	(4,132,000)		NA	(5,497,000)		NA	(1,182,000)		NA	(660,000)			NA	(547,000)	NA
Debtentures	NA			NA			NA			NA				NA		NA
Grants/P3	NA			NA			NA			NA				NA		NA
	658,000	(5,207,000)	1,200,000	783,000	(7,915,000)	2,500,000	865,000	(5,009,000)	4,200,000	1,238,000	(1,471,000)	4,200,000	4,627,000	(717,000)	4,200,000	8,657,000

Risk Management

Likelihood to Occur:

Score	Descriptor	Annual Probability of Occurrence
1	Improbable/Remote	5%
2	Unlikely/Might Happen	5 to 20%
3	Possible	20 to 40%
4	Good Chance	40 to 50%
5	Probably/Likely	50 to 80%
6	Definitely/Certain	> 80%

Impact:

Score	Quantitative Impact	Qualitative Impact
1	Minimal or Insignificant	No loss to City reputation
		Negligible effect on city residents/businesses/visitors (RBVs)
2	Slight or Minor	Adverse reaction by impacted RBVs
		Few RBVs impacted
		Business or service disruption < 1 day
3	Moderate	Adverse reaction by RBVs
		Some RBVs impacted
		Business or service disruption > 1 but less than 2 days
4	High	Adverse reaction in news
		Many RBVs impacted
		Business or service disruption 2 to 7 days
5	Very High	Adverse reaction in news
		Most RBVs impacted
		Business disruption > 7 days
6	Severe or Catastrophic	Loss of reputation
		All RBVs impacted
		Ceases City business/services/operations
		Can't recover services

Severity Matrix:

Likelihood	6	6	12	18	24	30	36
	5	5	10	15	20	25	30
	4	4	8	12	16	20	24
	3	3	6	9	12	15	18
	2	2	4	6	8	10	12
	1	1	2	3	4	5	6
		1	2	3	4	5	6
		Impact					

Matrix Score	Suggested Time Horizon
1-6	15-20
8-12	6-10 years
15-20	3-5 years
24-36	1-2 years