THE FINANCIAL PLAN Municipality of City of Portage la Prairie 2023

		Attached	Not Applicable
Page 1	General Operating Fund - Budgeted Revenue & Expenditure	Х	
Page 2	General Operating Fund - Budgeted Revenue	Х	
Page 3	General Operating Fund - Budgeted Expenditure	Х	
Page 4	General Operating Fund - Budgeted Expenditure	Х	
Page 5	General Operating Fund - Budgeted Expenditure	Х	
Page 6	Utility Operating Fund - Budgeted Revenue & Expenditure	Х	
Page 7	Local Urban District		Х
Page 8	Calculation of Tax Levies	Х	
Page 9	Sundry Revenue and Expenditure Analysis	Х	
Page 10	Rural Area and General Municipal Requirements		Х
Page 11	General Operating Fund - Debenture Debt Charges	Х	
Page 12	Utility Operating Fund - Debenture Debt Charges	Х	
Page 13 A&B	Capital Budget (Current Year)	Х	
Page 14	Capital Expenditure Program (Subsequent Ten Years)	Х	

City of Portage la Prairie GENERAL OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

		BUDGET 2022	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
Tax Levy	-	20,529,967 -	20,529,967 -	20,724,386 -	20,724,386
Grants in Lieu of Taxes	_	1,718,319 -	1,718,319 -	1,757,783 -	1,757,783
Sub-Total	-	22,248,285 -	22,248,286 -	22,482,169 -	22,482,169
Requisitions (Deduct)		9,382,737	9,382,737	9,049,248	9,049,248
Net Municipal Taxes & Grants in Lieu of Taxes	-	12,865,548 -	12,865,549 -	13,432,921 -	13,432,921
Other Revenue	-	23,449,393 -	14,780,435 -	29,727,305 -	29,727,305
Transfers from Accumulated Surplus and Reserves	_	2,951,653 -	2,951,653 -	3,887,081 -	1,957,670
Total Revenue	_	39,266,594 -	30,597,637 -	47,047,307 -	45,117,896
General Government Services		2,676,285	2,728,831	2,855,738	2,855,738
Protective Services		6,810,872	6,567,433	6,931,178	6,931,178
Transportation Services		2,516,042	2,651,606	2,736,961	2,736,961
Environmental Health Services		942,025	927,604	1,035,111	1,035,111
Public Health & Welfare Services		332,275	276,777	337,652	337,652
Environmental Development Services Economic Development Services		423,658 173,464	350,537	436,568 173,464	436,568 173,464
Recreation & Cultural Services		2,493,305	156,935 2,523,837	2,583,842	2,583,842
Fiscal Services		21,416,283	11,871,292	27,695,219	27,695,219
Transfers		, -,	,- , -	, ,	,,
Surplus Appropriations - Deferred Surplus					
- General Reserve		1,416,483	1,416,483	2,126,411	197,000
Total Basic Expenditure		39,200,692	29,471,335	46,912,144	44,982,733
Allowance for Tax Assets		65,903	66,262	135,163	135,163
Total Expenditure	_	39,266,594	29,537,597	47,047,307	45,117,896
Net Operating (Surplus) Deficit	_		1,060,040	-	_

Adopted by Resolution of Council on	
	FOR DEPARTMENTAL USE ONLY
Mayor's Approval Signature	
	Date Filed
Finance Chair Approval Signature	
	Date Cleared
Certified by Director of Finance	
	Authorized Signature

City of Portage la Prairie GENERAL OPERATING FUND BUDGETED REVENUE

		BUDGET 2022	F	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
Other Revenue						
Taxes Added	-	135,000		180,444 -	107,541 -	107,541
Accommodation Tax Revenue	-	60,000		135,829 -	140,000 -	140,000
Long Plain First Nation - Grant in Lieu	-	134,209		138,259 -	138,260 -	138,260
Business Tax for Cable TV	-	32,206		30,090 -	30,090 -	30,090
Licenses - Animal	-	2,500	-	2,537 -	2,500 -	2,500
Licenses - Bicycle		44.000		40.000	20,000	20.000
Licenses - Business	-	41,000		40,290 -	38,000 -	38,000
Licenses - Other	-	10,000	-	13,352 -	10,000 -	10,000
Permits - Building		-		-	-	-
Permits - Plumbing Fines	_	- 264,100 ·		- 356,542 -	293,600 -	293,600
Sales of Service	-	204,100	-	330,342 -	293,000 -	293,000
- General Government	_	37,707	_	136,497 -	41,675 -	41,675
- Protective	_	687,500		690,629 -	709,000 -	709,000
- Transportation	_	5,600		4,530 -	5,600 -	5,600
- Environmental Health	_	793,820		800,420 -	937,820 -	937,820
- Public Health and Welfare		700,020		000, 120	001,020	001,020
- Environmental Development						
- Economic Development						
- Recreation and Cultural	-	2,275	-	1,776 -	1,800 -	1,800
- Other		, <u>-</u>		-	-	-
Sales of Goods	_	74,500	-	154,689 -	76,600 -	76,600
GST Recovery 3% 02/04-05/04		·		•	·	•
Rentals	-	179,158	-	160,265 -	210,840 -	210,840
Trailer Park	-	43,350	-	41,320 -	42,700 -	42,700
Concessions and Franchises						
Returns from Investments	-	140,000	-	355,509 -	150,000 -	150,000
Tax and Redemption Penalties	-	133,400	-	223,679 -	133,500 -	133,500
Development and Dedication Fees						
Provincial Municipal Tax Sharing	-	1,080,245	-	1,084,947 -	1,080,245 -	1,080,245
VLT Revenue Sharing		-		-	-	-
Conditional Grants:						
Federal Govt, Can/MB Infr. (and 3rd party)	-	17,359,286		3,821,910 -		14,025,146
Conditional Grants - Provincial Govt	-	2,216,037		2,295,440 -		2,262,698
Conditional Grants - Local Govt	-	17,500	-	20,481 -	17,800 -	17,800
Loan Recoveries	_		-	4,091,000 -	9,271,890 -	9,271,890
Total Other Revenue		23,449,393		14,780,435 -	29,727,305 -	29,727,305
Total Other Nevertue	Ė	20,449,090	_	14,700,433 -	29,121,303 -	29,727,303
T ()						
Transfers from		4 405 050		4 405 050	4 474 007	4 474 007
- General Reserve	-	1,105,653		1,105,653 -	1,474,667 -	1,474,667
- Accumulated Surplus	-	1,230,000	-	1,230,000 -	1,929,411	-
- Special Admin Reserve		-		-	-	-
- Accomodation Tax & Marketing Reserve		-		-	-	-
- Recreation Reserve - CCBF Grants Reserve	_	616,000	_	616,000 -	483,003 -	483,003
- CODI GIANIS NESEIVE	_	010,000	_	010,000 -	403,003 -	400,000
Total Transfers	_	2,951,653	-	2,951,653 -	3,887,081 -	1,957,670
	_					
TOTAL OTHER REVENUE & TRANSFERS	<u>-</u>	26,401,046	-	17,732,088 -	33,614,386 -	31,684,975

City of Portage la Prairie GENERAL OPERATING FUND EXPENDITURES

BUDGET PRE-AUDIT **BUDGET BUDGET** 2022 2022 2023 2024 **GENERAL GOVERNMENT SERVICES** Legislative 163,001 147,429 167,891 167,891 General Administrative CAO & Staff 1,543,616 1,436,402 1,572,197 1,543,616 Office 506,025 441,868 505,378 503,878 Legal 32,500 44,252 32,500 32,500 Audit 24,000 24,000 30,000 30,000 Prior Period Adjustments 160,000 159,383 160,000 160,000 Assessment **Taxation** 5,500 3,476 5,500 5,500 Other General Government 13,764 11,929 250 **Flections** Conventions 86,380 88,350 134.461 132,461 Claims & Liability Insurance 81,048 69,307 90,420 90,420 Intergovernmental Relations 144,900 141,560 162,115 162,115 Grants 24,600 23,606 Other General Government 23,245 23,606 TOTAL GENERAL GOVERNMENT SERVICES 2,676,285 2,728,831 2,855,738 2,851,988 PROTECTIVE SERVICES Police 4,411,481 4,202,792 4,428,300 4,428,300 2.226.929 Fire 2.252.616 2.322.105 2.322.105 **Emergency Measures - 911** 69,730 63,811 71,612 71,612 Flood Control Disasters **Building Inspection** Plumbing Inspection Animal and Pest Control 77,045 73,901 109,161 109,161 TOTAL PROTECTIVE SERVICES 6,810,872 6,567,433 6,931,178 6,931,178 TRANSPORTATION SERVICES 141,203 151,649 167,636 167,636 Administration Engineering 107,393 113,625 116,164 116,164 Roads & Streets Equipment - U Op Wages & Benefits 51.680 42.689 52.596 52.596 Equipment - Fuel 55,000 105,772 82,500 82,500 Equipment - Repairs & Maint. 93,095 98,575 100,995 100,995 Equipment - Insurance & Reg. 14,690 9,519 14,690 14,690 Workshop and Yards 74,609 60,054 80,980 80,980 Equipment - Contribution from Utility 108,803 75,358 112,645 112,645 Down Time Safety Supplies & Consultant 3,660 3,429 3,820 3,820 Road Maintenance - Labour 133,623 159,886 142,635 142,635 Road Maintenance - Materials 175,010 142,084 187,010 187,010 38,010 Road Maintenance - Rentals 31,535 25,331 38.010 Special Events 8,271 1,470 8,404 8,404 Road Maintenance - Dust Abatement Road Reconstruction - Labour Road Reconstruction - Materials 618.000 774.698 632.000 632 000 Road Reconstruction - Contracts Sidewalks and Boulevards 87,800 40,086 94,723 94,723 Ditches and Road Drainage Storm Sewers 112,334 110,415 117,581 117,581 17,601 Street Cleaning 22,700 23.296 23,296 Snow Removal - Labour 181,008 133,810 196,898 196,898 Snow Removal - Materials & Repair 71,100 70,672 85,400 85,400 Snow Removal - Rentals 33,695 63,637 44,990 44,990 Bridges 293,817 270,826 297,309 297,309 Street Lighting Traffic Services 54,904 52,361 55,827 55,827 75,035 88,915 112,700 112,700 Parking Other Road Transport 3,829 2,392 -31,848 -31,848

City of Portage la Prairie GENERAL OPERATING FUND EXPENDITURES

BUDGET PRE-AUDIT **BUDGET** BUDGET 2022 2022 2023 2024 TOTAL TRANSPORTATION SERVICES 2,516,042 2,651,606 2,736,961 2,736,961 **ENVIRONMENTAL HEALTH SERVICES** Garbage and Waste Collection Garbage Collection 829,491 886,909 919,120 919,120 112,534 40,695 115,991 **Nuisance Grounds** 115,991 Other Environmental Health TOTAL ENVIRONMENTAL HEALTH SERVICES 942,025 927,604 1,035,111 1,035,111 PUBLIC HEALTH AND WELFARE SERVICES Cemeteries 111,941 104,706 117,052 117,052 149,334 149,600 147,860 Other 101,350 Medical Officer Hospital Deficit Social Welfare Administration 71,000 70.721 71,000 71,000 Social Welfare Assistance Social Welfare Services TOTAL PUBLIC HEALTH AND WELFARE SERVICES 332,275 276,777 337,652 335,912 **ENVIRONMENTAL DEVELOPMENT SERVICES** Planning and Zoning General Land Assembly Urban Renewal/Beautification 225,869 181,451 229,928 229,928 Urban Area Weed Control Forestry/D.E.D. Program 197.789 169.086 206.640 206.640 TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES 423,658 350,537 436,568 436,568 ECONOMIC DEVELOPMENT SERVICES Water Resources and Conservation Regional Development 144,214 144.214 170,685 170,685 17,300 Industrial Development 17,300 3,648 17,300 Tourism 1,950 1,073 1,950 1,950 Other 10,000 10,000 10,000 8,000 173,464 156.935 199,935 199,935 TOTAL ECONOMIC DEVELOPMENT SERVICES RECREATION AND CULTURAL SERVICES Recreation Commission and Administration Community Centres and Halls Swimming Pools and Beaches **Golf Courses** Skating Rinks and Arenas 5,200 6,018 5,200 5,200 Parks and Playgrounds 458,820 495,829 492,192 492,192 14,444 Other Recreation Facilities 14,939 14,939 19,665 Recreation Programs 1,584,674 1,613,756 1,613,756 1,581,145 Grants Parks/Rec. Equip. Maint. 65,718 71,038 81,311 78,311 Museums Libraries 341,080 336,329 347,892 347,892 Other Cultural Facilities 28,552 26,898 10,284 28,552 Island of Lights TOTAL RECREATION AND CULTURAL SERVICES 2,493,305 2,523,837 2,583,842 2,580,842 FISCAL SERVICES Transfers to Specific Reserves 2.383.327 2.587.051 2.550.256 2.550.256 Transfer to Capital 16,624,000 6,997,282 22,561,750

City of Portage la Prairie GENERAL OPERATING FUND EXPENDITURES

Pages 3,4,5

	BUDGET	PRE-AUDIT	BUDGET	BUDGET
	2022	2022	2023	2024
Transfer to Utility	-	-	71,350	71,350
Debenture Debt Charges	-	-	-	-
Other Long-term Debt Charges	2,141,956	2,141,956	2,283,991	2,283,991
Tax Discounts and Short-term Loan Interest	7,000	6,553	7,000	7,000
Other Debt Charges				
Other Fiscal Services	260,000	138,450	194,400	194,400
TOTAL FISCAL SERVICES	21,416,283	11,871,292	27,668,748	5,106,998

City of Portage la Prairie UTILITY OPERATING FUND BUDGETED REVENUE & EXPENDITURE

		BUDGET 2022	PRE-AUDIT 2022	BUDGET 2023	BUDGET 2024
WATER CONSUMER SALES - Residential - Commercial	-	3,100,000 1,543,000	- 1,442,056 -	3,200,000 - 1,463,000 -	3,200,000 1,463,000
- Industrial - Poplar Bluff Industrial Park - Federal & Prov - Munic. & Schools	-	3,420,000 2,800,000		3,000,000 - 3,500,000 -	3,000,000 3,500,000
 Regional Water Agreement SEWER SERVICE CHARGES Residential 	-	745,000	- 812,047 -	800,000 -	800,000
SEWER SURCHARGES Discounts, Refunds and Cancellations	-	18,000	- 11,624 -	13,000 -	13,000
Net Consumer Revenue - Subtotal	-	11,626,000	- 12,314,233 -	11,976,000 -	11,976,000
Penalties Hydrant Rentals	-	10,000 57,725		10,000 - 57,725 -	10,000 57,725
Installation Service	-	-	- 56,075 -	57,725 -	37,723
Connection Revenue - Net	-	15,000		18,000 -	18,000
Provincial Grants	-	6,947,130		4,851,617 -	4,851,617
Other Revenue Contribution from Revenue Fund	-	82,050 -	- 1,043,203 -	344,200 -	344,200
Transfer from General Reserve		-	-	-	-
Transfer from Accum. Surplus	_	1,683,837	- 1,683,837 -	1,085,223	
TOTAL REVENUE	<u>-</u>	20,421,742	- 20,406,235 -	18,342,765 -	17,257,542
WATER SUPPLY					
Administration		1,498,147	1,482,074	1,643,063	1,643,063
Customer Billings and Collections Purification and Treatment Water Purchases		- 3,452,854 -	3,305,491 -	- 3,944,337 <i>-</i>	3,944,337
Service of Supply Transmission and Distribution Other Water Supply Costs		- 1,720,656 -	1,735,674	- 1,812,775 -	- 1,812,775 -
Connections - Net Loss		-	-	-	-
Total		6,671,657	6,523,239	7,400,175	7,400,175
SEWAGE COLLECTION AND DISPOSAL			341	20 520	20 520
Administration Sewage Collection System		- 1,321,429	1,174,500	20,530 1,423,896	20,530 1,423,896
Sewage Lift Station		318,203	335,569	332,220	332,220
Sewage Treatment and Disposal		655,510	782,368	846,350	846,350
Industrial Pretreatment	-	58,716	- 186,905 -	129,939 -	129,939
Other Sewage Collection and Disposal Costs Connections - Net Loss		<u> </u>	<u>-</u>	<u>-</u>	<u>-</u>
Total		2,236,426	2,105,873	2,493,057	2,493,057
CONTRIBUTION TO CAPITAL		6,947,130	6,096,233	5,035,317	5,035,317
TRANSFERS TO RESERVES Nutrient Removal Reserve		-	-	-	-
Computer Reserve		18,000	18,000	18,000	18,000
Infrastructure Reserve		-	-	-	-
IP Reserve DEBENTURE DEBT CHARGES		237,080 170,860	256,643 170,860	261,990 242,210	261,990 242,210
OTHER LONG-TERM DEBT CHARGES					
SURPLUS APPROPRIATIONS Deferred Surplus re Deficit		-	-	-	-
Deferred Surplus re By-Law Obligation Appropriation to General Reserve - Utility Appropriation to Infrastructure Reserve - Utility		- 3,690,589 450,000	- 3,690,589 450,000	- 1,806,794	- 1,806,794
Appropriation to Infrastructure Reserve - Utility Appropriation to WTP Reserve - Utility		450,000	4 50,000 -	- 1,085,223	<u>-</u>

Page 6

City of Portage la Prairie UTILITY OPERATING FUND BUDGETED REVENUE & EXPENDITURE

Total	BUDGET 2022 4,140,589	PRE-AUDIT 2022 4,140,589	BUDGET 2023 2,892,017	BUDGET 2024 1,806,794
TOTAL EXPENDITURE	20,421,742	19,311,437	18,342,765	17,257,542
NET OPERATING (SURPLUS) DEFICIT	- 0	- 1,094,798	-	-

City of Portage la Prairie Tax levy Calculation for the Year 2023

EXPENSES REVENUES

	EXPENSES							REVENUES						
	Taxable	Exempt	Grants	Total	Basic	Tax Allow	Total	Mill Rate		Taxation	Gnts-in-Lieu	Oth Rev	Ftge	Total
Education:														
ESL	146,324,050		32,325,210	178,649,260	\$1,454,187.00	\$17.98	\$1,454,204.98	8.140	ESL	\$1,191,077.77	\$263,127.21			\$1,454,204.98
School Division	589,698,750	1,262,610	45,900,420	636,861,780	\$7,595,061.00	\$152.59	\$7,595,213.59	11.926	School Division	\$7,032,747.29	\$547,408.41	\$15,057.89		\$7,595,213.59
Sub-Total					\$9,049,248.00	\$170.56	\$9,049,418.56	20.066	Total	\$8,223,825.06	\$810,535.62	\$15,057.89	\$0.00	\$9,049,418.56
Municipal:														
Debenture - PCU Centre	605,735,390		45,900,420	651,635,810	\$1,525,956.02	\$175.05	\$1,526,131.07	2.342	Debenture - PCU Centre	\$1,418,632.28	\$107,498.78			\$1,526,131.07
Debenture - Sask Ave W	605,735,390		45,900,420	651,635,810	\$346,667.19	\$3.06	\$346,670.25	0.532	Debenture - Sask Ave W	\$322,251.23	\$24,419.02			\$346,670.25
Assess Levy	605,735,390		45,900,420	651,635,810	\$160,000.00	\$302.41	\$160,302.41	0.246	Assess Levy	\$149,010.91	\$11,291.50			\$160,302.41
Reserve Transfers that are part of the tax levy:														
Reserve-Glesby Centre	605,735,390		45,900,420	651,635,810	\$20,000.00	\$200.71	\$20,200.71	0.031	Reserve-Glesby Centre	\$18,777.80	\$1,422.91			\$20,200.71
Reserve - Handicap Access	605,735,390		45,900,420	651,635,810	\$50,000.00	\$175.96	\$50,175.96	0.077	Reserve - Handicap Access	\$46,641.63	\$3,534.33			\$50,175.96
Reserve-Fire	605,735,390		45,900,420	651,635,810	\$210,000.00	\$478.37	\$210,478.37	0.323	Reserve-Fire	\$195,652.53	\$14,825.84			\$210,478.37
Reserve-Sidewalk	605,735,390		45,900,420	651,635,810	\$50,000.00	\$175.96	\$50,175.96	0.077	Reserve-Sidewalk	\$46,641.63	\$3,534.33			\$50,175.96
Reserve-Gen.	605,735,390		45,900,420	651,635,810	\$197,000.00	\$445.65	\$197,445.65	0.303	Reserve-Gen.	\$183,537.82	\$13,907.83			\$197,445.65
Reserve-Equip.Replace	605,735,390		45,900,420	651,635,810	\$160,000.00	\$302.41	\$160,302.41	0.246	Reserve-Equip.Replace	\$149,010.91	\$11,291.50			\$160,302.41
Mun-at-Large	605,735,390		45,900,420	651,635,810	\$10,593,192.57	\$132,732.87	\$10,725,925.43	16.460	Mun-at-Large	\$9,970,404.52	\$755,520.91			\$10,725,925.43
Other Revenue and transfers					\$33,599,328.12		\$33,599,328.12		Other Revenue and transfers			\$33,599,328.12		\$33,599,328.12
Municipal Total					\$46,912,143.90	\$134,992.43	\$47,047,136.33	20.637		\$12,500,561.24	\$947,246.97	\$33,599,328.12	\$0.00	\$47,047,136.33
Totals					\$55,961,391.90	\$135,163.00	\$56,096,554.90		Totals	\$20,724,386.30	\$1,757,782.59	\$33,614,386.01	\$0.00	\$56,096,554.90

Page 1 Pages 1,9 Pages 1, 2 Page 1

PAGE 8

Part 1 - Grants in Lieu of Taxes

Government		Assessment					
or Agency		Farm/Re	s Other	Mill Rate	Amount	Frontage	Total
#1080 HMQ-MAN	R	4,578,8		32.563	149,101	Trontage	149,101
#1080 HMQ-MAN	F	1,070,00		32.563	0		0
#1080 HMQ-MAN	0		10,237,570		416,700		416,700
#1020 HMQ-MAN	0		4,230		172		172
#1150 HIGHWAYS	R	62,20	•	32.563	2,025		2,025
#1150 HIGHWAYS	0	-,	46,810		1,905		1,905
#3 CORP (FDC)	0		6,915,810		281,494		281,494
#1270 MPIC	R		-,,-	32.563	0		0
#1270 MPIC	0		1,011,730	40.703	41,180		41,180
#1300 MHRC	R	8,412,08	30	32.563	273,923		273,923
#1770 HYDRO	0		883,570	40.703	35,964		35,964
#705 CENTRA - PP	0		4,725,480	40.703	192,341		192,341
#2700 HMQ-CAN	F	522,08	30	32.563	17,000		17,000
#2700 HMQ-CAN	0	,	574,860		23,399		23,399
#2706 VIA RAIL	0		116,290		4,733		4,733
#1042 ATTOR GEN	0		1,907,890	40.703	77,657		77,657
#1094-COMM S-CORR	0		5,900,970		240,187		240,187
		13,575,2			,		1,757,783
			45,900,420				
Total to pages 1,8							1,757,783
rotal to pages 1,0						_	1,101,100
Part 2 - Conditional Grai	nts						_
Totals to Page 2	Govern	ment or Agency		Purpose			Amount
			_				_
Government of Canada:							
Federal Gov't				CCB			735,286
ICIP				Sask Ave W			13,289,860
		Included in Cond	ditional Grants - Infr/	3rd Party- Page 2			14,025,146
1 1 0				0-1-1-0#			47.000
Local Government:				Safety Officer			17,800
		In alred and in Count	:::!	L Cardh Danie 2		_	47.000
		included in Cond	itional Grants - Loca	i Gov i - Page 2			17,800
Province of Manitoba:				General Operating	a		1,080,245
FTOVINCE OF MAINLODA.				General Operating	9		1,000,243
		Included in Provi	ncial Municipal Tax S	Sharing - Page 2			1,080,245
		iliciaaea iii i Tovi	nolai Municipai Tax	Silaling - I age 2		_	1,000,243
Province of Manitoba-Mo	obile Trai	nsport - MDTP		Handi-van			30,000
Province of Manitoba-Ma				Recycling			230,137
Province of Manitoba-Wi	r rout	2.2a. aoi iip		Dutch Elm Diseas	se		46,170
Province of Manitoba-Na	atural Re	sources		Larvaciding			37,191
Province of Manitoba-Ju		224.000		Policing			1,495,750
Province of Maniotba-Pu		etv		Fire			261,100
Province of Manitoba-Ma		-		WRARS			125,000
1 TOVITIOG OF WATHLOOD WI	an. i rode	•	nal Grants - Prov Go				2,225,348
		notou in Corrunto	nai Granio 1107 00	vi rago z			2,220,010
			Conditional Grants	s, Page 2			17,348,539
Part 3 - Transfers to Def	erred Su	rplus - General Ope	erating Fund	-			
Purpose		Year	Term		Authority	An	nount
						_	
				Total to Page 1			0
Part 4 - Transfers to Def	erred Su	rplus - Utility Opera	ting Fund				
Purpose		Year	Term		Authority	An	nount
				Total to Page 6		_	-

Part 1 - Debenture Debt Charges GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES FOR THE YEAR ENDED DECEMBER 31, 2023

	YEAR								NET
B/L #	MATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL	FRONTAGE	OTHER	REQUIREMENT
00 0405	0004	4 007 504 05	000 500 04	004 000 05	70.047.47	007.070.40			007.070.40
			•		•				697,379.18
09-8435	2024	551,822.14	268,526.57	283,295.57	30,350.22	298,876.79			298,876.79
10-8482	2025	430,053.10	135,748.04	294,305.06	23,652.92	159,400.96			159,400.96
10-8482	2025	26,878.32	8,484.25	18,394.07	1,478.31	9,962.56			9,962.56
10-8482	2025	26,878.32	8,484.25	18,394.07	1,478.31	9,962.56			9,962.56
10-8490	2025	398,356.67	126,051.99	272,304.67	20,913.73	146,965.72			146,965.72
09-8450	2024	15,634.91	7,608.26	8,026.65	859.92	8,468.18			8,468.18
09-8450	2024	269,473.13	131,130.48	138,342.65	14,821.02	145,951.50			145,951.50
10-8491	2025	26,557.20	8,403.46	18,153.75	1,394.25	9,797.71			9,797.71
10-8491	2025	53,114.22	16,806.93	36,307.28	2,788.50	19,595.43			19,595.43
10-8491	2025	53,114.22	16,806.93	36,307.28	2,788.50	19,595.43			19,595.43
21-8727	2023	403,500.00	403,500.00	0.00	7,868.25	411,368.25		411,368.25	
21-8717	2037	4,091,000.00	217,391.59	3,873,608.41	129,275.60	346,667.19			346,667.19
	_	7,633,967.19	1,975,504.77	5,658,462.41	308,486.69	2,283,991.46	0.00	411,368.25	1,872,623.21
	09-8435 09-8435 10-8482 10-8482 10-8490 09-8450 09-8450 10-8491 10-8491 10-8491 21-8727	B/L # MATURES 09-8435 2024 09-8435 2024 10-8482 2025 10-8482 2025 10-8490 2025 09-8450 2024 09-8450 2024 10-8491 2025 10-8491 2025 10-8491 2025 21-8727 2023	B/L # MATURES OPEN BAL. 09-8435 2024 1,287,584.95 09-8435 2024 551,822.14 10-8482 2025 430,053.10 10-8482 2025 26,878.32 10-8482 2025 26,878.32 10-8490 2025 398,356.67 09-8450 2024 15,634.91 09-8450 2024 269,473.13 10-8491 2025 26,557.20 10-8491 2025 53,114.22 10-8491 2025 53,114.22 21-8727 2023 403,500.00	B/L # MATURES OPEN BAL. PRINCIPAL 09-8435 2024 1,287,584.95 626,562.01 09-8435 2024 551,822.14 268,526.57 10-8482 2025 430,053.10 135,748.04 10-8482 2025 26,878.32 8,484.25 10-8482 2025 26,878.32 8,484.25 10-8490 2025 398,356.67 126,051.99 09-8450 2024 15,634.91 7,608.26 09-8450 2024 269,473.13 131,130.48 10-8491 2025 26,557.20 8,403.46 10-8491 2025 53,114.22 16,806.93 10-8491 2025 53,114.22 16,806.93 21-8727 2023 403,500.00 403,500.00 21-8717 2037 4,091,000.00 217,391.59	B/L # MATURES OPEN BAL. PRINCIPAL CLOSE BAL. 09-8435 2024 1,287,584.95 626,562.01 661,022.95 09-8435 2024 551,822.14 268,526.57 283,295.57 10-8482 2025 430,053.10 135,748.04 294,305.06 10-8482 2025 26,878.32 8,484.25 18,394.07 10-8482 2025 26,878.32 8,484.25 18,394.07 10-8490 2025 398,356.67 126,051.99 272,304.67 09-8450 2024 15,634.91 7,608.26 8,026.65 09-8450 2024 269,473.13 131,130.48 138,342.65 10-8491 2025 26,557.20 8,403.46 18,153.75 10-8491 2025 53,114.22 16,806.93 36,307.28 21-8727 2023 403,500.00 403,500.00 0.00 21-8717 2037 4,091,000.00 217,391.59 3,873,608.41	B/L # MATURES OPEN BAL. PRINCIPAL CLOSE BAL. INTEREST 09-8435 2024 1,287,584.95 626,562.01 661,022.95 70,817.17 09-8435 2024 551,822.14 268,526.57 283,295.57 30,350.22 10-8482 2025 430,053.10 135,748.04 294,305.06 23,652.92 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 10-8490 2025 398,356.67 126,051.99 272,304.67 20,913.73 09-8450 2024 15,634.91 7,608.26 8,026.65 859.92 09-8450 2024 269,473.13 131,130.48 138,342.65 14,821.02 10-8491 2025 26,557.20 8,403.46 18,153.75 1,394.25 10-8491 2025 53,114.22 16,806.93 36,307.28 2,788.50 21-8727 2023 403,500.00 403,500.00 0.00	B/L # MATURES OPEN BAL. PRINCIPAL CLOSE BAL. INTEREST TOTAL 09-8435 2024 1,287,584.95 626,562.01 661,022.95 70,817.17 697,379.18 09-8435 2024 551,822.14 268,526.57 283,295.57 30,350.22 298,876.79 10-8482 2025 430,053.10 135,748.04 294,305.06 23,652.92 159,400.96 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8490 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8490 2025 398,356.67 126,051.99 272,304.67 20,913.73 146,965.72 09-8450 2024 15,634.91 7,608.26 8,026.65 859.92 8,468.18 09-8450 2024 269,473.13 131,130.48 138,342.65 14,821.02 145,951.50 10-8491 2025 26,557.20 8,403.46 18,153.75 1,394.25 9,797.71 10-8491 </td <td>B/L # MATURES OPEN BAL. PRINCIPAL CLOSE BAL. INTEREST TOTAL FRONTAGE 09-8435 2024 1,287,584.95 626,562.01 661,022.95 70,817.17 697,379.18 99-8435 2024 551,822.14 268,526.57 283,295.57 30,350.22 298,876.79 10-8482 2025 430,053.10 135,748.04 294,305.06 23,652.92 159,400.96 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8490 2025 398,356.67 126,051.99 272,304.67 20,913.73 146,965.72 146,965.72 146,965.72 145,965.72 145,965.72 145,965.72 145,951.50</td> <td>B/L # MATURES OPEN BAL. PRINCIPAL CLOSE BAL. INTEREST TOTAL FRONTAGE OTHER 09-8435 2024 1,287,584.95 626,562.01 661,022.95 70,817.17 697,379.18 99.8435 2024 551,822.14 268,526.57 283,295.57 30,350.22 298,876.79 10-8482 2025 430,053.10 135,748.04 294,305.06 23,652.92 159,400.96 10-9482 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8490 2025 398,356.67 126,051.99 272,304.67 20,913.73 146,965.72 10-8490 2025 398,356.67 126,051.99 272,304.67 20,913.73 146,965.72 10-8491 2024 269,473.13 131,130.48 138,342.65 14,821.02 145,951.50 10-8491 2025 26,557.20 8,403.46 18,153.75 1,394.25 9,797.71 10-8491 2025 53,114.22 16,806.93 36,307.28</td>	B/L # MATURES OPEN BAL. PRINCIPAL CLOSE BAL. INTEREST TOTAL FRONTAGE 09-8435 2024 1,287,584.95 626,562.01 661,022.95 70,817.17 697,379.18 99-8435 2024 551,822.14 268,526.57 283,295.57 30,350.22 298,876.79 10-8482 2025 430,053.10 135,748.04 294,305.06 23,652.92 159,400.96 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8490 2025 398,356.67 126,051.99 272,304.67 20,913.73 146,965.72 146,965.72 146,965.72 145,965.72 145,965.72 145,965.72 145,951.50	B/L # MATURES OPEN BAL. PRINCIPAL CLOSE BAL. INTEREST TOTAL FRONTAGE OTHER 09-8435 2024 1,287,584.95 626,562.01 661,022.95 70,817.17 697,379.18 99.8435 2024 551,822.14 268,526.57 283,295.57 30,350.22 298,876.79 10-8482 2025 430,053.10 135,748.04 294,305.06 23,652.92 159,400.96 10-9482 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8482 2025 26,878.32 8,484.25 18,394.07 1,478.31 9,962.56 10-8490 2025 398,356.67 126,051.99 272,304.67 20,913.73 146,965.72 10-8490 2025 398,356.67 126,051.99 272,304.67 20,913.73 146,965.72 10-8491 2024 269,473.13 131,130.48 138,342.65 14,821.02 145,951.50 10-8491 2025 26,557.20 8,403.46 18,153.75 1,394.25 9,797.71 10-8491 2025 53,114.22 16,806.93 36,307.28

		Otherwise					Raised by	
	Taxable	Exempt	Grant	Total	Total	Raised by	Other	Raised by
Area to be Levied	Assessment	Assessment	Assessment	Assessment	Requirement	Frontage	Revenue	MillRate
City at Large	605,735,390		45,900,420	651,635,810	2,283,991.46	0.00	411,368.25	1,872,623.21

Note: PCU Centre is now known as Stride Place.

Part 1 - Debenture Debt Charges
UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES
FOR THE YEAR ENDED DECEMBER 31, 2023

YEAR

PURPOSE	B/L #	MATURES	OPEN BAL.	PRINCIPAL	CLOSE BAL.	INTEREST	TOTAL	FRONTAGE	OTHER	REQUIREMENT
Sask Ave W - Utility Infrastructure	21-8728	2036	1,879,988.45	119,282.48	1,760,705.97	48,879.70	168,162.18		0.00	168,162.18
Sask Ave W - Utility Infrastructure	22-8737	2037	842,000.00	44,743.03	797,256.97	26,607.20	71,350.23		71,350.23	
			2,721,988.45	164,025.51	2,557,962.94	75,486.90	239,512.41	0.00	71,350.23	168,162.18

NET

City of Portage la Prairie Capital Estimates - 2023 Part 1 - Capital Expenditures

D () (- · · · ·	Б	Б	Б	Б
Particulars of	Estimated	Borne by	Borne by	Borne by	Borne by
				Designated	
Expenditure	Total Cost	General	Utility	Reserves	Borrowing
Administration	94,000			94,000	
Protective Services	45,000			45,000	
Operations	24,371,860	13,427,860		1,296,000	9,648,000
Environmental Development	0				
Community Services	80,000			80,000	
Utility	16,372,181		4,961,617	11,226,864	183,700
TOTAL	40,963,041				
TOTAL to Page 5		13,427,860			
TOTAL to Page 6			4,961,617		
TOTAL to Part 2				12,741,864	
TOTAL to Part 3					9,831,700

Page 13 A

source: Tax Levy file

Part 2 - General & Specific Reserve Fund	Withdrawale			
rait 2 - General & Specific Reserve Fullu	General	Fund Transfers	Utility Fund	
Reserve Name .	To Operating	To Capital	To Operating	To Capital
Special Admin By-Law No.7294				
Handivan Reserve By-Law No. 7267				
Fire Truck -By-Law No. 4895				
Capital Reserve, By-Law No. 7166		99,000		
Accomm Tax Reserve - Marketing	83,200			
Accomm Tax Reserve - Sask Ave	5,000	10,000		
Cemetery - By-Law No. 4227				
Computer - By-Law No. 6373		64,000		
Crescent Lake - By-Law No. 7244				
Ec. Dev By-Law No. 7777				
Environmental Reserve By-Law No.7839		5,000		
Equipment Replacement - By-Law 3781		7,000		
Fuel Tax, By-Law No. 06-8317				
Glesby Centre By_law No. 09-8437		35,000		
Land Dvpt - By-Law No. 98-7993		235,000		
Sidewalk, By-Law No. 00-8060				
Accessibility Reserve		148,368		
Infrastructure Reserve		260,000		
Library Reserve		15,000		
Softball Complex Reserve	12,200			
Herman Prior Building Reserve		15,000		
Hydro Trust		48,000		
•				
General Reserve:				
General Projects	1,474,667	538,632		
,	, ,	,		
CCBF Reserve				
Projects	411,653	35,000	71,350	
Utility Reserve				
Utility Projects				6,982,864
Nutirient Removal				1,294,000
Infrastructure				1,865,000
WTP Reserve				1,085,000
Total from CCBF (for debt payments)	411,653		71,350	
Total from General Reserve	1,575,067	·	,000	
Total Holli General Reserve	Page 2	1,515,000	_	
	. ago z	1,010,000	-	
Total from Accumulated Surplus			0	•
Total from Utility Reserve		Part 1	71,350	•
. Stat. I. St Stat. J			Page 6	11,226,864
			. age e	Part 1
Part 3 - BORROWING (Subject to Municip	al Board Approv	ral)		1
	ary Financing		Repayment	
Proposal Bank Loan		Res. Loan	Amount	Term
Sask Ave W Phase 2 - General	11,960,000		11,960,000	15 Years
Sask Ave W Phase 1 - Utility	183,700			15 years
,	,		,	•
TOTAL, Part 1			12,143,700	•
				į
			-	
Amendments Adopted		Departmental Use		
	<u> </u>			
(Authorized Signatures)		(Date)	(Authorized)	•

City of Portage la Prairie - 2023 Risk Rating Capital Plan for General Fund

A	Dept	Asset		Risk Score														
Company Comp			SF Fail Likelihood	Impact	Severity	Time Horizon	2024	2025	2026	2027	2028	2029	2030	2031	2032		Long Term - Infrs Deficit	Total
He for standard 1			6 3		4 12	7	14 000	14 000	14 000	14 000	24 000	14 000	14 000	14 000	14 000	14 000	Ongoing	150,000
Proceedings		Mitel phone system	6 3	4			14,000	14,000	14,000		,	14,000	14,000	14,000	14,000	14,000	Origoning	50,000
Second Subsect Seco			6 3	;	3 9	12	25 000	25 000	25.000	25.000		25.000	25.000	25 000	25.000	25.000		50,000 250,000
Marie Mari			22 3		3 9	8												440,000
Fig. Section		Licensing	22 3	4				93,000	, , , , , , , , , , , , , , , , , , , ,	28,000			28,000	28,000	,			345,000
The content of the		,	6 4	4			17,000		9,000		7,000	17,000			9,000	7,000	45,000	66,000 45,000
100 100			12 3					850,000									45,000	850,000
Description			12 3	;	3 9	7						950,000						950,000
Harmonies of the content of the co			15 3 12 2	4									2,100,000				800.000	2,100,000 800,000
First Control		Bylaw vehicle & Vehicle technology enforcement	15 4		2 4	8							100,000				,	100,000
20 Print 20 Act			12 2	;	3 6		95 000										1,000,000	1,000,000 85,000
Set Contract Reprint (Agreement 1			12 3		3 9	6	65,000		75,000									75,000
Second Table			12 3	4	4 12	6		60,000	,									60,000
Care and Visional File Play 16 (File Play			12 2		3 6	13												300,000 25.000
Fig. Blank Colors of State and Miles Fig. Blank Colors of State Fig.			15 5		5 25	1	100,000										25,000	100,000
SQUE PLANSE CREATE 1 1 2 2 1000 17500			12 2	;	3 8	10											25,000	25,000
Corp Servery 100			15 4 15 1		2 8		10.000					175,000			100,000			100,000 185,000
Content planement 1		RCMP Building - HVAC	15 3	;	3 9	6						170,000						60,000
READ Forting as 10 2 3 4 11 11 11 11 11 11			15 1	4	4 4		22.222		40,000									40,000
Peterleg plane Control Con			15 5 15 2		25 2 4	1-2 15	20,000						50.000				40.000	20,000 90,000
Geno Control Center C			16 3		3 9	6	50,000										-,	1,850,000
Second Company Compa			16 4	4		3			30,000			30,000					30,000	130,000
April Company Compan		,	16 5				5.000	5.000	5.000	5.000	5.000	5.000	5.000	6.000	10,000	6.000		10,000 47,000
September Company Co		•	15				-,-	, i	1,111		-,	-,,	ĺ	,,,,,,	100,000	-,		100,000
Little for - Note 15			15 5	4				20,000	30,000	40,000			30,000	40,000				90,000 70,000
Herman Frier And Reglement 17			15 5			· · · · · · · · · · · · · · · · · · ·			30,000		60,000			40,000				60,000
Profile Prof		Library - parking lot overlay	15 2	ţ	5 10	3		,			,						80,000	110,000
Herman Prior Cereb & Listany - vectorio signate, parting 27 5 5 2 2 4 20 70,000 10		Herman Prior - Roof Replacement	27 5		5 25	2	80 000	5,000	5,000	5,000	100,000	5,000	5,000	6,000	6,000	6,000		143,000 80,000
Recreasion Pulsy pround replacement episcement epis		Herman Prior - HVAC	27 5	,	5 25	1	00,000				30,000				30,000		29,000	89,000
Acide Presentation 2			27 5		3 15	_		70.000				90,000			10,000			10,000 150,000
Procedure Processing Proc			<u>15</u>		2 4	20		70,000				80,000						150,000
Added Rev Path-expension 2 2 3 6 1.50 20.000 30.000 40.000 50.000 50.000 50.000 177.000 30.000 177.000 30.000 50.0		Rec Paths - expansion	22 1	;	3 3	2-20	10,000		12,000		15,000			18,000		14,000	893,000	962,000
Existing intersection gain - parting 22 2 1 2 15-20 50,000		'	9 22 2		3 6		20,000		30,000		40 000		50,000		50,000		170,000	360,000
Second Park Fourtain 12		'	22 2		1 2			50,000	, , , , , , , , , , , , , , , , , , , ,	60,000		60,000		60,000	/	60,000		640,000
Fernis Courts			15 2		3 6		120,000		70.000					20.000			24.000	120,000
Repair Plancis Shelfers Island Park 15	Island Park		22 4		2 6				70,000		20.000			80,000		25.000	- /	231,000 173,000
Island Park - Washrooms (all) 15 2 2 4 20		Repair Picnic Shelters Island Park	15 1		1 1	3-25				20,000	,							165,000
Outdoor Fitness Equipment 15			22 5		3 15			100,000				20,000	30,000				241 000	120,000 271,000
Photocopier			15 2		2 4								30,000	20,000				62,000
Survey Equipment																		10.000
Pictor/scanner			22 6 15 6	4			10 000					50,000	15 000	20,000				40,000 115,000
GIS server			15 6	4		10	10,000					00,000	-,				10,000	40,000
GIS software modules 15 6 3 18 1+			22 2	4	<u> </u>			50,000					60,000					165,000
Operations Building - flooring & painting 22 5 3 15 4+			15 6		-					8,000		15.000						8,000 15,000
Office Desk, cabinet replacement 22 2 3 6 15-20 40,000 40,000 40,000 155,000 150,000 155,000 160,000 170,000 170,000 170,000 170,000 185		Operations Building - flooring & painting	<u> </u>	,	3 15	4+		6,000	8,000			,	8,000	1,000			3,000	26,000
Land Drainage Sewer Cleaning Program 15 6 6 36 1+ 135,000 140,000 145,000 150,000 150,000 150,000 160,000 17			22 2		3 6		40.000				15,000						30,000	15,000 70,000
Overlay Program: Overlay Program: Overlay Program Additional Section 22 6 6 36 1 + 447,000 464,000 500,000 550,000 550,000 600,000 600,000 720,000 780,000			15 6		6 36			140,000	145,000	150,000	155,000	160,000	160,000	170,000	170,000	170,000		1,720,000
Overlay Program/Asphalt Road Surface - 81,388 meters 22 6 6 36 1+ 447,000 464,000 500,000 550,000 600,000 720,000 780,000 790,000 138,165,000 144,430 Overlay Program Additional 22 6 6 36 1+ 200,000 250,000 300,000 300,000 300,000 300,000 300,000 320,000 320,000 2,740 Road Reconstruction: 8 2 4 8 6-12 3,972,000 8 8 2 4 8 6-12 3,972,000 8 9 3,972,000 8 9 3,972,000 8 9 3,972,000 8 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9 9 9 9 9 9 9 9		Lidar Program	15 6		6 36	1+												205,000
Overlay Program Additional 22 6 6 36 1+ 200,000 250,000 300,000 300,000 300,000 320,000 320,000 320,000 2,744 Road Reconstruction: Saskatchewan Ave West - Rebuild 8 2 4 8 6-12 3,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 9,972,000 9 <th></th> <th></th> <th>22 6</th> <th></th> <th>6 36</th> <th>1+</th> <th>447 000</th> <th>464 000</th> <th>500,000</th> <th>550 000</th> <th>600,000</th> <th>660 000</th> <th>720 000</th> <th>760 000</th> <th>780 000</th> <th>790 000</th> <th>138 165 000</th> <th>144,436,000</th>			22 6		6 36	1+	447 000	464 000	500,000	550 000	600,000	660 000	720 000	760 000	780 000	790 000	138 165 000	144,436,000
Saskatchewan Ave West - Rebuild 8 2 4 8 6-12 3,972,000 Saskatchewan Ave West - Design/Engineering Bal 20 2 4 8 6-12 192,000 Gravel Roads - 25,306 meters 22 6 6 36 1+ 25,000 26,000 27,000 28,000 30,000 31,000 33,000 33,000 17,500,000 17,76 Gravel Lanes - 38,306 meters 22 6 2 12 10 5,000 5,000 6,000 7,000 7,000 8,000 9,000 9,000 5,765,000 5,820 Industrial Park - Street Reconstruction 22 6 4 20 5 125,000 125,000 9,000 9,000 9,000 9,000 5,765,000 2,77 8th St NE 100 block (land drainage) 22 2 4 8 6-12 125,000 125,000 125,000 125,000 125,000			22 6							,							100,100,000	2,740,000
Saskatchewan Ave West - Design/Engineering Bal 20 2 4 8 6-12 192,000 Gravel Roads - 25,306 meters 22 6 6 36 1+ 25,000 27,000 28,000 29,000 30,000 31,000 33,000 17,500,000 17,760 Gravel Lanes - 38,306 meters 22 6 2 12 10 5,000 5,000 6,000 7,000 7,000 8,000 9,000 5,765,000 5,820 Industrial Park - Street Reconstruction 22 6 4 20 5 125,000 125,000 9 150,000 27 10 125,000																		
Gravel Roads - 25,306 meters 22 6 6 6 36 1+ 25,000 26,000 27,000 28,000 29,000 30,000 31,000 32,000 33,000 17,500,000 17,60 Gravel Lanes - 38,306 meters 22 6 2 12 10 5,000 5,000 6,000 7,000 7,000 7,000 8,000 9,000 5,765,000 5,820 Industrial Park - Street Reconstruction 22 6 4 20 5 125,000 125,			8 2		4 8													3,972,000 192,000
Gravel Lanes - 38,306 meters 22 6 2 12 10 5,000 5,000 6,000 7,000 7,000 8,000 9,000 5,765,000 5,826 1ndustrial Park - Street Reconstruction 22 6 4 20 5 15,000 125,000			22 6		6 36			26,000	27,000	28,000	29,000	30,000	31,000	32,000	33,000		17,500,000	17,761,000
8th St NE 100 block (land drainage) 22 2 4 8 6-12 125,000 125		Gravel Lanes - 38,306 meters	22 6	2						6,000		7,000					5,765,000	5,826,000
			22 6	4	4 20 4 g					125 000	125,000						150,000	275,000 125,000
8th St NE 100 block 22 2 4 8 6-12 125,000 125		8th St NE 100 block			4 8	6-12				125,000								125,000

	Asset			Risk Score														
																L	ong Term - Infrs	
		SF	Fail Likelihood	Impact	Severity	Time Horizon	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Deficit	Total
Island	Park Causeway- lights & banners	13	1	4	4	40												
Duffer	rin Ave E extension (SE Dev)	22	4	5	20	1	50,000											50,
St Joh	nn St Const (SE Dev)	15	2	4	8	6-12					650,000							650,
	Sewer Renewal Program:																	
	Renewal Program	22	2	3	6	15-20	75,000	75,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	10,000,000	11,325
	Platz LDS replacement	22	2	3	6	15-20		50,000										50,
		15	3	4	12	1-5		1,500,000										1,500,
	St NE CPR Box Detailed Design	15	3	4	12	1-5	100,000											100
	Drainage Study	22	3	4	12	1-5	250,000											250
	atchewan Ave - festive lighting/banners	22	3	2	6	12				10,000								10
	town brick medians replacement	15	6	6	36	1+			250,000									250
Sidew		23	2	2	4	15	50,000	50,000	70,000	80,000	50,000	50,000	70,000	70,000	80,000	80,000	100,000	750
	s - equipment	11	2	3	6	1-15	20,000		250,000			300,000		25,000		250,000	371,000	1,210
	trial Park expansion - roads and lds	22	2	3	6	1-15					2,000,000							2,000
	onmental:																	
	ost screener	10	3	5	9	5	160,000											16
	nic Waste collection - containers	10	3	5	9	5		400,000										40
	post site development	10	3	5	9	5			700,000									70
	oost turner	10	3	5	9	5			250,000									25
	: Works:		_	_														
	y Equipment Renewal	11	2	2	4	1-20	245,000	255,000	265,000	275,000	285,000	295,000	300,000	325,000	350,000	350,000	950,000	3,89
	ure Washer	22	3	3	9	6			13,000									1
		22	3	3	9	6-10	15,000	17,000	17,000	20,000	20,000	25,000	22,000	22,000	25,000	25,000		20
	hoist replacement	22	3	2	6	2-10+			16,000					20,000			2,621,000	2,65
	uilding - Mechanicals	22	4	3	12	1+	,	40	25,000				4	30,000	4			5
	les - Pool Trucks	22	4	2	6	10+	137,000	144,000	151,000	159,000	167,000	175,000	184,000	190,000	195,000		982,000	2,48
	heating system replacement	22	3	3	9	6			25,000					30,000			25,000	8
	office rooftop HVAC unit replacement	22	3	3	9	6		35,000					35,000					
	mas Banners	22	2	2	4	15-20	5,000	10,000	5,000	7,000	8,000	9,000	10,000	10,000	10,000		10,000	3
		22	2	2	4	15-20	35,000			20,000				25,000				3
	valk new extensions	22	2	2	4	15-20	50,000	50,000	60,000	60,000	70,000	70,000	70,000	80,000	80,000		90,000	68
	Family Fall Fall Fall Fall Fall Fall Fall Fa	22	2	2	4	15-20			100.5		60,000	60,000						12
	r sand shed	22	2	2	4	15-20			100,000									10
	portation canvas shed, replace canvas	22	2	2	4	15-20		6- 6-	10.05	50,000		40.000	.=	.=		50.000		5
	u (- u u u	22	2	2	4	15-20	35,000	35,000	40,000	40,000	40,000	40,000	45,000	45,000	50,000	50,000	40,000	46
	constant warning signal upgrade	22	2	2	4	15-20	150,000							200,000				35
	9	22	2	2	4	15-20												
	Works shop maintenance bay x2	22	2	2	4	15-20		10.000										
	c works shop overhead doors	22	2	2	4	15-20	10.000	12,000						22.222			440.000	1
	ge - PLP Entrance Highway Signs	22	2	3	6	10+	40,000							80,000		_	118,000	23
	Facilities:	4.4	_	e l	0.5	4	40.000							45.000				
	lall flooring, Main Office area	14 18	5	5	25	1	40,000							15,000				<u>5</u>
	lall elevator, accessibility measures		4	3	12	6	100,000	00.000								20.000		
	Iall Committee room/Council chambers paint	22	4	5	20	1-2		20,000				20.000				30,000		
	Iall Committee Room/Chambers furniture	22	3	4	12	3-4	5.000			0.000		20,000	7.000			0.000		
	Iall - general painting	22	6	4	24	10	5,000			6,000			7,000		50,000	8,000		
	Iall Front Counter, Furniture/Finance Dept	14	4	3	12	10 10									50,000			
	Proof Cabinets - to replace vault storage	22	4	3	12	. 0						75.000			5,000			-
	Iall HVAC	22	4	3	12	6	40.000				40.000	75,000				45.000		
	Iall Windows	22	4	3	12	6	10,000				10,000					15,000		3
	lall - South rear stairwell	22	6	5	30	1-2	150,000											15
Ceme	,	 		_				50.000										
	ng Repair - roof & siding	15	4	3	12	10		50,000										50

#	Name
1	Accommodation Tax - Marketing
2	Accommodation Tax - Sask Ave
3	BDO Arena Building
4	Capital Levy
5	Cemetery
6	Computer
7	Crescent Lake
8	Debentures/leasing/Loan
9	Dedication Fees -Recreation
10	Environmental
11	Equipment Replacement
12	Fire Truck
13	Gas Tax
14	General Infrastructure

#	Name
16	Glesby Building
17	Grants
18	Handicap
19	Handivan
20	Land Development
21	Library Building
22	Operating
23	Sidewalk
24	Softball Complex
25	Spec Admin
26	General Policing
27	Herman Prior Building

Note: All Funding Sources are Reserve accounts excluding # 8; 17; and 22.

City of Portage la Prairie - 2023 Risk Rating Capital Plan for Utility Fund

Dept	Asset			Risk Score													Long Trm - Infra	
		SF	Fail Likelihood	Impact	Severity	Time Horizon	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Long Trm - Infra Deficit	Tota
	WTP Dike	D	2	2	4	15-20			60,000									
	Water system Assessment	A	6	6	36	1-2 3-5		450,000			80,000 100.000				90,000			
	Structural Repairs to Water Plant Building Repair raw water intake pump	A D	6	1	24			150,000	60.000		100,000				100,000 150,000			3
	Raw water intake upgrade pumps etc.	A	4	4	16			400,000	00,000				450,000		100,000			1 8
	Zebra Mussel Control	D	2	1	2	6-10		İ				300,000	·					(
eatment	Raw water flowmeter	Α	4	6	24													
	Pretreatment - rebuild sand recirc pump 1	Α	6	2	12				40,000									<u> </u>
	Pretreatment - rebuild sand recirc pump 2	A	6	2	12		250,000								80,000			
	Actiflo clarifier scraper arms and drive Actiflo Air Scour Blower	A	4	3	24	3-5	250,000		10,000									+
	Pretreatment HVAC	A	4	3	12			25,000	10,000									+
	Actiflo Roof Replacement	D	_	2	12			20,000		300,000								+
	Actiflo Air Scour Lamellas	D	1	3	3	20-25											200,000	J
TP	Clarifier Chain Drive gear 1	Α	4	3	12					20,000								
	Clarifier Chain Drive gear 2	A	3	3	9	6-10									22,000			
	Clarifier chain drive gear 3	D	6	4	24		15,000											+
	Clarifier #1 & #2 turnbuckles	A		5	30	1-2 6-10						120.000						+
	Tube settler replacement clarifiers #1 Tube settler replacement clarifiers #2	A	5	1 3	12						100.000	120,000						+
	Tube settle replacement clarifier # 3	A	5	1	5	15-20				125,000	100,000							1
	Sand Filter 1 Media Replacement	A	3	3	9	6-10				0,000	100,000							1
	Sand Filter 2 Media Replacement	Α	3	3	9	6-10							100,000					
	Sand Filter 3 Media Replacement	Α	3	3	9	6-10						100,000				-	ļ	\perp
	Sand Filter 4 Media Replacement	Α	3	3	9	6-10							100,000					
	WTP Process Software upgrade	A	5	2	10	6-10 6-10						100,000 200,000						+
	WTP Control Hardware upgrade WTP UHF radios	A	5 4	<u> </u>	24		15,000					200,000						+
	Lime silo maintenance	A	5	3	15		10,000		125,000									+
	Lime Slaker repairs	A	4	3	12			30,000	120,000		30,000			35,000				+
	Lime slurry pumps	Α	6	3	18	3-5		30,000		30,000		30,000		30,000		30,000)	
	Lime slaker room lifting beam	D	4	5	20		30,000											
	Anionic Polymer System	A	4	4	16	7.7				50,000								+
	Chlorine Feed System Install redundant chlorine line	D A	4	6	24	1-2 3-5	25,000			25,000						30,000)	+
	WTP Instrument Air Compressor 1	A	2	<u> </u>	4	6-10				25,000	15,000							+
	WTP Instrument Air Compressor 2	A	2	2	4	6-10					10,000	18,000						+
	McKay Instrument Air Compressor 1	Α	2	2	4	3-5			15,000			,,,,,						
	McKay Instrument Air Compressor 2	Α	2	2	4	6-10						20,000						
	Sand Filter Center Ring replacement	D	5	4	20							1,400,000						
	Heat pump piping insulation	Α	5	4	20		20,000											
	Heat loop/process water heat exchanger Install Chlorine Analyzer- Poplar Bluff Line	A	_	4	16	3-5 6-10					75,000		15,000					+
	Windows	A		2	8	6-10					30.000		15,000					+
	Office Flooring	A	4	2	8	6-10					30,000		60.000					+
	Office Furniture	Α	4	2	8	6-10					7,000		,					
	Flooring around Clarifiers	Α	4	1	4	6-10					20,000				25,000			
	WTP Office HVAC	D		3	18			40,000										
	WTP Main building HVAC	D		3	12		05.000	05.000	05.000	05.000	5.000	75,000	10.000	40.000	40.000	40.000		-
	WTP Unit heater replacements WTP Ozone Air Conditioner	A		2	24	1-2 10-15	25,000	25,000	25,000	25,000	5,000	5,000	10,000	10,000	10,000	10,000	30.000	2
	Hot water tanks	A		3	12			10,000			10,000			12,000			30,000	+
	Carbon Dioxide Diffusion system (Chambers 1 &2)	Α		3	12			,	100,000					.=,				
	Carbon Dioxide Diffusion system (Chamber 3)	Α	5	3	15	3-5		80,000										
	Ozone Diffusion system (Chambers 1 &2)	Α		3	9	6-10					200,000						50,000	
	Ozone Diffusion system (Chamber 3)	A		4	20		150,000										50,000	
	Security Systems - Camera/Fences/Gates GAC 1 Media replacement and clean underdrain	D D		1	5 20	15-20 1-2	60,000										50,000 60,000	
	GAC 2 Media replacement and clean underdrain	D		4	24		50,000										50,000	
	GAC 3 Media replacement and clean underdrain	D		4	16		30,000	65,000									65,000	
	GAC 4 Media replacement and clean underdrain	D		4	16			55,555	75,000								60,000	
	GAC Influent Flow meter	Α	4	4	16	3-5		20,000										
	GAC Valve Replacements	Α		4	20		30,000	32,000	35,000							-	ļ	
	Confined Space Hoist	A		6	6	3-5		12,000	20									+
	WTP Roof Replacement	D		3	18		20,000		300,000								-	+
	VFD's for transfer pumps	A		4	12 12			-	120,000	30,000								+
	Replace Transfer Pump 1 Replace Transfer Pump 2	A		4	12			+	30,000	30,000	+						+	+
	Replace Transfer Pump 3	A		4	16			25,000	30,000									+
	Replace Transfer Pump 4	A		4	20		20,000	23,000										
	Ozone system major maintenance	A		3	15			100,000			120,000			140,000				
	Ozone Regulating Valves and piping	Α	3	4	12	6-10				_			40,000					T

Dept	Asset			Risk Score														
Борг	Accept	0.5	F-11 1 11 - 111		0	Time Health a	0004	0005	0000	0007	0000	0000	0000	0004	0000	0000	Long Trm - Infra	Total
	Lab equipment replacements	SF A	Fail Likelihood	Impact 4	Severity 20	Time Horizon	2024 10,000	2025	2026	2027	2028	2029	2030	2031	2032	2033	Deficit	<i>Total</i> 10,000
	Sludge pump station pipes	A	6	3	3 18		10,000		50.000									50,000
	Sludge pump station pump 1	A		4	24		20.000		00,000					60.000				80.000
	Sludge pump station pump 2	Α		3	3 18		==,,,,,		25.000					60.000				85.000
	Lime Sludge pond cleaning (3 years alternating)	D		4	24				1,400,000			1,600,000		22,000	1,800,000			4,800,000
Reservoirs	Distribution Influent Flow meter	Α	3	3	3	9 6-10			, ,			50,000			, ,			50,000
	Distribution Reservoir Furnace	D	5	4	20	1-2	10,000											10,000
•	WTP Distribution Roof	D	4	3	12	2 3-5							100,000					100,000
	New Reservoir/McKay Replacement, ENGINEERING	D		2	2 12	2 6-10		25,000			30,000		50,000	35,000				140,000
	New Reservoir/McKay Reservoir Replacement	E/F		1	`	15-20											25,000,000	25,000,000
	WTP Reservoir City Distribution Pump 130	D		3	18			50,000										50,000
	WTP Reservoir City Distribution Pump 140	D		2	2 12				55,000									55,000
	WTP Reservoir City Distribution Pump 150	D		2	2 12					60,000	=							60,000
	WTP Reservoir City Distribution Pump 160	D		1	(6-10					70,000				00.000			70,000
	WTP Reservoir City Distribution Pump 170	D	6	1	1	6-10		440.000							90,000			90,000
	Rebuild Poplar Bluff water pump 310	A	6	2	2 12			110,000				405.000						110,000 125.000
	Rebuild Poplar Bluff water pump 320 Rebuild Poplar Bluff water pump 330	A		1	`	6 6-10 6 6-10						125,000	130,000					125,000
	Replace Poplar Bluff variable frequency drive 310	A		1	16			30,000					130,000					30,000
	Replace Poplar Bluff variable frequency drive 310 Replace Poplar Bluff variable frequency drive 320	A		2) 16			30,000									100,000	100,000
	Replace Poplar Bluff variable frequency drive 330	A		2	2 12									90.000			100,000	90.000
I .	McKay Reservoir Pumps	A			1 16			100,000	100.000	100.000	100.000			30,000			+	400.000
1	McKay communications upgrade	A		4	1 24			100,000	130,000	100,000	100,000						+	130,000
	,		, i	·	†	1 2		1										
	Standby Generator - McKay, replace	Α	4	5	20	1-2	400,000										<u> </u>	400,000
	McKay MCC Bucket 1	Α	2	2	2	4 20-25											30,000	30,000
	McKay MCC Bucket 2	Α	2	2	2	4 20-25											30,000	30,000
	McKay MCC Bucket 3	Α	2	2	2	4 20-25											30,000	30,000
	McKay MCC Bucket 4	Α	3	4	12												30,000	30,000
	McKay MCC Bucket 5	Α		4	12												30,000	30,000
	McKay MCC Bucket 6	Α	_	2	2	20-25											30,000	30,000
	McKAy MCC Bucket 7	Α		2	2												30,000	30,000
	McKay MCC Bucket 8	Α	_	2	2 4	1 20-25											30,000	30,000
	McKay Pump Motor 1	Α		3	3 6	3 20-25	25,000											25,000
	McKay Pump Motor 2	A		3	3	20-25												0
	McKay Pump Motor 3	A		3	3 6	3 20-25											75.000	75.000
	McKay MCC Motor 4 (VFD)	A		3	3 9	11-15											75,000	75,000
	McKay MCC Motor 5 (VFD)	A		3	3 9	11 10	20,000										75,000	75,000 20,000
	McKay MCC Motor 6 McKay MCC Motor 7	A		4	1 24		20,000											20,000
	McKay MCC Motor 8	A		4	1 24		20,000											20,000
	McKay Pressure Relief Valve 1	D		4	1 24		10,000											10,000
	McKay Pressure Relief Valve 2	D		4	1 24		10,000											10,000
	Distribution Reservoir Inspection & Cleaning	A		2) 2-	3-5	10,000	100,000							200,000			300,000
	McKay Reservoir inspection & cleaning	D		1		3-5		100,000	150,000						200,000			150,000
	Poplar Bluff inspection & cleaning	D		1	6	3-5			100,000		100000					125,000		225,000
	- span - san map - san mag															,		
	Poplar Bluff reservoir major maintenance	Α	4	3	12	2 3-5			50,000				60,000				50,000	160,000
Plant Expansion		С						38,500,000										38,500,000
		Е	5	5	5 25	5 1+	1,500,000											1,500,000
	WTP Upgrade - Expansion - Grant funding	F					1,500,000	38,500,000										40,000,000
Water	Water Distribution System - 111,845 meters	D		3	18		230,000	230,000	250,000	275,000	275,000	290,000	290,000		320,000	340,000	86,985,000	89,775,000
Distribution	Wastewater Collection - 111,845 meters	D		3	18		335,000	355,000	375,000	410,000	445,000	450,000	460,000	, , ,	470,000	490,000	86,100,000	90,360,000
	Wastewater Force mains - 45,878 meters	D		3	18		100,000	100,000	125,000	125,000	125,000	150,000	150,000		150,000	150,000	36,700,000	38,025,000
	Industrial Park expansion	D		4	12	2 6-10	1,000,000	0.500.000	1,000,000		1,000,000		1,000,000		1,000,000			5,000,000
	McMillan Industrial Park Lift Station/FM	C F		5	20	3-5		3,500,000										3,500,000
				0		2 0.5	000 000	3,500,000	050 000	075.000	075 000	075 000	200 000	200.000	300.000	320.000	200,000	3,500,000
	Watermain Renewal Program Additional Watermain Renewals	D A		3	3	3-5 3-5	230,000	230,000	250,000	275,000	275,000 300,000	275,000	300,000	300,000 300,000	300,000	320,000	300,000	3,055,000 900,000
	Park Dr 18th to Sissons - 430 m Watermains	A		3		2 15-20+	360,000	300,000			300,000			300,000				360,000
	Park Dr 15th to 18th - 600 m - Watermains	A		3	2	2 15-20+	300,000	450,000										450,000
	Park Dr Sissons to 24th - 460 m - Watermains	A		2	<u> </u>	2 15-20+		430,000	350,000								+	350,000
	Water System Upgrading	D		3		9 6-10	220,000	240,000	260,000	275,000	285,000	295,000	300,000	300,000	300,000	300,000	300,000	3,075,000
	Fire Hydrant infill (for coverage)	D		3	<u> </u>	9 6-10	20,000	20,000	24,000	210,000	200,000	230,000	550,000	550,000	550,000	550,000	555,000	64,000
Other -	PW garage	D		2	,	6-10	20,000	20,000	400,000				600,000					1,000,000
Funded by	Heavy equipment	D		3	3 12		130.000	140,000	150,000	160,000	170,000	180,000	190,000	200.000	210,000		220,000	1,750,000
Utility	Shop door replacement - 14'	D		2	2 10		100,000	140,000	100,000	100,000	170,000	100,000	130,000	200,000	210,000		220,000	1,755,500
	Solids tank with overflow/pond for jetting	D		2	2 8			1	50,000								 	50,000
Utility Building	Exterior	A		1					30,000									35,500
	Plumbing	Α		4	1 8	6-10										5,000		5,000
	Flooring around Clarifiers	Α		1	<u> </u>	2 15-20												
	HVAC/Mechanical	Α		5	5 10											10,000		10,000
	ID III I I	Α	2	1 2)	15-20									·		i T	C
	Parking Lot Windows	A			-	15-20	J.							Į.			-	

Dept	Asset			Risk Score														
		SF	Fail Likelihood	Impact	Severity	Time Horizon	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Long Trm - Infra Deficit	Total
	Office Furniture	A	2	2	4	15-20												0
Sanitary Sewer	Renewal Program	Α	3	2	9	10	210,000	220,000	230,000	250,000								910,000
	Additional Allocation - NW Sector	A	3	3	9	10	125,000	135,000	145,000	160,000								565,000
	Re-twining of Poplar Bluff Force main Re-twinning of Poplar bluff Force main	C F	5	5	25 25	· -												0
Sewage Lift	Re-twinning of Popiar bluff Force main	г	5	5	20	1-2												0
Stations - General																		
	SLS Communication/Alarms systems	D	5	5	25	1-2											83,000	83,000
			-			. –												
	Odor Control	Α	5	4	20	1-5	10,000	10,000	10,000	10,000								40,000
	Sampler/Sampling stations	Α	4	4	16	3-5			5,000			5,000					30,000	40,000
	Partable numne/generatore	٨	6	_	30	1.2												0
	Portable pumps/generators Misc./Betterments	A	4	5	20	1-2				100,000	50,000	100,000	75,000					325,000
Bridge Road	Building	A	2	2	4	10				100,000	30,000	100,000	75,000				50,000	50,000
	Electrical	Α	2	2	4	10											0	0
	Heating	Α	6	4	24	1												0
	Piping	Α	2	6	12	-						30,000						30,000
		A	6	4	24	1		25,000										25,000
	Generator	A A	3	3	9	6	140,000		40,000							1		140,000 40,000
	Pump 1 Pump 2	A	4	4	16				40,000						50,000	1		50,000
6th Ave	Building	A	6	4	24	· ·	50,000	20,000							30,000			70,000
	Electrical	Α	2	5	10	1	Í	,					50,000					50,000
	Piping	Α	4	5	20					50,000				-	·			50,000
	Automation	A	2	5	10	.0											0	0
	Pump 1	A	6	5	30		20,000	25,000										20,000
	Pump 2 Pump 3	A A	5	5	25 20			25,000	30,000									25,000 30,000
	Spare Pump	A	2	5	10				30,000				50,000				0	50,000
	oparo : amp		_			0.10							00,000					00,000
	Generator	Α	2	5	10	10												0
	Communication/Alarms	Α	6	4	24		10,000											10,000
	HVAC	Α	6	4	24		7,000											7,000
Broadway	Building/Concrete	A A	6	4	24	1 15						15,000						15,000
	Electrical Heating	A	1	6	24	13		20,000									0	20,000
	Piping	A	4	5	20			30,000										30,000
	Automation	Α	5	4	20	3											0	0
	Pump 1	Α	5	5	25												0	0
	Pump 2	Α	2	6	12												0	0
	Pump 3 Odor Control	A A	2	6	12 24		6,000			50,000								50,000 6,000
	Communication/Alarms	A	6	5	30		10,000											10,000
	Generator	A	2	4	8	15	10,000									30,00	0 0	30,000
Scanlan	Building	Α	4	2	8	6							7,000			ĺ		7,000
	Electrical	Α	2	2	4	15											0	0
	Piping	A	4	5	20	3		5,000					10.000					5,000
	Automation Pump 1	A A	2	5	8	15							10,000				0	10,000
	Pump 2	A	2	5	10				20,000								0	20,000
	Spare Pump	A	6	4	24		15,000		20,000									15.000
	Communication/Alarms	Α	3	4	12	15								5,000				5,000
Gigot	Building	Α	2	2	4	15				20,000								20,000
	Electrical	Α	3	4	12 20						10,000							10,000
	Piping Automation	A A	2	5	20	10									10,000	1		10,000
	Pump 1	A	4	5	20	10		40,000							10,000	'		40,000
	Pump 2	A	3	4	12			.0,000					45,000					45,000
	Spare Pump	Α	3	3	9	15											0	0
	Generator	Α	2	5	10	v								100,000				100,000
\(\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Communication/Alarms	<u>A</u>	5	5	25										10.00			0
Yellowquill/Cres Rd	WBuilding Electrical	A A	2	5	10 12										10,000 15,000			10,000 15,000
	Piping	A	3	5	15				15,000						13,000	1		15,000
	Automation	A	2	5	10	-			10,000					8,000				8,000
	Pump 1	Α	5	6	30	1												0
	Pump 2	Α	2	6	12										30,000			30,000
0:	Communication/Alarms	A	5	5	25			6,000										6,000
Sisson	Building	A	4	4	16				15,000							1		15,000
	Electrical Heating	A A	4	5	20 12					15,000		15,000					+	15,000 15,000
	Piping	A	3	- 4 6	24			40,000				15,000						40,000
	Automation	A	6	5	30		25,000	10,000										25,000
	Pump 1	Α	5	6	30	2	45,000											45,000
	Pump 2	Α	3	5	15										50,000			50,000
	Generator	<u>A</u>	3	4	12											200,00	0	200,000
1	Communication/Alarms	Α	1	6	<u> </u>	15											1 0	0

Dept	Asset		Risk Score														
		SF Fail Likelihood	Impact	Severity	Time Horizon	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Long Trm - Infra Deficit	Total
Lions Manor		A	3 6	18	4			20,000		50,000							20,000 50,000
		A	2 5	10	· ·					50,000	10,000						10,000
	Automation	Α :	2 5	10	9						,		10,000				10,000
		Α :	5 5	25	1-2	0										0	0
		A	1 6	6	11											0	0
Brandon Ave		A	3 3	9	7						10,000					0	10,000
D. a.i.a.o.i. / tio		A	1 6	6	11						.0,000					0	0
	1 0	A :	3 6	18					5,000								5,000
		A :	2 6	12		0								10,000		0	10,000
		A	5 5 4 6	25 24		U										0	0
		A	6 4	24		15,000											15,000
		A	1 6	6	10											0	0
Pool - Splash Island		A	1 6	6	15							10,000				0	10,000
		A	2 2	4	. 10							10,000		10,000			10,000
		A	4 5	20	5				10,000					,			10,000
		A	1 6	6	3		15,000										15,000
		A	1 6	6	12									20,000		0	0
		A	4 4	16	10				22,000					20,000			20,000 22,000
		A	1 6	6					22,000			5,000				0	5,000
Portage Ave		A :	2 2	4	15											0	0
		A	6 6	36							5.000						0
	1 3	A	3 6	18	· · · · · · · · · · · · · · · · · · ·			+		10,000	5,000						5,000 10,000
		A	2 6	12	-	0				10,000		8,000					10,000 8,000
	Pump 2	Α :	2 6	12								8,000					8,000
		Α (6 5	30													0
McMillan		A	5 5	25 12		30,000	50,000			100,000		20,000					150,000 50,000
		A	1 5	5	12	30,000						20,000				0	0.000
		A	1 5	5	12											0	0
		A	4 5	20			30,000										30,000
		D	5 5	25		6,000	6.000		7,000			50,000			7,00		70,000 73,000
		A :	5 5	25 25			6,000	6.000		7,000	7.000		60,000	65,000			73,000
		A	5 5	25		6,000		0,000	7,000		7,000	7,000		00,000		0	20,000
	Pump 5	A	5 5	25			10,000			7,000			7,000		8,00)	32,000
		A :	2 6	12							10.000			20,000			20,000
Poplar Bluff 2		A :	2 6	12							10,000			10,000			10,000 10,000
Fopiai biuli 2		A	2 5	10										10,000			10,000
	Heating	A	2 4	8	10									10,000			10,000
	1 3	Α :	2 6	12												0	0
		A :	2 6	12			10,000				30,000					0	40,000
		D	3 5	15	· ·		10,000	12,000			30,000	35,000					47,000
		A	3 5	15				.2,000	15,000			00,000	40,000				55,000
	Communication/Alarms	A .	4 5	20		15,000											55,000 15,000
South East Devel		A :	3 6	18	_	15,000											15,000
		A	1 5	5	15											0	0
		A	1 5	5	15												0
	Pump 1	D :	3 5	15				5,000							20,00)	25,000 5,000 25,000
		D :	3 5	15					5,000								5,000
		A :	4 5	20		25,000								5,000			25,000 5,000
WPCF		A	2 4	. 8	10									5,000		28,750,000	28,750,000
		С		-					11,000,000							==,:==,:==	11,000,000
	Plan Rebuild - Phase 2 (Pending)	C .	4 3	12	40+												
		С							15,000,000								15,000,000
					Ongoing until												
	Industrial Pre-treatment Capital Contribution- City Share	D :	5 5	25		36,000	36,000	37,000	39,000	40,000	41,000	42,000	43,000	45,000	46,00		405,000
											·						
	Industrial Pre-treatment Capital Contribution- Industry Share	D :	5 5	25	1	234,000	242,000	249,000	256,000	264,000	272,000	280,000	289,000	297,000	306,00)	2,689,000
	DO Assessed Constribution to Consider	5		0.0		4 000 000	4 000 000	4 000 000	4 000 000								40,000,000
	P3 Annual Contribution to Capital Safety railing	D (0 5 6 4	30		4,000,000 25,000	4,000,000	4,000,000	4,000,000								16,000,000 25,000
Main building		A	5 3	15				10,000									25,000 10,000
			- J					10,000		1						1	200,000
1		A	6 4	24	· 1I	200,000	l l	I.			1						
	Roof Electrical	A	6 4 6 5	30	1	200,000											0
	Roof Electrical Exterior Lighting	A A	6 4 6 5 4 5	30 20	1												0
	Roof Electrical Exterior Lighting HVAC	A	6 4 6 5 4 5 6 5	30	1 1	80,000											0 0 80,000

Dept	Asset			Risk Score														
																	Long Trm - Infra	
		SF	Fail Likelihood	Impact	Severity	Time Horizon	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Deficit	Tota
	Hot water tanks	A	2	5	5 10							10,000					20,000	
b	Equipment	A	5	6	30		30,000	30,000	67,000	12,000	100,000	50,000						
orks	Bar Screen	D	5	5	5 25	5			8,000			9,000			10,000			
ntrol	Chemical feed pumps	D	1	6	6	15				10,000							0	
	Tanks	A	1	6	6	12											0	
	Water Softener	Α	3	6	18	5					15,000							
	Air compressor	Α	2	6	12	9								20,000				
₹s	Liners	A	2	6	12	5-10	500,000											
	Decant headers	A	5	5	5 25	2	50,000	50,000	50,000	50,000							0	
	Blowers	А	5	6	30	1												
	Influent Valve 1	А	1	6	6													
	Influent Valve 2	А	3	5	15	3-5			50,000									
	Influent Valve 3	Α	1	6					,									
	Influent Valve 4	A	3	5	5 15					55,000							0	
	Pumps (8 total)	A	5	6	30		140,000	150,000	150,000	155,000								
	DO Probes	D	5	5	5 25		10,000	,	100,000	,						15,000	17,000	
	WAS Valves	D	6	4	1 24		14,000	15,000			+					10,000	17,000	
	Instrumentation	A	5		5 25		1,200,000	10,000									n	
	Concrete Repair	A	5	5	5 25		30.000										"	
Station	'	A	3	5	25		50,000										0	
	Pump 2	A	6	5	30	1	80,000										0	
	Pump 3	A	<u> </u>	2	30		00,000	+	90,000								"	
		A	2	-	5 10	1-2			90,000								0	
	Spare Pump	A	2	3	5 10		+	+			+	20,000					"	
	Electrical Automotion	D	3	5			+			10.000		20,000			+		+ +	
	Automation		3	5	10					10,000	+							
	Concrete Repair	A	2	4	8		00.000							00.000		00.000	0	
	Piping/ valves	A	6	4	1 24		30,000							20,000		30,000	0	
•	Concrete Repair	A	5	5	25		20,000											
	EQ Pump 1	A	1	6	6	12											0	
	EQ Pump 2	A	1	6	6	12								80,000			0	
	EQ Pump 3	A	6	3	18										90,000			
	Electrical	A	2	5	10											85,000	0	
	Flow Meter	A	6	5	30			25,000										
	Roof	A	6	4	1 24		10,000											
	Heating	D	6	4	1 24		10,000											
	Outfall Pump 1	A	6	4	1 24		70,000										0	
	Outfall Pump 2	A	6	4	1 24												0	
	Outfall Pump 3	A	3	6	18				75,000									
	Building	A	4	5	5 20		60,000											
	Blowers	D	6	5	30													
	Heating	A	6	5	30		6,000											
	Pumps	А	3	6	18	15											0	
	Boiler	А	3	6	18	10-15	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	150,000	0	
	Peroxide System	Α	3	2	2 6												0	
	Piping	А	3	6	18	10-15											0	
	Building	D	2	5	5 10		25,000			İ							0	
	Blowers	D	1	6	6		8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	0	
	Heating	А	1	6	6		,	,		<i>'</i>	,	,		,		,	0	
	Pumps	A	3	6	18												0	
	Boiler	A	3	6			5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	0	
	Grinders	D	5	6	30		20,000	100,000	100,000	100,000	3,530	5,550	3,333	3,500	5,550	3,300	1 1	
	Piping	D	2	4	1 8		25,000	100,000	100,000	100,000							n	
	Instrumentation	A	3	-	18		20,000						10,000				 	
	BOB	A	2	6	5 12		+						10,000				n	
	Pumps	A			30												"	
	Belt thickeners	A	1		6						+						^	
		A	1	0	6 24			30,000			+						<u> </u>	
	Polymer Make up		4	5				30,000			+						-	
	EQ Tank	A	6	4	24			20.000										
	Heat Exchanger	A	4	5	5 20		40.00-	30,000									_	
	Heating	A	2	5	5 10		40,000	40,000									0	
	Pumps	Α	2	6	, 12			100,000					150,000					
	Heating	Α			5 12	10												

Funding Source	
#	Name
Α	Utility General Reserve
В	Nutrient Removal Reserve
С	Debentures/Debt/Leasing
D	Operating
E	Infrastructure
F	Grants
G	Water Treatment Plant Upgrade
Ш	IP Posonio

GENERAL FUND - CAPITAL FUNDING PLAN

_												2027																			
Reserves	2023 End Balance	Added	2024 Use	End Balance	A state at	2025 Use	End Balance	Added	2026	End Balance	Added	2027 Use	End Balance	Added	2028 Use	End Balance	Added	2029 Use	End Balance	Added	2030	End Balance	Added	2031 Use	End Balance	Added	2032 Use	End Balance	Added	2033 Use	End Balance
Accomodation Tax - Marketing	Ena Balance	Added	Use	End Balance	Added	Use	Eng balance	Added	Use	End Balance	Added	Use	End Balance	Added	USE	End Balance	Added	Use	End balance	Added	ose	End balance	Added	USE	End Balance	Added	USE	End balance	Added	USE	End balance
2 Accomodation Tax - Marketing	170,000																												-	$\overline{}$	
3 BDO Arena Building	176,000 50,000	10.000	0	60,000	10.000	0	70,000	10.000	0	90.000	10.000	^	00.000	10.000	0	100.000	10.000	0	110.000	10.000	0	120,000	10.000	0	130,000	10.000	0	140.000	10,000	0	150,000
	4.000	10,000	- 0	4.000	10,000	0	70,000	10,000	0	80,000	10,000	0	90,000	10,000	0	100,000	10,000	0	110,000	10,000	0	120,000	10,000	0	130,000	10,000	0	140,000	10,000	- 0	130,000
4 Capital Levy 5 Cemetery	2,000	0	0	3,000	0	0	2,000	_	0	2.000	0	0	2.000	0	0	2.000	0	0	2.000	0	0	2 000	0	0	2.000	0	0	2.000		- 0	2,000
	109,000	19 000	21.000	2,000	10 000	14 000	2,000	19.000	23 000	2,000	18.000	64.000	49,000	30 000	81 000	E 000	30,000	21 000	4,000	19.000	14.000	2,000	19.000	14.000	12,000	19 000	23 000	7,000	10,000	21.000	4,000
6 Computer 7 Crescent Lake	20,000	2,000	31,000	33,000	2,000	14,000	34,000	2,000	23,000	36,000	2,000	04,000	29,000	30,000	01,000	40,000	30,000	31,000	42,000	2,000	14,000	44,000	2,000	14,000	46,000	3,000	23,000	49.000	2,000	21,000	4,000 E0,000
8 Debentures	30,000	2,000	3,972,000	32,000	2,000	0	34,000	2,000	0	30,000	2,000	0	30,000	2,000	0	40,000	2,000	0	42,000	2,000	0	44,000	2,000	0	40,000	2,000	0	40,000	2,000	- 0	30,000
9 Dedication Fees - Recreation	24 000	0	3,912,000	24.000		0	24 000		0	24 000		0	24.000		0	24 000		0	24 000		0	24 000		0	24 000		0	24.000		- 0	24,000
	583 000	0	160,000	422,000		400 000	24,000	050.000	950,000	24,000	0	0	24,000	0	0	24,000	0	0	24,000	0	0	24,000		0	24,000	0	0	24,000		0	24,000
10 Environmental 11 Equipment Replacement	251 000	160,000	365,000	146,000	160,000	255 000		950,000	950,000 515,000	23,000 46,000	260 000	275 000	23,000	360,000	205.000	23,000	660 000	595,000	23,000	260,000	300,000	23,000	360,000	350,000	23,000 41,000	210.000	350,000	23,000	610.000	600,000	23,000
12 Fire Truck	636,000	260,000	85,000	811,000	260,000	233,000	161,000	210,000	75,000	296,000	260,000	273,000	556,000	210,000	200,000	766,000	210,000	950,000	26,000	210,000	300,000	236,000	210,000	330,000	446,000	210,000	330,000	656,000	210,000	000,000	866,000
12 Canada Community Building Fund	1 035,000	735,000	00,000	1 770 000	725,000	310,000	2 505 000	725,000	73,000	3.240.000	725,000	0	2 075 000	725 000	0	4 710 000	735,000	330,000	5 445 000	725,000	0	6 180 000	725,000	0	6,915,000	725,000	0	7 650,000	735,000	- 0	8 385 000
13 Canada Community Building Fund 14 General Infrastructure	16,000	25,000	40.000	1,770,000	733,000	0	2,303,000	733,000	0	1,000	733,000	0	1,000	733,000	0	4,710,000	735,000	0	1,000	733,000	0	1,000	30,000	15,000	16,000	35,000	50,000	1,030,000	733,000	- 0	1,000
15 Conoral Pasania	8.326.701	750,000	650,000	9 426 704	750,000	1 825 000	7 351 701		450,000	6.901.701	250 000	365 000	6 996 701	600.000	990 000	6 606 701	300,000	495 000	6 211 701	600,000	2 500 000	4.411.701	400,000	205.000	4 606 701	50,000	395,000	4 724 704	300,000	100.000	4 724 704
15 General Reserve 16 Glesby Building	126,000	20,000	55,000	91,000	20,000	5,000	106,000	20.000	35,000	91,000	20,000	5,000	106,000,701	20,000	5,000	121,000	200,000	35,000	106.000	20,000	55,000	71,000	20,000	6,000	4,000,701 85,000	20,000	50,000	55,000	200,000	6,000	69,000
17 Cronto	120,000	20,000	00,000	31,000	20,000	3,000	100,000	20,000	33,000	31,000	20,000	3,000	100,000	20,000	0,000	121,000	20,000	00,000	100,000	20,000	00,000	71,000	20,000	0,000	05,000	20,000	00,000	33,000	20,000	0,000	03,000
17 Grants 18 Accessibility	104 000	50,000	100.000	54,000	50,000	0	104.000	50.000	0	154 000	50,000	0	204 000	50,000	0	254,000	50,000	0	304 000	50,000	0	354 000	50.000	0	404,000	50,000	0	454 000	50,000	0	504.000
19 Handivan	1,000	00,000	100,000	1,000	00,000	0	1,000	50,000	0	1,000	00,000	0	1,000	50,000 N	0	1,000	0,000	0	1 000	00,000	0	1,000	00,000	0	1,000	00,000	0	1,000	00,000	- 0	1,000
20 Land Development	1 308 000	80 000	192 000	1 196 000	80 000	0	1 276 000	80.000	0	1 356 000	80.000	0	1 436 000	80.000	0	1 516 000	80.000	0	1 596 000	80 000	0	1 676 000	80 000	0	1 756 000	80 000	0	1.836.000	80 000	0	1 916 000
20 Land Development 21 Library Building	5,000,000	10,000	102,000	15,000	10,000	ň	25,000	10,000	30,000	5,000,000	10,000	ñ	15,000	10,000	0	25,000	10,000	0	35,000	10,000	0	45,000	10,000	40 000	15,000	10,000	0	25,000	10,000	- 0	35,000
22 Operating	0,000	10,000	1 901 000	10,000	10,000	1 511 000	20,000	10,000	1 637 000	0,000	10,000	1 826 000	10,000	10,000	3 833 000	20,000	10,000	1 798 000	00,000	10,000	1 857 000	40,000	10,000	2 258 000	10,000	10,000	1 864 000	20,000	10,000	1 584 000	00,000
22 Operating 23 Sidewalk	60,000	50,000	50,000	60,000	50,000	50,000	60,000	260.000	70,000	250 000	300.000	80,000	470 000	50,000	50,000	470 000	50,000	50,000	470 000	50,000	70,000	450 000	50,000	70,000	430,000	50,000	80,000	400 000	50,000	80,000	370,000
24 Softball Complex	00,000	00,000	00,000	00,000	00,000	00,000	00,000	200,000	70,000	200,000	000,000	00,000	47 0,000	00,000	00,000	47 0,000	00,000	00,000	41 0,000	00,000	7 0,000	400,000	00,000	70,000	100,000	00,000	00,000	100,000	00,000	00,000	0,000
25 Spec Admin	98 000	0	0	98,000		0	98,000		0	98 000		0	98,000		0	98 000		0	98 000		0	98 000		0	98 000		0	98 000		0	98 000
26 Policing	1 379 000	0	0	1 379 000	0	0	1 379 000		0	1 379 000	0	0	1 379 000	0	0	1 379 000	0	0	1 379 000	0	0	1 379 000	0	0	1,379,000	0	0	1 379 000	0	0	1 379 000
27 Herman Prior Building	0	30 000	0	30,000	31 000	5 000	56,000	30.000	5,000	81,000	31,000	5,000	107 000	30,000	130,000	7 000	30,000	5 000	32 000	30,000	5 000	57 000	31 000	6,000	82,000	30 000	46 000	66,000	31,000	6,000	91,000
Total:	14,392,701	2,200,000	7,501,000	14,715,701	2,176,000	4,975,000	13,426,701	2,885,000	3,790,000	14,158,701	2,026,000	2,520,000	15,490,701	2,095,000	5,264,000	16,154,701	2,087,000	3,959,000	16,080,701	2,075,000	4,801,000	15,211,701	2,006,000	2,964,000	16,511,701	2,060,000	2,848,000	17,587,701	2,026,000	2,487,000	91,000 18,710,701

7	2024	2005	0000	0007	0000	0000	0000	0004	0000	0000
Targeted Reserve Contributions 1 Accommodation Tax - Marketing	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
2 Accomodation Tax - Marketing										
3 BDO Arena Building	10.000	10.000	10.000	10.000	10.000	10.000	10.000	10.000	10.000	10.000
	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
4 Capital Levy 5 Cemetery	0	0	0	0	0		0			0
	18.000	18.000	18.000	18.000	38.000	18.000	18.000	18.000	18.000	18.000
						2.000	2.000	2.000	2.000	
7 Crescent Lake	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
8 Debentures										
9 Dedication Fees - Recreation			050.000				0			0
10 Environmental	0	0	950,000	0	0			U	U	
11 Equipment Replacement	160,000	160,000	510,000	260,000	260,000	660,000	260,000	360,000	310,000	610,000
12 Fire Truck	260,000	260,000	210,000	260,000	210,000	210,000	210,000	210,000	210,000	210,000
13 Canada Community Building Fund	735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000	735,000
14 General Infrastructure	25,000	0	0	0	0	0	0	30,000	35,000	0
15 General Reserve	750,000	750,000	0	250,000	600,000	200,000	600,000	400,000	500,000	200,000
16 Glesby Building	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
17 Grants										
18 Accessibility	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
19 Handivan	0	0	0	0	0	0	0	0	0	0
20 Land Development	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
21 Library Building	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
22 Operating										
23 Sidewalk	50,000	50,000	260,000	300,000	50,000	50,000	50,000	50,000	50,000	50,000
24 Softball Complex				·						
25 Spec Admin										
26 Policing	0	0	0	0	0	0	0	0	0	0
27 Leasing/Loan										
28 Herman Prior Building	30,000	31,000	30,000	31,000	30,000	31,000	30,000	31,000	30,000	31,000
	2,170,000	2,145,000	2.855,000	1,995,000	2.065.000	2.045,000	2,045,000	1.975.000	2.030.000	1,995,000

Note: The Accomodation Tax Reserve are removed from the Capital Funding as funds are used for tourism and community touristm events

UTILITY FUND - CAPITAL FUNDING PLAN

	_																														
Reserves	2023		2024			2025			2026			2027			2028			2029			2030			2031			2032			2033	
	End Balance	Added	Use End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance													
A General	4,279,000	2,500,000	4,755,000	0 2,024,000	2,500,000	3,191,000	1,333,000	2,500,000	2,117,000	1,716,000	2,500,000	1,401,000	2,815,000	2,500,000	1,651,000	3,664,000	2,500,000	1,058,000	5,106,000	2,500,000	1,430,000	6,176,000	2,500,000	1,097,000	7,579,000	2,500,000	887,000	9,192,000	2,500,000	563,000	11,129,000
B Nutrient Removal	10,605,000	4,000,000	(14,605,000	4,000,000	C	18,605,000	4,000,000	0	22,605,000	4,000,000	0	26,605,000	80,000	0	26,685,000	80,000	0	26,765,000	80,000	0	26,845,000	80,000	0	26,925,000	80,000	0	27,005,000	80,000	0	27,085,000
C Debentures/Loans/Leasing			(42,000,000	0		0			26,000,000			0			0			0			0			0			0	
D Operating			6,883,000	0		5,906,000	0		9,409,000			6,315,000			3,087,000			5,382,000			3,855,000			2,085,000			5,215,000			2,157,000	
E Infrastructure	1,754,000	0	1,500,000	0 254,000		C	254,000		0	254,000		0	254,000		0	254,000		0	254,000		0	254,000		0	254,000	0	0	254,000	0	0	254,000
F Grants			1,500,000	0		42,000,000	0		0			0			0			0			0			0			0			0	
G Industrial Pre-treatment Capital	977,000	280,000	(1,257,000	310,000	C	1,567,000	340,000	0	1,907,000	370,000	0	2,277,000	330,000	0	2,607,000	340,000	0	2,947,000	340,000	0	3,287,000	360,000	0	3,647,000	370,000	0	4,017,000	230,000	0	4,247,000
H Upgraded WTP	0	0	(0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,500,000	0	2,500,000 45,215,000
	17,615,000	6,780,000	14,638,000	18,140,000	6,810,000	93,097,000	21,759,000	6,840,000	11,526,000	26,482,000	6,870,000	33,716,000	31,951,000	2,910,000	4,738,000	33,210,000	2,920,000	6,440,000	35,072,000	2,920,000	5,285,000	36,562,000	2,940,000	3,182,000	38,405,000	2,950,000	6,102,000	40,468,000	5,310,000	2,720,000	45,215,000

Targeted Reserve Contributions	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
A General	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
B Nutrient Removal	4,000,000	4,000,000	4,000,000	4,000,000	80,000	80,000	80,000	80,000	80,000	80,000
C Debenture										
D Operating										
E Infrastructure										
F Grants										
G Industrial Pre-treatment Capital	280,000	290,000	300,000	310,000	320,000	330,000	340,000	350,000	360,000	370,000
H Upgraded WTP										
	6,780,000	6,790,000	6,800,000	6,810,000	2,900,000	2,910,000	2,920,000	2,930,000	2,940,000	2,950,000

OUTSTANDING DEBT REPAYMENT (in addition to capital funding sources)

GENERAL	FUND	

Payments:	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Stride Place	1,526,000	375,000								
Sask Ave W (Phase 2) - General Infrastructi	347,000	347,000	347,000	347,000	347,000	347,000	347,000	347,000	347,000	347,000
	832,000	832,000	832,000	832,000	832,000	832,000	832,000	832,000	832,000	832,000
		412,000	412,000	412,000	412,000	412,000	412,000	412,000	412,000	412,000
Total:	2,705,000	1,966,000	1,591,000	1,591,000	1,591,000	1,591,000	1,591,000	1,591,000	1,591,000	1,591,000
Funds Source:										
Previously Budgeted Item - Stride Place Del	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000	1,526,000
General Reserve	1,179,000	440,000								
Repurposed operating funds			65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Total:	2,705,000	1,966,000	1,591,000	1,591,000	1,591,000	1,591,000	1,591,000	1,591,000	1,591,000	1,591,000

Notes:
There is a timing difference on maturing Stride Place debt in 2023 and 2025. These payments will be funding from General Reserve.
Debt terms: 2 years for Crescent Lake Causeway, 15 years for Sask Ave West (Phase 2) - Ceneral Infrastructure
Note: CCBF funds use is now expanded to cover utility and fire capital projects, funds guaranteed on CCBF generally nBt more than 3 years >> annual net fund source amounts transferrable to utility fund payments or other applicable capital projects

TILIT	Y FUN	ID	
ayme.	nts:		

UTILITY FUND										
Payments:	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Sask Ave West (Phase 1) - Utility Infrastruct	171,000	171,000	171,000	171,000	171,000	171,000	171,000	171,000	171,000	171,000
	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000
	5,900	5,900	5,900	5,900	5,900	5,900	5,900	5,900	5,900	5,900
Water Treatment Plant - Upgrade/Expansion			3,357,000	3,357,000	3,357,000	3,357,000	3,357,000	3,357,000	3,357,000	3,357,000
McMillan Industrial Park Lift Station/FM			361,000	361,000	361,000	361,000	361,000	361,000	361,000	361,000
	248,900	248,900	3,966,900	3,966,900	3,966,900	3,966,900	3,966,900	3,966,900	3,966,900	3,966,900
Fund Sources:										
CCFB Funds	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000	72,000
Operating Funds - Further Utility Rate	176,900	176,900	3,894,900	3,894,900	3,894,900	3,894,900	3,894,900	3,894,900	3,894,900	3,894,900
Study will be needed										
Total:	248,900	248,900	3,966,900	3,966,900	3,966,900	3,966,900	3,966,900	3,966,900	3,966,900	3,966,900

Risk Management

Likelihood to Occur:

Score	Descriptor	Annual Probability of Occurance
1	Improbable/Remote	5%
2	Unlikely/Might Happen	5 to 20%
3	Possible	20 to 40%
4	Good Chance	40 to 50%
5	Probably/Likely	50 to 80%
6	Definitely/Certain	> 80%

Impact:

Score	Quantitative Impact	Qualitative Impact
1	Minimal or Insignificant	No loss to City's reputation
I	Willima of magnificant	Negligible effect on city
		Adverse reaction by impacted RBVs
2	Slight or Minor	Few RBVs impacted
		Business or service disruption < 1 day
		Adverse reaction by RBVs
3	Moderate	Some RBVs impacted
		Business or service disruption > 1 but less
		Adverse reaction in news
4	High	Many RBVs impacted
		Business or service disruption 2 to 7 days
		Adverse reaction in news
5	Very High	Most RBVs impacted
		Business disruption > 7 days
		Loss of Reputation
6	Severe or Catastrophic	All RBVs impacted
	Severe or Catastropriic	Ceases City business/services/operations
		Unable to recover services

Severity Matrix:

	6	6	12	18	24	30	36
	5	5	10	15	20	25	30
ро	4	4	8	12	16	20	24
ho	3	3	6	9	12	15	18
kelih	2	2	4	6	8	10	12
	1	1	2	3	4	5	6
		1	2	3	4	5	6
		Impact					

Matrix Score	Suggested Time Horizon
1 to 6	15-20 Years
8 to 12	6-10 Years
15 to 20	3 to 5 Years
24 to 36	1 to 2 Years