

**THE FINANCIAL PLAN  
Municipality of  
City of Portage la Prairie  
2023**

		Attached	Not Applicable
Page 1	<b>General Operating Fund - Budgeted Revenue &amp; Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	<b>General Operating Fund - Budgeted Revenue</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	<b>General Operating Fund - Budgeted Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	<b>General Operating Fund - Budgeted Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	<b>General Operating Fund - Budgeted Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	<b>Utility Operating Fund - Budgeted Revenue &amp; Expenditure</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	<b>Local Urban District</b>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	<b>Calculation of Tax Levies</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	<b>Sundry Revenue and Expenditure Analysis</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	<b>Rural Area and General Municipal Requirements</b>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	<b>General Operating Fund - Debenture Debt Charges</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	<b>Utility Operating Fund - Debenture Debt Charges</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 A&B	<b>Capital Budget (Current Year)</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	<b>Capital Expenditure Program (Subsequent Ten Years)</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

City of Portage la Prairie  
GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE

	BUDGET 2022	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
Tax Levy	- 20,529,967 -	20,529,967 -	20,724,386 -	20,724,386
Grants in Lieu of Taxes	- 1,718,319 -	1,718,319 -	1,757,783 -	1,757,783
Sub-Total	- 22,248,285 -	22,248,286 -	22,482,169 -	22,482,169
Requisitions (Deduct)	<u>9,382,737</u>	<u>9,382,737</u>	<u>9,049,248</u>	<u>9,049,248</u>
Net Municipal Taxes & Grants in Lieu of Taxes	- 12,865,548 -	12,865,549 -	13,432,921 -	13,432,921
Other Revenue	- 23,449,393 -	14,780,435 -	29,727,305 -	29,727,305
Transfers from Accumulated Surplus and Reserves	- 2,951,653 -	2,951,653 -	3,887,081 -	1,957,670
Total Revenue	<u>- 39,266,594 -</u>	<u>30,597,637 -</u>	<u>47,047,307 -</u>	<u>45,117,896</u>
General Government Services	2,676,285	2,728,831	2,855,738	2,855,738
Protective Services	6,810,872	6,567,433	6,931,178	6,931,178
Transportation Services	2,516,042	2,651,606	2,736,961	2,736,961
Environmental Health Services	942,025	927,604	1,035,111	1,035,111
Public Health & Welfare Services	332,275	276,777	337,652	337,652
Environmental Development Services	423,658	350,537	436,568	436,568
Economic Development Services	173,464	156,935	173,464	173,464
Recreation & Cultural Services	2,493,305	2,523,837	2,583,842	2,583,842
Fiscal Services	21,416,283	11,871,292	27,695,219	27,695,219
Transfers				
Surplus Appropriations - Deferred Surplus				
- General Reserve	<u>1,416,483</u>	<u>1,416,483</u>	<u>2,126,411</u>	<u>197,000</u>
Total Basic Expenditure	39,200,692	29,471,335	46,912,144	44,982,733
Allowance for Tax Assets	<u>65,903</u>	<u>66,262</u>	<u>135,163</u>	<u>135,163</u>
Total Expenditure	<u>39,266,594</u>	<u>29,537,597</u>	<u>47,047,307</u>	<u>45,117,896</u>
Net Operating (Surplus) Deficit	<u>- -</u>	<u>1,060,040</u>	<u>-</u>	<u>-</u>

Adopted by Resolution of Council on \_\_\_\_\_

FOR DEPARTMENTAL USE ONLY

Mayor's Approval Signature \_\_\_\_\_

Date Filed \_\_\_\_\_

Finance Chair Approval Signature \_\_\_\_\_

Date Cleared \_\_\_\_\_

Certified by Director of Finance \_\_\_\_\_

Authorized Signature \_\_\_\_\_

City of Portage la Prairie  
GENERAL OPERATING FUND  
BUDGETED REVENUE

	BUDGET 2022	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
Other Revenue				
Taxes Added	- 135,000	- 180,444	- 107,541	- 107,541
Accommodation Tax Revenue	- 60,000	- 135,829	- 140,000	- 140,000
Long Plain First Nation - Grant in Lieu	- 134,209	- 138,259	- 138,260	- 138,260
Business Tax for Cable TV	- 32,206	- 30,090	- 30,090	- 30,090
Licenses - Animal	- 2,500	- 2,537	- 2,500	- 2,500
Licenses - Bicycle				
Licenses - Business	- 41,000	- 40,290	- 38,000	- 38,000
Licenses - Other	- 10,000	- 13,352	- 10,000	- 10,000
Permits - Building	-	-	-	-
Permits - Plumbing	-	-	-	-
Fines	- 264,100	- 356,542	- 293,600	- 293,600
Sales of Service				
- General Government	- 37,707	- 136,497	- 41,675	- 41,675
- Protective	- 687,500	- 690,629	- 709,000	- 709,000
- Transportation	- 5,600	- 4,530	- 5,600	- 5,600
- Environmental Health	- 793,820	- 800,420	- 937,820	- 937,820
- Public Health and Welfare				
- Environmental Development				
- Economic Development				
- Recreation and Cultural	- 2,275	- 1,776	- 1,800	- 1,800
- Other	-	-	-	-
Sales of Goods	- 74,500	- 154,689	- 76,600	- 76,600
GST Recovery 3% 02/04-05/04				
Rentals	- 179,158	- 160,265	- 210,840	- 210,840
Trailer Park	- 43,350	- 41,320	- 42,700	- 42,700
Concessions and Franchises				
Returns from Investments	- 140,000	- 355,509	- 150,000	- 150,000
Tax and Redemption Penalties	- 133,400	- 223,679	- 133,500	- 133,500
Development and Dedication Fees				
Provincial Municipal Tax Sharing	- 1,080,245	- 1,084,947	- 1,080,245	- 1,080,245
VLT Revenue Sharing	-	-	-	-
Conditional Grants:				
Federal Govt, Can/MB Infr. (and 3rd party)	- 17,359,286	- 3,821,910	- 14,025,146	- 14,025,146
Conditional Grants - Provincial Govt	- 2,216,037	- 2,295,440	- 2,262,698	- 2,262,698
Conditional Grants - Local Govt	- 17,500	- 20,481	- 17,800	- 17,800
Loan Recoveries	-	- 4,091,000	- 9,271,890	- 9,271,890
<b>Total Other Revenue</b>	<b>- 23,449,393</b>	<b>- 14,780,435</b>	<b>- 29,727,305</b>	<b>- 29,727,305</b>
Transfers from				
- General Reserve	- 1,105,653	- 1,105,653	- 1,474,667	- 1,474,667
- Accumulated Surplus	- 1,230,000	- 1,230,000	- 1,929,411	-
- Special Admin Reserve	-	-	-	-
- Accomodation Tax & Marketing Reserve	-	-	-	-
- Recreation Reserve	-	-	-	-
- CCBF Grants Reserve	- 616,000	- 616,000	- 483,003	- 483,003
<b>Total Transfers</b>	<b>- 2,951,653</b>	<b>- 2,951,653</b>	<b>- 3,887,081</b>	<b>- 1,957,670</b>
<b>TOTAL OTHER REVENUE &amp; TRANSFERS</b>	<b>- 26,401,046</b>	<b>- 17,732,088</b>	<b>- 33,614,386</b>	<b>- 31,684,975</b>

City of Portage la Prairie  
GENERAL OPERATING FUND  
EXPENDITURES

	BUDGET 2022	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
<b>GENERAL GOVERNMENT SERVICES</b>				
Legislative	163,001	147,429	167,891	167,891
General Administrative				
CAO & Staff	1,436,402	1,572,197	1,543,616	1,543,616
Office	506,025	441,868	505,378	503,878
Legal	32,500	44,252	32,500	32,500
Audit	24,000	24,000	30,000	30,000
Prior Period Adjustments	-	-	-	-
Assessment	160,000	159,383	160,000	160,000
Taxation	5,500	3,476	5,500	5,500
Other General Government				
Elections	11,929	13,764	250	-
Conventions	86,380	88,350	134,461	132,461
Claims & Liability Insurance	81,048	69,307	90,420	90,420
Intergovernmental Relations	-	-	-	-
Grants	144,900	141,560	162,115	162,115
Other General Government	24,600	23,245	23,606	23,606
<b>TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>2,676,285</b>	<b>2,728,831</b>	<b>2,855,738</b>	<b>2,851,988</b>
<b>PROTECTIVE SERVICES</b>				
Police	4,411,481	4,202,792	4,428,300	4,428,300
Fire	2,252,616	2,226,929	2,322,105	2,322,105
Emergency Measures - 911	69,730	63,811	71,612	71,612
Flood Control	-	-	-	-
Disasters	-	-	-	-
Building Inspection	-	-	-	-
Plumbing Inspection	-	-	-	-
Animal and Pest Control	77,045	73,901	109,161	109,161
<b>TOTAL PROTECTIVE SERVICES</b>	<b>6,810,872</b>	<b>6,567,433</b>	<b>6,931,178</b>	<b>6,931,178</b>
<b>TRANSPORTATION SERVICES</b>				
Administration	151,649	141,203	167,636	167,636
Engineering	107,393	113,625	116,164	116,164
Roads & Streets				
Equipment - U Op Wages & Benefits	51,680	42,689	52,596	52,596
Equipment - Fuel	55,000	105,772	82,500	82,500
Equipment - Repairs & Maint.	93,095	98,575	100,995	100,995
Equipment - Insurance & Reg.	14,690	9,519	14,690	14,690
Workshop and Yards	74,609	60,054	80,980	80,980
Equipment - Contribution from Utility	-	-	-	-
Down Time	108,803	75,358	112,645	112,645
Safety Supplies & Consultant	3,660	3,429	3,820	3,820
Road Maintenance - Labour	133,623	159,886	142,635	142,635
Road Maintenance - Materials	175,010	142,084	187,010	187,010
Road Maintenance - Rentals	31,535	25,331	38,010	38,010
Special Events	8,271	1,470	8,404	8,404
Road Maintenance - Dust Abatement	-	-	-	-
Road Reconstruction - Labour	-	-	-	-
Road Reconstruction - Materials	-	-	-	-
Road Reconstruction - Contracts	618,000	774,698	632,000	632,000
Sidewalks and Boulevards	87,800	40,086	94,723	94,723
Ditches and Road Drainage	-	-	-	-
Storm Sewers	112,334	110,415	117,581	117,581
Street Cleaning	22,700	17,601	23,296	23,296
Snow Removal - Labour	133,810	181,008	196,898	196,898
Snow Removal - Materials & Repair	71,100	70,672	85,400	85,400
Snow Removal - Rentals	33,695	63,637	44,990	44,990
Bridges				
Street Lighting	293,817	270,826	297,309	297,309
Traffic Services	54,904	52,361	55,827	55,827
Parking	75,035	88,915	112,700	112,700
Other Road Transport	3,829	2,392	31,848	31,848

City of Portage la Prairie  
GENERAL OPERATING FUND  
EXPENDITURES

	BUDGET 2022	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
TOTAL TRANSPORTATION SERVICES	2,516,042	2,651,606	2,736,961	2,736,961
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection	829,491	886,909	919,120	919,120
Nuisance Grounds	112,534	40,695	115,991	115,991
Other Environmental Health	-	-	-	-
TOTAL ENVIRONMENTAL HEALTH SERVICES	942,025	927,604	1,035,111	1,035,111
PUBLIC HEALTH AND WELFARE SERVICES				
Cemeteries	111,941	104,706	117,052	117,052
Other	149,334	101,350	149,600	147,860
Medical Officer				
Hospital Deficit				
Social Welfare				
Administration	71,000	70,721	71,000	71,000
Social Welfare Assistance	-	-	-	-
Social Welfare Services				
TOTAL PUBLIC HEALTH AND WELFARE SERVICES	332,275	276,777	337,652	335,912
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning and Zoning	-	-	-	-
General Land Assembly	-	-	-	-
Urban Renewal/Beautification	-	-	-	-
Urban Area Weed Control	225,869	181,451	229,928	229,928
Forestry/D.E.D. Program	197,789	169,086	206,640	206,640
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES	423,658	350,537	436,568	436,568
ECONOMIC DEVELOPMENT SERVICES				
Water Resources and Conservation				
Regional Development	144,214	144,214	170,685	170,685
Industrial Development	17,300	3,648	17,300	17,300
Tourism	1,950	1,073	1,950	1,950
Other	10,000	8,000	10,000	10,000
TOTAL ECONOMIC DEVELOPMENT SERVICES	173,464	156,935	199,935	199,935
RECREATION AND CULTURAL SERVICES				
Recreation Commission and Administration	-	-	-	-
Community Centres and Halls				
Swimming Pools and Beaches	-	-	-	-
Golf Courses				
Skating Rinks and Arenas	5,200	6,018	5,200	5,200
Parks and Playgrounds	458,820	495,829	492,192	492,192
Other Recreation Facilities	14,444	19,665	14,939	14,939
Recreation Programs	-	-	-	-
Grants	1,581,145	1,584,674	1,613,756	1,613,756
Parks/Rec. Equip. Maint.	65,718	71,038	81,311	78,311
Museums				
Libraries	341,080	336,329	347,892	347,892
Other Cultural Facilities	26,898	10,284	28,552	28,552
Island of Lights	-	-	-	-
TOTAL RECREATION AND CULTURAL SERVICES	2,493,305	2,523,837	2,583,842	2,580,842
FISCAL SERVICES				
Transfers to Specific Reserves	2,383,327	2,587,051	2,550,256	2,550,256
Transfer to Capital	16,624,000	6,997,282	22,561,750	-

City of Portage la Prairie  
GENERAL OPERATING FUND  
EXPENDITURES

	BUDGET 2022	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
Transfer to Utility	-	-	71,350	71,350
Debenture Debt Charges	-	-	-	-
Other Long-term Debt Charges	2,141,956	2,141,956	2,283,991	2,283,991
Tax Discounts and Short-term Loan Interest	7,000	6,553	7,000	7,000
Other Debt Charges				
Other Fiscal Services	260,000	138,450	194,400	194,400
<b>TOTAL FISCAL SERVICES</b>	<b>21,416,283</b>	<b>11,871,292</b>	<b>27,668,748</b>	<b>5,106,998</b>

City of Portage la Prairie  
UTILITY OPERATING FUND  
BUDGETED REVENUE & EXPENDITURE

	BUDGET 2022	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
<b>WATER CONSUMER SALES</b>				
- Residential	3,100,000	3,028,279	3,200,000	3,200,000
- Commercial	1,543,000	1,442,056	1,463,000	1,463,000
- Industrial	3,420,000	2,973,063	3,000,000	3,000,000
- Poplar Bluff Industrial Park	2,800,000	4,047,164	3,500,000	3,500,000
- Federal & Prov				
- Munic. & Schools				
- Regional Water Agreement	745,000	812,047	800,000	800,000
<b>SEWER SERVICE CHARGES</b>				
- Residential				
<b>SEWER SURCHARGES</b>				
Discounts, Refunds and Cancellations	18,000	11,624	13,000	13,000
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Net Consumer Revenue - Subtotal	11,626,000	12,314,233	11,976,000	11,976,000
Penalties	10,000	11,208	10,000	10,000
Hydrant Rentals	57,725	58,075	57,725	57,725
Installation Service	-	-	-	-
Connection Revenue - Net	15,000	22,324	18,000	18,000
Provincial Grants	6,947,130	5,273,355	4,851,617	4,851,617
Other Revenue	82,050	1,043,203	344,200	344,200
Contribution from Revenue Fund	-	-	-	-
Transfer from General Reserve	-	-	-	-
Transfer from Accum. Surplus	1,683,837	1,683,837	1,085,223	-
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<b>TOTAL REVENUE</b>	<b>20,421,742</b>	<b>20,406,235</b>	<b>18,342,765</b>	<b>17,257,542</b>
<b>WATER SUPPLY</b>				
Administration	1,498,147	1,482,074	1,643,063	1,643,063
Customer Billings and Collections	-	-	-	-
Purification and Treatment	3,452,854	3,305,491	3,944,337	3,944,337
Water Purchases	-	-	-	-
Service of Supply	-	-	-	-
Transmission and Distribution	1,720,656	1,735,674	1,812,775	1,812,775
Other Water Supply Costs	-	-	-	-
Connections - Net Loss	-	-	-	-
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Total	6,671,657	6,523,239	7,400,175	7,400,175
<b>SEWAGE COLLECTION AND DISPOSAL</b>				
Administration	-	341	20,530	20,530
Sewage Collection System	1,321,429	1,174,500	1,423,896	1,423,896
Sewage Lift Station	318,203	335,569	332,220	332,220
Sewage Treatment and Disposal	655,510	782,368	846,350	846,350
Industrial Pretreatment	58,716	186,905	129,939	129,939
Other Sewage Collection and Disposal Costs	-	-	-	-
Connections - Net Loss	-	-	-	-
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Total	2,236,426	2,105,873	2,493,057	2,493,057
<b>CONTRIBUTION TO CAPITAL</b>	<b>6,947,130</b>	<b>6,096,233</b>	<b>5,035,317</b>	<b>5,035,317</b>
<b>TRANSFERS TO RESERVES</b>				
Nutrient Removal Reserve	-	-	-	-
Computer Reserve	18,000	18,000	18,000	18,000
Infrastructure Reserve	-	-	-	-
IP Reserve	237,080	256,643	261,990	261,990
<b>DEBENTURE DEBT CHARGES</b>	<b>170,860</b>	<b>170,860</b>	<b>242,210</b>	<b>242,210</b>
<b>OTHER LONG-TERM DEBT CHARGES</b>				
<b>SURPLUS APPROPRIATIONS</b>				
Deferred Surplus re Deficit	-	-	-	-
Deferred Surplus re By-Law Obligation	-	-	-	-
Appropriation to General Reserve - Utility	3,690,589	3,690,589	1,806,794	1,806,794
Appropriation to Infrastructure Reserve - Utility	450,000	450,000	-	-
Appropriation to WTP Reserve - Utility	-	-	1,085,223	-
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City of Portage la Prairie  
 UTILITY OPERATING FUND  
 BUDGETED REVENUE & EXPENDITURE

	BUDGET 2022	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
Total	4,140,589	4,140,589	2,892,017	1,806,794
TOTAL EXPENDITURE	<u>20,421,742</u>	<u>19,311,437</u>	<u>18,342,765</u>	<u>17,257,542</u>
NET OPERATING (SURPLUS) DEFICIT	<u>-</u>	<u>0 -</u>	<u>1,094,798</u>	<u>-</u>



City of Portage la Prairie  
 Tax levy Calculation  
 for the Year 2023

	EXPENSES				REVENUES									
	Taxable	Exempt	Grants	Total	Basic	Tax Allow	Total	Mill Rate	Taxation	Gnts-in-Lieu	Oth Rev	Ftge	Total	
<u>Education:</u>														
ESL	146,324,050		32,325,210	178,649,260	\$1,454,187.00	\$17.98	\$1,454,204.98	8.140	ESL	\$1,191,077.77	\$263,127.21		\$1,454,204.98	
School Division	589,698,750	1,262,610	45,900,420	636,861,780	\$7,595,061.00	\$152.59	\$7,595,213.59	11.926	School Division	\$7,032,747.29	\$547,408.41	\$15,057.89	\$7,595,213.59	
Sub-Total					\$9,049,248.00	\$170.56	\$9,049,418.56	20.066	Total	\$8,223,825.06	\$810,535.62	\$15,057.89	\$0.00	\$9,049,418.56
<u>Municipal:</u>														
Debenture - PCU Centre	605,735,390		45,900,420	651,635,810	\$1,525,956.02	\$175.05	\$1,526,131.07	2.342	Debenture - PCU Centre	\$1,418,632.28	\$107,498.78		\$1,526,131.07	
Debenture - Sask Ave W	605,735,390		45,900,420	651,635,810	\$346,667.19	\$3.06	\$346,670.25	0.532	Debenture - Sask Ave W	\$322,251.23	\$24,419.02		\$346,670.25	
Assess Levy	605,735,390		45,900,420	651,635,810	\$160,000.00	\$302.41	\$160,302.41	0.246	Assess Levy	\$149,010.91	\$11,291.50		\$160,302.41	
<u>Reserve Transfers that are part of the tax levy:</u>														
Reserve-Glesby Centre	605,735,390		45,900,420	651,635,810	\$20,000.00	\$200.71	\$20,200.71	0.031	Reserve-Glesby Centre	\$18,777.80	\$1,422.91		\$20,200.71	
Reserve - Handicap Access	605,735,390		45,900,420	651,635,810	\$50,000.00	\$175.96	\$50,175.96	0.077	Reserve - Handicap Access	\$46,641.63	\$3,534.33		\$50,175.96	
Reserve-Fire	605,735,390		45,900,420	651,635,810	\$210,000.00	\$478.37	\$210,478.37	0.323	Reserve-Fire	\$195,652.53	\$14,825.84		\$210,478.37	
Reserve-Sidewalk	605,735,390		45,900,420	651,635,810	\$50,000.00	\$175.96	\$50,175.96	0.077	Reserve-Sidewalk	\$46,641.63	\$3,534.33		\$50,175.96	
Reserve-Gen.	605,735,390		45,900,420	651,635,810	\$197,000.00	\$445.65	\$197,445.65	0.303	Reserve-Gen.	\$183,537.82	\$13,907.83		\$197,445.65	
Reserve-Equip.Replace	605,735,390		45,900,420	651,635,810	\$160,000.00	\$302.41	\$160,302.41	0.246	Reserve-Equip.Replace	\$149,010.91	\$11,291.50		\$160,302.41	
Mun-at-Large	605,735,390		45,900,420	651,635,810	\$10,593,192.57	\$132,732.87	\$10,725,925.43	16.460	Mun-at-Large	\$9,970,404.52	\$755,520.91		\$10,725,925.43	
Other Revenue and transfers					\$33,599,328.12		\$33,599,328.12		Other Revenue and transfers		\$33,599,328.12		\$33,599,328.12	
Municipal Total					\$46,912,143.90	\$134,992.43	\$47,047,136.33	20.637		\$12,500,561.24	\$947,246.97	\$33,599,328.12	\$0.00	\$47,047,136.33
Totals					\$55,961,391.90	\$135,163.00	\$56,096,554.90		Totals	\$20,724,386.30	\$1,757,782.59	\$33,614,386.01	\$0.00	\$56,096,554.90

Part 1 - Grants in Lieu of Taxes

Government or Agency		Assessment		Mill Rate	Amount	Frontage	Total
		Farm/Res	Other				
#1080 HMQ-MAN	R	4,578,850		32.563	149,101		149,101
#1080 HMQ-MAN	F			32.563	0		0
#1080 HMQ-MAN	O		10,237,570	40.703	416,700		416,700
#1020 HMQ-MAN	O		4,230	40.703	172		172
#1150 HIGHWAYS	R	62,200		32.563	2,025		2,025
#1150 HIGHWAYS	O		46,810	40.703	1,905		1,905
#3 CORP (FDC)	O		6,915,810	40.703	281,494		281,494
#1270 MPIC	R			32.563	0		0
#1270 MPIC	O		1,011,730	40.703	41,180		41,180
#1300 MHRC	R	8,412,080		32.563	273,923		273,923
#1770 HYDRO	O		883,570	40.703	35,964		35,964
#705 CENTRA - PP	O		4,725,480	40.703	192,341		192,341
#2700 HMQ-CAN	F	522,080		32.563	17,000		17,000
#2700 HMQ-CAN	O		574,860	40.703	23,399		23,399
#2706 VIA RAIL	O		116,290	40.703	4,733		4,733
#1042 ATTOR GEN	O		1,907,890	40.703	77,657		77,657
#1094-COMM S-CORR	O		5,900,970	40.703	240,187		240,187
		<u>13,575,210</u>	<u>32,325,210</u>				<u>1,757,783</u>
			<u>45,900,420</u>				
Total to pages 1,8							<u>1,757,783</u>

Part 2 - Conditional Grants

Totals to Page 2	Government or Agency	Purpose	Amount
<u>Government of Canada:</u>			
	Federal Gov't	CCB	735,286
	ICIP	Sask Ave W	13,289,860
		Included in Conditional Grants - Infr/3rd Party- Page 2	<u>14,025,146</u>
<u>Local Government:</u>			
		Safety Officer	17,800
		Included in Conditional Grants - Local Gov't - Page 2	<u>17,800</u>
<u>Province of Manitoba:</u>			
		General Operating	1,080,245
		Included in Provincial Municipal Tax Sharing - Page 2	<u>1,080,245</u>
	Province of Manitoba-Mobile Transport - MDTP	Handi-van	30,000
	Province of Manitoba-Man. Product Stewardship	Recycling	230,137
	Province of Manitoba-	Dutch Elm Disease	46,170
	Province of Manitoba-Natural Resources	Larvaciding	37,191
	Province of Manitoba-Justice	Policing	1,495,750
	Province of Manitoba-Public Safety	Fire	261,100
	Province of Manitoba-Man. Product Stewardship	WRARS	125,000
		listed in Conditional Grants - Prov Gov't - Page 2	<u>2,225,348</u>
		Conditional Grants, Page 2	<u>17,348,539</u>

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount
				<u>0</u>
			Total to Page 1	<u>0</u>

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
				<u>-</u>
			Total to Page 6	<u>-</u>

Part 1 - Debenture Debt Charges  
GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES  
FOR THE YEAR ENDED DECEMBER 31, 2023

PURPOSE	B/L #	YEAR MATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL	FRONTAGE	OTHER	NET REQUIREMENT
PCU Centre - Series A	09-8435	2024	1,287,584.95	626,562.01	661,022.95	70,817.17	697,379.18			697,379.18
PCU Centre - Series B	09-8435	2024	551,822.14	268,526.57	283,295.57	30,350.22	298,876.79			298,876.79
PCU Centre - Series C	10-8482	2025	430,053.10	135,748.04	294,305.06	23,652.92	159,400.96			159,400.96
PCU Centre - Series D	10-8482	2025	26,878.32	8,484.25	18,394.07	1,478.31	9,962.56			9,962.56
PCU Centre - Series E	10-8482	2025	26,878.32	8,484.25	18,394.07	1,478.31	9,962.56			9,962.56
PCU Centre - Series F	10-8490	2025	398,356.67	126,051.99	272,304.67	20,913.73	146,965.72			146,965.72
Portage Mutual Arena - Series A	09-8450	2024	15,634.91	7,608.26	8,026.65	859.92	8,468.18			8,468.18
Portage Mutual Arena - Series B	09-8450	2024	269,473.13	131,130.48	138,342.65	14,821.02	145,951.50			145,951.50
Portage Mutual Arena - Series C	10-8491	2025	26,557.20	8,403.46	18,153.75	1,394.25	9,797.71			9,797.71
Portage Mutual Arena - Series D	10-8491	2025	53,114.22	16,806.93	36,307.28	2,788.50	19,595.43			19,595.43
Portage Mutual Arena - Series E	10-8491	2025	53,114.22	16,806.93	36,307.28	2,788.50	19,595.43			19,595.43
Crescent Lake Causeway	21-8727	2023	403,500.00	403,500.00	0.00	7,868.25	411,368.25		411,368.25	
Saskatchewan Ave W	21-8717	2037	4,091,000.00	217,391.59	3,873,608.41	129,275.60	346,667.19			346,667.19
			<u>7,633,967.19</u>	<u>1,975,504.77</u>	<u>5,658,462.41</u>	<u>308,486.69</u>	<u>2,283,991.46</u>	<u>0.00</u>	<u>411,368.25</u>	<u>1,872,623.21</u>

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by MillRate
City at Large	605,735,390		45,900,420	651,635,810	2,283,991.46	0.00	411,368.25	1,872,623.21

Note: PCU Centre is now known as Stride Place.

Part 1 - Debenture Debt Charges

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

FOR THE YEAR ENDED DECEMBER 31, 2023

<b>PURPOSE</b>	<b>B/L #</b>	<b>YEAR MATURES</b>	<b>OPEN BAL.</b>	<b>PRINCIPAL</b>	<b>CLOSE BAL.</b>	<b>INTEREST</b>	<b>TOTAL</b>	<b>FRONTAGE</b>	<b>OTHER</b>	<b>NET REQUIREMENT</b>
Sask Ave W - Utility Infrastructure	21-8728	2036	1,879,988.45	119,282.48	1,760,705.97	48,879.70	168,162.18		0.00	168,162.18
Sask Ave W - Utility Infrastructure	22-8737	2037	842,000.00	44,743.03	797,256.97	26,607.20	71,350.23		71,350.23	
			<u>2,721,988.45</u>	<u>164,025.51</u>	<u>2,557,962.94</u>	<u>75,486.90</u>	<u>239,512.41</u>	<u>0.00</u>	<u>71,350.23</u>	<u>168,162.18</u>

**City of Portage la Prairie**  
**Capital Estimates - 2023**  
**Part 1 - Capital Expenditures**

Particulars of Expenditure	Estimated Total Cost	Borne by General	Borne by Utility	Borne by Designated Reserves	Borne by Borrowing
Administration	94,000			94,000	
Protective Services	45,000			45,000	
Operations	24,371,860	13,427,860		1,296,000	9,648,000
Environmental Development	0				
Community Services	80,000			80,000	
Utility	<u>16,372,181</u>		4,961,617	11,226,864	183,700
TOTAL	40,963,041				
TOTAL to Page 5		<u>13,427,860</u>			
TOTAL to Page 6			<u>4,961,617</u>		
TOTAL to Part 2				<u>12,741,864</u>	
TOTAL to Part 3					<u>9,831,700</u>

**Part 2 - General & Specific Reserve Fund Withdrawals**

Reserve Name .	General Fund Transfers		Utility Fund Transfers	
	To Operating	To Capital	To Operating	To Capital
Special Admin. - By-Law No.7294				
Handivan Reserve By-Law No. 7267				
Fire Truck -By-Law No. 4895				
Capital Reserve, By-Law No. 7166		99,000		
Accomm Tax Reserve - Marketing	83,200			
Accomm Tax Reserve - Sask Ave	5,000		10,000	
Cemetery - By-Law No. 4227				
Computer - By-Law No. 6373			64,000	
Crescent Lake - By-Law No. 7244				
Ec. Dev. - By-Law No. 7777				
Environmental Reserve By-Law No.7839			5,000	
Equipment Replacement - By-Law 3781			7,000	
Fuel Tax, By-Law No. 06-8317				
Glesby Centre By_law No. 09-8437			35,000	
Land Dvpt - By-Law No. 98-7993			235,000	
Sidewalk, By-Law No. 00-8060				
Accessibility Reserve			148,368	
Infrastructure Reserve			260,000	
Library Reserve			15,000	
Softball Complex Reserve	12,200			
Herman Prior Building Reserve			15,000	
Hydro Trust			48,000	
<u>General Reserve:</u>				
General Projects	1,474,667		538,632	
<u>CCBF Reserve</u>				
Projects	411,653		35,000	71,350
<u>Utility Reserve</u>				
Utility Projects				6,982,864
Nutirient Removal				1,294,000
Infrastructure				1,865,000
WTP Reserve				1,085,000
Total from CCBF (for debt payments)	<u>411,653</u>		71,350	
Total from General Reserve	<u>1,575,067</u>			
	Page 2	<u>1,515,000</u>		
Total from Accumulated Surplus			<u>0</u>	
Total from Utility Reserve		Part 1	<u>71,350</u>	
			Page 6	<u>11,226,864</u>
				Part 1

**Part 3 - BORROWING** (Subject to Municipal Board Approval)

Proposal	Temporary Financing			Repayment	
	Bank Loan	Rev. Loan	Res. Loan	Amount	Term
Sask Ave W Phase 2 - General		11,960,000		11,960,000	15 Years
Sask Ave W Phase 1 - Utility		183,700		183,700	15 years
TOTAL, Part 1				<u>12,143,700</u>	

Amendments Adopted \_\_\_\_\_ Departmental Use \_\_\_\_\_

\_\_\_\_\_  
 (Authorized Signatures) (Date) (Authorized)



Dept	Asset	SF	Risk Score				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Long Term - Infrs Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
	Island Park Causeway- lights & banners	13	1	4	4	40											0	
	Dufferin Ave E extension (SE Dev)	22	4	5	20	1	50,000										50,000	
	St John St Const (SE Dev)	15	2	4	8	6-12				650,000							650,000	
	<b>Storm Sewer Renewal Program:</b>																	
	LDS Renewal Program	22	2	3	6	15-20	75,000	75,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	10,000,000	11,325,000	
	Koko Platz LDS replacement	22	2	3	6	15-20		50,000									50,000	
	14th St NE CPR Box Culvert Replacement	15	3	4	12	1-5		1,500,000									1,500,000	
	14th St NE CPR Box Detailed Design	15	3	4	12	1-5	100,000										100,000	
	Land Drainage Study	22	3	4	12	1-5	250,000										250,000	
	Saskatchewan Ave - festive lighting/banners	22	3	2	6	12				10,000							10,000	
	downtown brick medians replacement	15	6	6	36	1+			250,000								250,000	
	Sidewalks	23	2	2	4	15	50,000	50,000	70,000	80,000	50,000	70,000	70,000	80,000	80,000	100,000	750,000	
	Roads - equipment	11	2	3	6	1-15	20,000		250,000			300,000		25,000		250,000	1,216,000	
	Industrial Park expansion - roads and lds	22	2	3	6	1-15				2,000,000							2,000,000	
	<b>Environmental:</b>																	
	Compost screener	10	3	5	9	5	160,000										160,000	
	Organic Waste collection - containers	10	3	5	9	5		400,000									400,000	
	Compost site development	10	3	5	9	5			700,000								700,000	
	Compost turner	10	3	5	9	5			250,000								250,000	
	<b>Public Works:</b>																	
	Heavy Equipment Renewal	11	2	2	4	1-20	245,000	255,000	265,000	275,000	285,000	295,000	300,000	325,000	350,000	350,000	950,000	3,895,000
	Pressure Washer	22	3	3	9	6			13,000								13,000	
	Cottonwood maintenance - increase	22	3	3	9	6-10	15,000	17,000	17,000	20,000	20,000	25,000	22,000	22,000	25,000	25,000	208,000	
	Shop hoist replacement	22	3	2	6	2-10+			16,000					20,000			2,621,000	
	PW Building - Mechanicals	22	4	3	12	1+			25,000					30,000			55,000	
	Vehicles - Pool Trucks	22	4	2	6	10+	137,000	144,000	151,000	159,000	167,000	175,000	184,000	190,000	195,000		982,000	
	Shop heating system replacement	22	3	3	9	6			25,000					30,000			25,000	
	Ops office rooftop HVAC unit replacement	22	3	3	9	6		35,000					35,000				70,000	
	Christmas Banners	22	2	2	4	15-20	5,000	10,000	5,000	7,000	8,000	9,000	10,000	10,000	10,000		84,000	
	Christmas LED pole mount lights, festoons	22	2	2	4	15-20	35,000			20,000				25,000			80,000	
	Sidewalk new extensions	22	2	2	4	15-20	50,000	50,000	60,000	60,000	70,000	70,000	70,000	80,000	80,000		90,000	
	Lake pumps, pipe	22	2	2	4	15-20					60,000		60,000				120,000	
	Winter sand shed	22	2	2	4	15-20			100,000								100,000	
	Transportation canvas shed, replace canvas	22	2	2	4	15-20				50,000							50,000	
	Rail Crossing Maintenance (5 of 8 crossings)	22	2	2	4	15-20	35,000	35,000	40,000	40,000	40,000	40,000	45,000	45,000	50,000	50,000	40,000	
	CPR constant warning signal upgrade	22	2	2	4	15-20	150,000							200,000			350,000	
	CNR signal upgrade	22	2	2	4	15-20											0	
	Public Works shop maintenance bay x2	22	2	2	4	15-20											0	
	Public works shop overhead doors	22	2	2	4	15-20		12,000									12,000	
	Signage - PLP Entrance Highway Signs	22	2	3	6	10+	40,000						80,000			118,000	238,000	
	<b>City Facilities:</b>																	
	City Hall flooring, Main Office area	14	5	5	25	1	40,000						15,000				55,000	
	City Hall elevator, accessibility measures	18	4	3	12	6	100,000										100,000	
	City Hall Committee room/Council chambers paint	22	4	5	20	1-2		20,000								30,000	50,000	
	City Hall Committee Room/Chambers furniture	22	3	4	12	3-4						20,000					20,000	
	City Hall - general painting	22	6	4	24	1	5,000		6,000				7,000		8,000		26,000	
	City Hall Front Counter, Furniture/Finance Dept	14	4	3	12	10										50,000	50,000	
	Fire Proof Cabinets - to replace vault storage	22	4	3	12	10									5,000		5,000	
	City Hall HVAC	22	4	3	12	6					75,000						75,000	
	City Hall Windows	22	4	3	12	6	10,000			10,000						15,000	35,000	
	City Hall - South rear stairwell	22	6	5	30	1-2	150,000										150,000	
	<b>Cemetery:</b>																	
	Building Repair - roof & siding	15	4	3	12	10		50,000									50,000	
TOTALS:							7,501,000	4,975,000	3,790,000	2,520,000	5,264,000	3,959,000	4,801,000	2,964,000	2,848,000	2,487,000	183,079,000	224,188,000

#	Name
1	Accommodation Tax - Marketing
2	Accommodation Tax - Sask Ave
3	BDO Arena Building
4	Capital Levy
5	Cemetery
6	Computer
7	Crescent Lake
8	Debentures/leasing/Loan
9	Dedication Fees -Recreation
10	Environmental
11	Equipment Replacement
12	Fire Truck
13	Gas Tax
14	General Infrastructure

#	Name
16	Glesby Building
17	Grants
18	Handicap
19	Handivan
20	Land Development
21	Library Building
22	Operating
23	Sidewalk
24	Softball Complex
25	Spec Admin
26	General Policing
27	Herman Prior Building

Note: All Funding Sources are Reserve accounts excluding # 8; 17; and 22.





Dept	Asset	SF	Risk Score				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
Reservoirs	Lab equipment replacements	A	5	4	20	1-2	10,000										10,000	
	Sludge pump station pipes	A	6	3	18	3-5			50,000								50,000	
	Sludge pump station pump 1	A	6	4	24	1-2	20,000							60,000			80,000	
	Sludge pump station pump 2	A	6	3	18	3-5			25,000					60,000			85,000	
	Lime Sludge pond cleaning (3 years alternating)	D	6	4	24	1-2			1,400,000			1,600,000			1,800,000			4,800,000
	Distribution Influent Flow meter	A	3	3	9	6-10						50,000						50,000
	Distribution Reservoir Furnace	D	5	4	20	1-2	10,000											10,000
	WTP Distribution Roof	D	4	3	12	3-5							100,000					100,000
	New Reservoir/McKay Replacement, ENGINEERING	D	6	2	12	6-10		25,000			30,000		50,000	35,000				140,000
	New Reservoir/McKay Reservoir Replacement	E/F	6	1	6	15-20											25,000,000	25,000,000
	WTP Reservoir City Distribution Pump 130	D	6	3	18	3-5		50,000										50,000
	WTP Reservoir City Distribution Pump 140	D	6	2	12	3-5			55,000									55,000
	WTP Reservoir City Distribution Pump 150	D	6	2	12	3-5				60,000								60,000
	WTP Reservoir City Distribution Pump 160	D	6	1	6	6-10					70,000							70,000
	WTP Reservoir City Distribution Pump 170	D	6	1	6	6-10									90,000			90,000
	Rebuild Poplar Bluff water pump 310	A	6	2	12	3-5		110,000										110,000
	Rebuild Poplar Bluff water pump 320	A	6	1	6	6-10						125,000						125,000
	Rebuild Poplar Bluff water pump 330	A	6	1	6	6-10							130,000					130,000
	Replace Poplar Bluff variable frequency drive 310	A	4	4	16	3-5		30,000										30,000
	Replace Poplar Bluff variable frequency drive 320	A	2	2	4	15-20											100,000	100,000
	Replace Poplar Bluff variable frequency drive 330	A	6	2	12	6-10										90,000		90,000
	McKay Reservoir Pumps	A	4	4	16	3-5		100,000	100,000	100,000	100,000							400,000
	McKay communications upgrade	A	6	4	24	1-2												0
	Standby Generator - McKay, replace	A	4	5	20	1-2	400,000											400,000
	McKay MCC Bucket 1	A	2	2	4	20-25											30,000	30,000
	McKay MCC Bucket 2	A	2	2	4	20-25											30,000	30,000
	McKay MCC Bucket 3	A	2	2	4	20-25											30,000	30,000
	McKay MCC Bucket 4	A	3	4	12	11-15											30,000	30,000
	McKay MCC Bucket 5	A	3	4	12	11-15											30,000	30,000
	McKay MCC Bucket 6	A	2	2	4	20-25											30,000	30,000
	McKay MCC Bucket 7	A	2	2	4	20-25											30,000	30,000
	McKay MCC Bucket 8	A	2	2	4	20-25											30,000	30,000
	McKay Pump Motor 1	A	2	3	6	20-25	25,000											25,000
	McKay Pump Motor 2	A	2	3	6	20-25												0
	McKay Pump Motor 3	A	2	3	6	20-25												0
McKay MCC Motor 4 (VFD)	A	3	3	9	11-15											75,000	75,000	
McKay MCC Motor 5 (VFD)	A	3	3	9	11-15											75,000	75,000	
McKay MCC Motor 6	A	6	4	24	1-2	20,000											20,000	
McKay MCC Motor 7	A	6	4	24	1-2	20,000											20,000	
McKay MCC Motor 8	A	6	4	24	1-2	20,000											20,000	
McKay Pressure Relief Valve 1	D	6	4	24	1-2	10,000											10,000	
McKay Pressure Relief Valve 2	D	6	4	24	1-2	10,000											10,000	
Distribution Reservoir Inspection & Cleaning	A	4	2	8	3-5		100,000							200,000			300,000	
McKay Reservoir inspection & cleaning	D	6	1	6	3-5			150,000									150,000	
Poplar Bluff inspection & cleaning	D	6	1	6	3-5					100,000					125,000		225,000	
Poplar Bluff reservoir major maintenance	A	4	3	12	3-5			50,000				60,000				50,000	160,000	
WTP Upgrade - Expansion - City funding	C						38,500,000										38,500,000	
WTP Upgrade - Expansion - Grant funding	E	5	5	25	1+	1,500,000											1,500,000	
WTP Upgrade - Expansion - Grant funding	F					1,500,000	38,500,000										40,000,000	
Water Distribution	Water Distribution System - 111,845 meters	D	6	3	18	3-5	230,000	230,000	250,000	275,000	275,000	290,000	290,000	290,000	320,000	340,000	86,985,000	89,775,000
	Wastewater Collection - 111,845 meters	D	6	3	18	3-5	335,000	355,000	375,000	410,000	445,000	450,000	460,000	470,000	470,000	490,000	86,100,000	90,360,000
	Wastewater Force mains - 45,878 meters	D	6	3	18	3-5	100,000	100,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	36,700,000	38,025,000
	Industrial Park expansion	D	3	4	12	6-10	1,000,000		1,000,000		1,000,000		1,000,000		1,000,000			5,000,000
	McMillan Industrial Park Lift Station/FM	C	4	5	20	3-5		3,500,000										3,500,000
	Watermain Renewal Program	F						3,500,000										3,500,000
	Watermain Renewal Program	D	6	3	18	3-5	230,000	230,000	250,000	275,000	275,000	275,000	300,000	300,000	300,000	320,000	300,000	3,055,000
	Additional Watermain Renewals	A	6	3	18	3-5		300,000			300,000				300,000			900,000
	Park Dr 18th to Sissons - 430 m Watermains	A	6	3	18	15-20+	360,000											360,000
	Park Dr 15th to 18th - 600 m - Watermains	A	6	3	18	15-20+		450,000										450,000
	Park Dr Sissons to 24th - 460 m - Watermains	A	6	3	18	15-20+			350,000									350,000
	Water System Upgrading	D	3	3	9	6-10	220,000	240,000	260,000	275,000	285,000	295,000	300,000	300,000	300,000	300,000	300,000	3,075,000
	Fire Hydrant infill (for coverage)	D	3	3	9	6-10	20,000	20,000	24,000									64,000
	Other - Funded by Utility	PW garage	D	4	2	8	6-10			400,000			600,000					1,000,000
		Heavy equipment	D	4	3	12	6-10	130,000	140,000	150,000	160,000	170,000	180,000	190,000	200,000	210,000		220,000
Shop door replacement - 14'		D	5	2	10	6-10												0
Solids tank with overflow/pond for jetting		D	4	2	8	6-10			50,000									50,000
Utility Building	Exterior	A	2	1	2	15-20												0
	Plumbing	A	2	4	8	6-10										5,000		5,000
	Flooring around Clarifiers	A	2	1	2	15-20												0
	HVAC/Mechanical	A	2	5	10	6-10										10,000		10,000
	Parking Lot	A	2	2	4	15-20												0
Windows	A	2	2	4	15-20												0	

Dept	Asset	SF	Risk Score				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
Sanitary Sewer	Office Furniture	A	2	2	4	15-20											0	
	Renewal Program	A	3	2	9	10	210,000	220,000	230,000	250,000							910,000	
	Additional Allocation - NW Sector	A	3	3	9	10	125,000	135,000	145,000	160,000							565,000	
	Re-twinning of Poplar Bluff Force main	C	5	5	25	1-2											0	
	Re-twinning of Poplar bluff Force main	F	5	5	25	1-2											0	
Sewage Lift Stations - General	SLS Communication/Alarms systems	D	5	5	25	1-2										83,000	83,000	
	Odor Control	A	5	4	20	1-5	10,000	10,000	10,000	10,000							40,000	
	Sampler/Sampling stations	A	4	4	16	3-5			5,000		5,000					30,000	40,000	
	Portable pumps/generators	A	6	5	30	1-2											0	
	Misc./Betterments	A	4	5	20	5			100,000	50,000	100,000	75,000					325,000	
Bridge Road	Building	A	2	2	4	10										50,000	50,000	
	Electrical	A	2	2	4	10									0	0		
	Heating	A	6	4	24	1										0	0	
	Piping	A	2	6	12	6						30,000					30,000	
	Automation	A	6	4	24	1		25,000									25,000	
	Generator	A	3	3	9	6	140,000										140,000	
	Pump 1	A	4	4	16	4			40,000								40,000	
	Pump 2	A	2	5	10	9										50,000	50,000	
	Building	A	6	4	24	1	50,000	20,000								50,000	70,000	
6th Ave	Electrical	A	2	5	10	1						50,000					50,000	
	Piping	A	4	5	20	3-5			50,000								50,000	
	Automation	A	2	5	10	10									0	0		
	Pump 1	A	6	5	30	1	20,000										20,000	
	Pump 2	A	5	5	25	1-2		25,000									25,000	
	Pump 3	A	4	5	20	3-5			30,000								30,000	
	Spare Pump	A	2	5	10	6-10							50,000			0	50,000	
	Generator	A	2	5	10	10											0	
	Communication/Alarms	A	6	4	24	1	10,000										10,000	
	HVAC	A	6	4	24	1	7,000										7,000	
	Broadway	Building/Concrete	A	6	4	24	1						15,000					15,000
		Electrical	A	1	6	6	15										0	0
Heating		A	6	4	24	3		20,000									20,000	
Piping		A	4	5	20	3		30,000									30,000	
Automation		A	5	4	20	3										0	0	
Pump 1		A	5	5	25	1										0	0	
Pump 2		A	2	6	12	15										0	0	
Pump 3		A	2	6	12	15			50,000								50,000	
Odor Control		A	6	4	24	1	6,000										6,000	
Communication/Alarms		A	6	5	30	1	10,000										10,000	
Generator		A	2	4	8	15										30,000	30,000	
Scanlan		Building	A	4	2	8	6							7,000				7,000
	Electrical	A	2	2	4	15										0	0	
	Piping	A	4	5	20	3		5,000									5,000	
	Automation	A	2	4	8	7						10,000					10,000	
	Pump 1	A	2	5	10	15										0	0	
	Pump 2	A	2	5	10	15			20,000								20,000	
	Spare Pump	A	6	4	24	2	15,000										15,000	
	Communication/Alarms	A	3	4	12	15								5,000			5,000	
Gigot	Building	A	2	2	4	15			20,000								20,000	
	Electrical	A	3	4	12	6				10,000							10,000	
	Piping	A	4	5	20	1											0	
	Automation	A	2	4	8	10								10,000			10,000	
	Pump 1	A	4	5	20	3		40,000									40,000	
	Pump 2	A	3	4	12	8							45,000				45,000	
	Spare Pump	A	3	3	9	15										0	0	
	Generator	A	2	5	10	9								100,000			100,000	
Yellowquill/Cres Rd W	Building	A	2	5	10	10											10,000	
	Electrical	A	2	6	12	10											15,000	
	Piping	A	3	5	15	3			15,000								15,000	
	Automation	A	2	5	10	9								8,000			8,000	
	Pump 1	A	5	6	30	1											0	
	Pump 2	A	2	6	12	10									30,000		30,000	
	Communication/Alarms	A	5	5	25	2		6,000									6,000	
Sisson	Building	A	4	4	16	4			15,000								15,000	
	Electrical	A	4	5	20	5				15,000							15,000	
	Heating	A	3	4	12	7					15,000						15,000	
	Piping	A	4	6	24	3		40,000									40,000	
	Automation	A	6	5	30	1	25,000										25,000	
	Pump 1	A	5	6	30	2	45,000										45,000	
	Pump 2	A	3	5	15	10										50,000	50,000	
	Generator	A	3	4	12	6-10										200,000	200,000	
	Communication/Alarms	A	1	6	6	15											0	



Dept	Asset	SF	Risk Score				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
Lab Headworks Odor Control	Hot water tanks	A	2	5	10	10					10,000					20,000	30,000	
	Equipment	A	5	6	30	1	30,000	30,000	67,000	12,000	100,000	50,000						289,000
	Bar Screen	D	5	5	25	5			8,000			9,000		10,000				27,000
	Chemical feed pumps	D	1	6	6	15				10,000								10,000
	Tanks	A	1	6	6	12												0
	Water Softener	A	3	6	18	5					15,000							15,000
	Air compressor	A	2	6	12	9								20,000				20,000
	Liners	A	2	6	12	5-10	500,000											500,000
	Decant headers	A	5	5	25	2	50,000	50,000	50,000	50,000								0
	Blowers	A	5	6	30	1												0
	Influent Valve 1	A	1	6	6	1												0
	Influent Valve 2	A	3	5	15	3-5			50,000									50,000
	Influent Valve 3	A	1	6	6	15												0
	Influent Valve 4	A	3	5	15	3-5				55,000								55,000
	Pumps (8 total)	A	5	6	30	1	140,000	150,000	150,000	155,000								595,000
	DO Probes	D	5	5	25	1	10,000									15,000	17,000	42,000
	WAS Valves	D	6	4	24	1	14,000	15,000										29,000
	Instrumentation	A	5	5	25	1	1,200,000											0
	Concrete Repair	A	5	5	25	1	30,000											30,000
	SBR Lift Station	Pump 1	A															0
Pump 2		A	6	5	30	1	80,000										0	
Pump 3		A							90,000								90,000	
Spare Pump		A	2	5	10	1-2											0	
Electrical		A	3	5	15	3-5					20,000						20,000	
Automation		D	3	5	15	3-5				10,000							10,000	
Concrete Repair		A	2	4	8	15-20											0	
Piping/ valves		A	6	4	24	1	30,000							20,000		30,000	0	
Concrete Repair		A	5	5	25	1	20,000										20,000	
EQ Pump 1		A	1	6	6	12											0	
UV	EQ Pump 2	A	1	6	6	12							80,000				80,000	
	EQ Pump 3	A	6	3	18	4								90,000			90,000	
	Electrical	A	2	5	10	1-2									85,000		85,000	
	Flow Meter	A	6	5	30	1-2		25,000									25,000	
	Roof	A	6	4	24	1-2	10,000										10,000	
	Heating	D	6	4	24	2	10,000										10,000	
	Outfall Pump 1	A	6	4	24	1	70,000										0	
	Outfall Pump 2	A	6	4	24	1											0	
	Outfall Pump 3	A	3	6	18	4			75,000								75,000	
	Building	A	4	5	20	2	60,000										60,000	
BVF	Blowers	D	6	5	30	1											0	
	Heating	A	6	5	30	1	6,000										6,000	
	Pumps	A	3	6	18	15											0	
	Boiler	A	3	6	18	10-15	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	150,000	0	
	Peroxide System	A	3	2	6	10-15											0	
	Piping	A	3	6	18	10-15											0	
	Building	D	2	5	10	10-15	25,000										0	
	Blowers	D	1	6	6	10-15	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	0	
	Heating	A	1	6	6	10-15											0	
	Pumps	A	3	6	18	10-15											0	
LRAR	Boiler	A	3	6	18	10-15	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	0	
	Grinders	D	5	6	30	1-3	20,000	100,000	100,000	100,000							0	
	Piping	D	2	4	8	10-15	25,000										25,000	
	Instrumentation	A	3	6	18	10-15							10,000				10,000	
	BOB	A	2	6	12	10-15											0	
	Pumps	A	5	6	30	1											0	
	Belt thickeners	A	1	6	6	15											0	
	Polymer Make up	A	4	6	24	1-2		30,000									30,000	
	EQ Tank	A	6	4	24	1											0	
	Heat Exchanger	A	4	5	20	2		30,000									30,000	
BSTs	Heating	A	2	5	10	10-15	40,000	40,000									0	
	Pumps	A	2	6	12	3		100,000				150,000					250,000	
	Heating	A	2	6	12	10											0	
TOTALS:							14,638,000	93,097,000	11,526,000	33,716,000	4,738,000	6,440,000	5,285,000	3,182,000	6,102,000	2,720,000	265,710,000	447,154,000

Funding Source	
#	Name
A	Utility General Reserve
B	Nutrient Removal Reserve
C	Debentures/Debt/Leasing
D	Operating
E	Infrastructure
F	Grants
G	Water Treatment Plant Upgrade
H	IP Reserve



**Risk Management**

**Likelihood to Occur:**

Score	Descriptor	Annual Probability of Occurance
1	Improbable/Remote	5%
2	Unlikely/Might Happen	5 to 20%
3	Possible	20 to 40%
4	Good Chance	40 to 50%
5	Probably/Likely	50 to 80%
6	Definitely/Certain	> 80%

**Impact:**

Score	Quantitative Impact	Qualitative Impact
1	Minimal or Insignificant	No loss to City's reputation
		Negligible effect on city
2	Slight or Minor	Adverse reaction by impacted RBVs
		Few RBVs impacted
		Business or service disruption < 1 day
3	Moderate	Adverse reaction by RBVs
		Some RBVs impacted
		Business or service disruption > 1 but less
4	High	Adverse reaction in news
		Many RBVs impacted
		Business or service disruption 2 to 7 days
5	Very High	Adverse reaction in news
		Most RBVs impacted
		Business disruption > 7 days
6	Severe or Catastrophic	Loss of Reputation
		All RBVs impacted
		Ceases City business/services/operations
		Unable to recover services

**Severity Matrix:**

<b>Likelihood</b>	6	6	12	18	24	30	36
	5	5	10	15	20	25	30
	4	4	8	12	16	20	24
	3	3	6	9	12	15	18
	2	2	4	6	8	10	12
	1	1	2	3	4	5	6
		1	2	3	4	5	6
	<b>Impact</b>						

Matrix Score	Suggested Time Horizon
1 to 6	15-20 Years
8 to 12	6-10 Years
15 to 20	3 to 5 Years
24 to 36	1 to 2 Years