

**THE FINANCIAL PLAN
Municipality of
City of Portage la Prairie
2025**

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GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE
City of Portage la Prairie
For the Year 2025

	BUDGET		PRE-AUDIT		BUDGET		BUDGET	
	2024		2024		2025		2026	
Tax Levy	-	21,396,476	-	21,396,476	-	22,888,039	-	22,888,039
Grants in Lieu of Taxes	-	1,660,222	-	1,660,222	-	1,827,025	-	1,827,025
Sub-Total	-	23,056,698	-	23,056,698	-	24,715,065	-	24,715,065
Requisitions (Deduct)		9,343,396		9,343,396		10,452,457		10,452,457
Net Municipal Taxes & Grants in Lieu of Taxes	-	13,713,302	-	13,713,302	-	14,262,608	-	14,262,608
Other Revenue	-	19,767,905	-	12,470,954	-	10,366,073	-	10,366,073
Transfers from Accumulated Surplus & Reserves	-	2,353,367	-	2,353,367	-	2,121,596	-	500,000
Total Revenue	-	35,834,574	-	28,537,623	-	26,750,277	-	25,128,681
General Government Services		3,005,858		2,942,347		3,138,931		3,138,931
Protective Services		7,671,134		6,944,169		7,833,578		7,833,578
Transportation Services		2,898,354		2,895,492		3,125,612		3,125,612
Environmental Health Services		1,205,543		1,215,134		1,294,897		1,294,897
Public Health & Welfare Services		341,783		272,452		353,205		353,205
Environmental Development Services		381,551		321,266		406,279		406,279
Economic Development Services		282,055		289,099		301,298		301,298
Recreation & Cultural Services		2,676,346		2,718,163		2,771,563		2,771,563
Fiscal Services		15,856,828		7,508,306		5,601,574		5,601,574
Transfers								
Surplus Appropriations - Deferred Surplus								
- General Infrastructure Reserve								
- General Reserve		1,451,540		2,543,366		1,860,596		239,000
Total Basic Expenditure		35,770,992		27,649,794		26,687,533		25,065,937
Allowance for Tax Assets		63,582		46,928		62,743.41		62,743
Total Expenditure		35,834,574		27,696,722		26,750,277		25,128,681
Net Operating (Surplus) Deficit		-	-	840,901		-		-

Adopted by Resolution of Council on: _____

Mayor's Approval Signature: _____

Finance Chair Approval Signature: _____

Certified by Director of Corporate Services: _____

FOR DEPARTMENTAL USE ONLY

Date Filed: _____

Date Cleared: _____

Authorized Signature: _____

GENERAL OPERATING FUND
BUDGETED REVENUE
City of Portage la Prairie
For the Year 2025

	BUDGET 2024	PRE-AUDIT 2024	BUDGET 2025	BUDGET 2026
Other Revenue				
Taxes Added	- 160,000 -	291,357 -	155,000 -	155,000
Accommodation Tax Revenue	- 140,000 -	165,177 -	140,000 -	140,000
Long Plain First Nation - Grant in Lieu	- 151,480 -	154,055 -	157,140 -	157,140
Business Tax for Cable TV	- 30,090 -	28,456 -	26,088 -	26,088
Licenses - Animal	- 2,000 -	3,324 -	2,500 -	2,500
Licenses - Bicycle				
Licenses - Business	- 38,000 -	43,395 -	38,000 -	38,000
Licenses - Other	- 10,000 -	15,412 -	12,000 -	12,000
Permits - Building	-	-	-	-
Permits - Plumbing	-	-	-	-
Fines	- 230,600 -	276,408 -	286,900 -	286,900
Sales of Service				
- General Government	- 39,942 -	228,482 -	50,683 -	50,683
- Protective	- 704,500 -	705,462 -	918,000 -	918,000
- Transportation	- 11,600 -	9,121 -	12,000 -	12,000
- Environmental Health	- 1,140,956 -	1,173,412 -	1,185,660 -	1,185,660
- Public Health and Welfare				
- Environmental Development				
- Economic Development				
- Recreation and Cultural	- 2,275 -	1,869 -	2,275 -	2,275
- Other	- 3,000 -	3,709 -	3,600 -	3,600
Sales of Goods	- 95,600 -	1,176,081 -	96,000 -	96,000
GST Recovery 3% 02/04-05/04				
Rentals	- 204,213 -	194,053 -	188,550 -	188,550
Trailer Park	- 44,000 -	42,774 -	44,000 -	44,000
Concessions and Franchises				
Returns from Investments	- 170,000 -	559,448 -	260,000 -	260,000
Tax and Redemption Penalties	- 134,000 -	178,304 -	148,000 -	148,000
Development and Dedication Fees				
Provincial Municipal Tax Sharing	- 1,661,710 -	1,736,352 -	1,816,510 -	1,816,510
VLT Revenue Sharing	-	-	-	-
Conditional Grants:				
Federal Govt, Can/MB Infr. (and 3rd party)	- 3,538,729 -	2,652,356 -	1,956,551 -	1,956,551
Conditional Grants - Provincial Govt	- 2,758,973 -	2,810,207 -	2,847,616 -	2,847,616
Conditional Grants - Local Govt	- 18,305 -	21,741 -	19,000 -	19,000
Loan Recoveries	- 8,477,932	-	-	-
Total Other Revenue	- 19,767,905 -	12,470,954 -	10,366,073 -	10,366,073
Transfers from				
- General Reserve	- 1,140,827 -	1,140,827 -	500,000 -	500,000
- Accumulated Surplus	- 1,212,540 -	1,212,540 -	1,621,596	-
- Special Admin Reserve	-	-	-	-
- Accomodation Tax & Marketing Reserve	-	-	-	-
- Recreation Reserve	-	-	-	-
- CCBF Grants Reserve	-	-	-	-
Total Transfers	- 2,353,367 -	2,353,367 -	2,121,596 -	500,000
TOTAL OTHER REVENUE & TRANSFERS	- 22,121,272 -	14,824,321 -	12,487,669 -	10,866,073

GENERAL OPERATING FUND
BUDGETED EXPENDITURE
City of Portage la Prairie
For the Year 2025

	BUDGET 2024	PRE-AUDIT 2024	BUDGET 2025	BUDGET 2026
GENERAL GOVERNMENT SERVICES				
Legislative	201,708	226,537	207,759	207,759
General Administrative				
CAO & Staff	1,607,314	1,619,433	1,666,637	1,666,637
Office	516,400	410,583	549,350	549,350
Legal	32,200	43,452	32,300	32,300
Audit	33,000	45,127	39,000	39,000
Prior Period Adjustments	-	-	-	-
Assessment	160,000	158,880	165,000	165,000
Taxation	5,500	985	5,500	5,500
Other General Government				
Elections	250	-	250	250
Conventions	136,410	127,596	140,917	140,917
Claims & Liability Insurance	100,432	89,844	109,885	109,885
Intergovernmental Relations	-	-	-	-
Grants	185,545	192,691	194,433	194,433
Other General Government	27,100	27,219	27,900	27,900
TOTAL GENERAL GOVERNMENT SERVICES	3,005,858	2,942,347	3,138,931	3,138,931
PROTECTIVE SERVICES				
Police	4,921,784	4,158,222	4,710,000	4,710,000
Fire	2,331,800	2,444,398	2,471,922	2,471,922
Emergency Measures - 911	71,050	66,519	70,546	70,546
Flood Control	-	-	-	-
Disasters	-	-	2,635	2,635
Building Inspection	-	-	-	-
Plumbing Inspection	-	-	-	-
Animal and Pest Control	78,500	80,632	92,175	92,175
Public Safety Officers	268,000	194,397	486,300	486,300
TOTAL PROTECTIVE SERVICES	7,671,134	6,944,169	7,833,578	7,833,578
TRANSPORTATION SERVICES				
Administration	169,392	166,289	183,789	183,789
Engineering	109,183	134,796	115,297	115,297
Roads & Streets				
Equipment - U Op Wages & Benefits	61,620	56,513	62,582	62,582
Equipment - Fuel	82,500	83,231	82,500	82,500
Equipment - Repairs & Maint.	100,995	93,594	106,795	106,795
Equipment - Insurance & Reg.	14,950	17,032	14,950	14,950
Workshop and Yards	84,125	65,252	98,642	98,642
Equipment - Contribution from Utility	-	-	-	-
Down Time	122,835	148,543	141,842	141,842
Safety Supplies & Consultant	3,820	3,074	4,220	4,220
Road Maintenance - Labour	167,913	197,829	197,329	197,329
Road Maintenance - Materials	197,210	156,991	205,250	205,250
Road Maintenance - Rentals	38,010	32,642	43,335	43,335
Special Events	9,683	825	9,981	9,981
Road Maintenance - Dust Abatement	-	-	-	-
Road Reconstruction - Labour	-	-	-	-
Road Reconstruction - Materials	-	-	-	-
Road Reconstruction - Contracts	650,000	709,457	670,000	670,000
Sidewalks and Boulevards	104,931	68,705	118,125	118,125
Ditches and Road Drainage	-	-	-	-
Storm Sewers	124,734	121,068	136,642	136,642
Street Cleaning	24,782	31,944	25,241	25,241
Snow Removal - Labour	171,590	128,844	168,691	168,691
Snow Removal - Materials & Repair	85,300	86,514	92,600	92,600
Snow Removal - Rentals	134,990	20,295	142,765	142,765
Bridges				
Street Lighting	300,441	277,256	302,442	302,442
Traffic Services	61,875	55,180	66,161	66,161
Parking	86,500	132,993	157,029	157,029
Other Road Transport	-	9,025	20,596	20,596
TOTAL TRANSPORTATION SERVICES	2,898,354	2,895,492	3,125,612	3,125,612
ENVIRONMENTAL HEALTH SERVICES				
Garbage and Waste Collection				
Garbage Collection	1,084,896	1,142,701	1,170,056	1,170,056
Nuisance Grounds	120,647	72,433	124,841	124,841
Other Environmental Health	-	-	-	-
TOTAL ENVIRONMENTAL HEALTH SERVICES	1,205,543	1,215,134	1,294,897	1,294,897

GENERAL OPERATING FUND
BUDGETED EXPENDITURE
City of Portage la Prairie
For the Year 2025

	BUDGET 2024	PRE-AUDIT 2024	BUDGET 2025	BUDGET 2026
PUBLIC HEALTH AND WELFARE SERVICES				
Cemeteries	120,033	119,389	130,704	130,704
Other	150,750	82,342	151,501	151,501
Medical Officer				
Hospital Deficit				
Social Welfare				
Administration	71,000	70,721	71,000	71,000
Social Welfare Assistance	-	-	-	-
Social Welfare Services				
TOTAL PUBLIC HEALTH AND WELFARE SERVICES	341,783	272,452	353,205	353,205
ENVIRONMENTAL DEVELOPMENT SERVICES				
Planning and Zoning	- 75,000 -	75,000 -	75,000 -	75,000
General Land Assembly	-	-	-	-
Urban Renewal/Beautification	-	-	-	-
Urban Area Weed Control	238,586	201,673	252,461	252,461
Forestry/D.E.D. Program	217,965	194,593	228,818	228,818
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES	381,551	321,266	406,279	406,279
ECONOMIC DEVELOPMENT SERVICES				
Water Resources and Conservation				
Regional Development	250,805	250,805	269,561	269,561
Industrial Development	14,300	13,219	14,729	14,729
Tourism	1,950	1,133	2,008	2,008
Other	15,000	23,942	15,000	15,000
TOTAL ECONOMIC DEVELOPMENT SERVICES	282,055	289,099	301,298	301,298
RECREATION AND CULTURAL SERVICES				
Recreation Commission and Administration	-	-	-	-
Community Centres and Halls				
Swimming Pools and Beaches	-	-	-	-
Golf Courses				
Skating Rinks and Arenas	5,550	6,128	5,550	5,550
Parks and Playgrounds	513,548	570,630	485,672	485,672
Other Recreation Facilities	15,237	12,546	15,656	15,656
Daycare	14,206	8,731	15,191	15,191
Recreation Programs	-	-	-	-
Grants	1,665,195	1,664,476	1,738,435	1,738,435
Parks/Rec. Equip. Maint.	82,828	76,658	96,087	96,087
Museums				
Libraries	350,547	343,482	372,236	372,236
Other Cultural Facilities	29,235	35,512	42,736	42,736
Island of Lights	-	-	-	-
TOTAL RECREATION AND CULTURAL SERVICES	2,676,346	2,718,163	2,771,563	2,771,563
FISCAL SERVICES				
Transfers to Specific Reserves	1,694,905	1,908,558	2,642,728	2,642,728
Transfer to Capital	11,268,140	2,660,178	1,207,618	1,207,618
Transfer to Utility	-	-	-	-
Debenture Debt Charges	-	-	-	-
Other Long-term Debt Charges	2,666,783	2,669,904	1,519,228	1,519,228
Tax Discounts and Short-term Loan Interest	7,000	4,575	7,000	7,000
Other Debt Charges				
Other Fiscal Services	220,000	265,091	225,000	225,000
TOTAL FISCAL SERVICES	15,856,828	7,508,306	5,601,574	5,601,574

UTILITY OPERATING FUND
BUDGETED REVENUE & EXPENDITURE
City of Portage la Prairie
For the Year 2025

	BUDGET 2024	PRE-AUDIT 2024	BUDGET 2025	BUDGET 2026
WATER CONSUMER SALES				
- Residential	-	3,000,000 -	3,512,109 -	2,800,000 -
- Commercial	-	1,468,000 -	2,028,349 -	1,860,000 -
- Industrial	-	3,600,000 -	4,119,153 -	3,800,000 -
- Poplar Bluff Industrial Park	-	3,500,000 -	4,423,078 -	4,300,000 -
- Federal & Prov				
- Munic. & Schools				
- Regional Water Agreement	-	990,000 -	1,371,695 -	1,200,000 -
SEWER SERVICE CHARGES				
- Residential				
SEWER SURCHARGES	-	10,500 -	13,005 -	10,500 -
Discounts, Refunds and Cancellations				
Net Consumer Revenue - Subtotal	-	12,568,500 -	15,467,389 -	13,970,500 -
Penalties	-	11,500 -	14,494 -	11,500 -
Hydrant Rentals	-	58,000 -	59,195 -	58,000 -
Installation Service	-	-	-	-
Connection Revenue - Net	-	19,000 -	100,763 -	20,000 -
Provincial Grants	-	3,568,783 -	889,695 -	45,340,352 -
Other Revenue	-	99,150 -	311,616 -	147,150 -
Contribution from Revenue Fund	-	-	-	-
Transfer from General Reserve	-	-	-	-
Transfer from Accum. Surplus	-	1,356,722 -	1,356,722 -	2,055,429 -
TOTAL REVENUE	-	17,681,655 -	18,199,874 -	61,602,931 -
WATER SUPPLY				
Administration	1,769,449	1,717,050	1,854,993	1,854,993
Customer Billings and Collections	-	-	-	-
Purification and Treatment	4,389,423	4,110,606	4,495,624	4,495,624
Water Purchases	-	-	-	-
Service of Supply	-	-	-	-
Transmission and Distribution	1,967,129	1,748,962	2,103,507	2,103,507
Other Water Supply Costs	-	-	-	-
Connections - Net Loss	-	-	-	-
Total	8,126,001	7,576,618	8,454,124	8,454,124
SEWAGE COLLECTION AND DISPOSAL				
Administration	21,143	25,164	22,777	22,777
Sewage Collection System	1,375,333	1,237,187	1,390,448	1,390,448
Sewage Lift Station	332,211	385,874	368,793	368,793
Sewage Treatment and Disposal	1,079,620	1,036,729	1,057,146	1,057,146
Industrial Pretreatment	-	177,152 -	156,246 -	156,246 -
Other Sewage Collection and Disposal Costs	-	-	-	-
Connections - Net Loss	-	-	-	-
Total	2,631,155	2,515,591	2,682,918	2,682,918
CONTRIBUTION TO CAPITAL	3,568,783	1,040,257	45,340,352	45,340,352
TRANSFERS TO RESERVES				
Nutrient Removal Reserve	500,000	500,000	750,000	750,000
Computer Reserve	18,000	18,000	18,000	18,000
Infrastructure Reserve	-	-	-	-
IP Reserve	272,500	263,877	272,000	272,000
DEBENTURE DEBT CHARGES	242,210	242,210	242,210	242,210
OTHER LONG-TERM DEBT CHARGES				
SURPLUS APPROPRIATIONS				
Deferred Surplus re Deficit	-	-	-	-
Deferred Surplus re By-Law Obligation	-	-	-	-
Appropriation to General Reserve - Utility	2,323,006	2,330,706	3,843,328	1,787,899
Appropriation to Infrastructure Reserve - Utility	-	-	-	-
Appropriation to WTP Reserve - Utility	-	-	-	-
Total	2,323,006	2,330,706	3,843,328	1,787,899
TOTAL EXPENDITURE	17,681,655	14,487,259	61,602,931	59,547,502
NET OPERATING (SURPLUS) DEFICIT	-	0 -	3,712,615	-

TAX LEVY CALCULATION
City of Portage la Prairie
For the Year 2025

	EXPENSES								REVENUES					
	Taxable	Exempt	Grants	Total	Basic	Tax Allow	Total	Mill Rate	Taxation	Gnts-in-Lieu	Oth Rev	Ftge	Total	
Education:														
ESL	163,610,040		33,259,070	196,869,110	\$1,401,117.00	\$0.46	\$1,401,117.46	7.117	ESL	\$1,164,412.65	\$236,704.80		\$1,401,117.46	
School Division	648,556,190	1,292,810	48,441,080	698,290,080	\$9,051,340.00	(\$103.98)	\$9,051,236.02	12.962	School Division	\$8,406,585.33	\$627,893.28	\$16,757.40	\$9,051,236.02	
Sub-Total					\$10,452,457.00	(\$103.53)	\$10,452,353.47	20.079	Total	\$9,570,997.99	\$864,598.08	\$16,757.40	\$0.00	\$10,452,353.47
Municipal:														
Debenture - PCU Centre	670,275,890		48,441,080	718,716,970	\$375,280.46	\$608.52	\$375,888.98	0.523	Debenture - PCU Centre	\$350,554.29	\$25,334.68		\$375,888.98	
Debenture - Sask Ave W	670,275,890		48,441,080	718,716,970	\$1,143,947.86	\$249.56	\$1,144,197.42	1.592	Debenture - Sask Ave W	\$1,067,079.22	\$77,118.20		\$1,144,197.42	
Assess Levy	670,275,890		48,441,080	718,716,970	\$165,000.00	\$304.90	\$165,304.90	0.230	Assess Levy	\$154,163.45	\$11,141.45		\$165,304.90	
Reserve Transfers that are part of the tax levy:														
Reserve-Environment	670,275,890		48,441,080	718,716,970	\$41,643.00	\$42.58	\$41,685.58	0.058	Reserve-Environment	\$38,876.00	\$2,809.58		\$41,685.58	
Reserve-Glesby Centre	670,275,890		48,441,080	718,716,970	\$15,000.00	\$93.06	\$15,093.06	0.021	Reserve-Glesby Centre	\$14,075.79	\$1,017.26		\$15,093.06	
Reserve - Accessibility	670,275,890		48,441,080	718,716,970	\$50,000.00	\$310.19	\$50,310.19	0.070	Reserve - Accessibility	\$46,919.31	\$3,390.88		\$50,310.19	
Reserve-Fire	670,275,890		48,441,080	718,716,970	\$385,000.00	\$232.30	\$385,232.30	0.536	Reserve-Fire	\$359,267.88	\$25,964.42		\$385,232.30	
Reserve-Sidewalk	670,275,890		48,441,080	718,716,970	\$50,000.00	\$310.19	\$50,310.19	0.070	Reserve-Sidewalk	\$46,919.31	\$3,390.88		\$50,310.19	
Reserve-Comp.	670,275,890		48,441,080	718,716,970	\$18,000.00	\$686.64	\$18,686.64	0.026	Reserve-Comp.	\$17,427.17	\$1,259.47		\$18,686.64	
Reserve-Gen.	670,275,890		48,441,080	718,716,970	\$239,000.00	\$332.75	\$239,332.75	0.333	Reserve-Gen.	\$223,201.87	\$16,130.88		\$239,332.75	
Reserve-Equip.Replace	670,275,890		48,441,080	718,716,970	\$405,000.00	\$356.37	\$405,356.37	0.564	Reserve-Equip.Replace	\$378,035.60	\$27,320.77		\$405,356.37	
Reserve-Infrastructure	670,275,890		48,441,080	718,716,970	\$225,000.00	\$677.13	\$225,677.13	0.314	Reserve-Infrastructure	\$210,466.63	\$15,210.50		\$225,677.13	
Mun-at-Large	670,275,890		48,441,080	718,716,970	\$11,103,750.50	\$58,642.76	\$11,162,393.26	15.531	Mun-at-Large	\$10,410,054.85	\$752,338.41		\$11,162,393.26	
Other Revenue and transfers					\$12,470,911.60		\$12,470,911.60		Other Revenue and transfers			\$12,470,911.60	\$12,470,911.60	
Municipal Total					\$26,687,533.42	\$62,846.94	\$26,750,380.36	19.868		\$13,317,041.38	\$962,427.38	\$12,470,911.60	\$0.00	\$26,750,380.36
Totals					\$37,139,990.42	\$62,743.41	\$37,202,733.83		Totals	\$22,888,039.37	\$1,827,025.46	\$12,487,669.00	\$0.00	\$37,202,733.83

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

City of Portage la Prairie
For the Year 2025

Part 1 - Grants in Lieu of Taxes

Government or Agency		Assessment		Mill Rate	Amount	Frontage	Total
		Farm/Res	Other				
#1080 HMQ-MAN	R	5,741,110		32.830	188,481		188,481
#1080 HMQ-MAN	F			32.830	0		0
#1080 HMQ-MAN	O		11,624,870	39.947	464,379		464,379
#1020 HMQ-MAN	O		4,230	39.947	169		169
#1150 HIGHWAYS	R	68,680		32.830	2,255		2,255
#1150 HIGHWAYS	O		63,590	39.947	2,540		2,540
#3 CORP (FDC)	O		10,599,760	39.947	423,429		423,429
#1270 MPIC	R			32.830	0		0
#1270 MPIC	O		1,166,430	39.947	46,595		46,595
#1300 MHRC	R	8,825,330		32.830	289,736		289,736
#1770 HYDRO	O		1,293,060	39.947	51,654		51,654
#705 CENTRA - PP	O		5,437,880	39.947	217,227		217,227
#2700 HMQ-CAN	F	546,890		32.830	17,954		17,954
#2700 HMQ-CAN	O		645,650	39.947	25,792		25,792
#2706 VIA RAIL	O		121,360	39.947	4,848		4,848
#1042 ATTOR GEN	O		2,301,980	39.947	91,957		91,957
#1094-COMM S-CORIO	O			39.947	0		0
#1121-CROWN LAND O	O		260	39.947	10		10
		<u>15,182,010</u>	<u>33,259,070</u>				<u>1,827,025</u>
			<u>48,441,080</u>				
Total to pages 1,8							<u>1,827,025</u>

Part 2 - Conditional Grants

Totals to Page 2	Government or Agency	Purpose	Amount
<u>Government of Canada:</u>			
	Federal Gov't	CCB	748,933
	Provincial Gov't	Fire Hall Generator & Backroom	100,000
	Provincial Gov't	Simplot Park Washroom Facility	50,000
	Provincial Gov't	St John Street Construction	1,000,000
	Provincial Gov't	Garrioch Creek Trail	57,618
	Included in Conditional Grants - Infr/3rd Party- Page 2		<u>1,956,551</u>
<u>Local Government:</u>			
		Safety Officer	19,000
		School Liason Officer	72,863
	Included in Conditional Grants - Local Gov't - Page 2		<u>91,863</u>
<u>Province of Manitoba:</u>			
		General Operating	1,816,510
	Included in Provincial Municipal Tax Sharing - Page 2		<u>1,816,510</u>
	Province of Manitoba-Mobile Transport - MDTP	Handi-van	30,000
	Province of Manitoba-Man. Product Stewardship	Recycling	319,175
	Province of Manitoba-	Dutch Elm Disease	46,170
	Province of Manitoba-Natural Resources	Larvaciding	37,191
	Province of Manitoba-Justice	Policing	1,940,997
	Province of Manitoba-Public Safety	Fire	266,220
	Province of Manitoba-Man. Product Stewardship	WRARS	135,000
	listed in Conditional Grants - Prov Gov't - Page 2		<u>2,774,753</u>
	Conditional Grants, Page 2		<u>6,639,677</u>

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount
Total to Page 1				<u>0</u>

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
Total to Page 6				<u>-</u>

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES

City of Portage la Prairie
For the Year 2025

Part 1 - Debenture Debt Charges

Purpose	By-Law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage/Per Parcel	Other	Net Requirement
PCU Centre - Series C	10-8482	2025	151,090.88	151,090.88	0.00	8,310.00	159,400.88			159,400.88
PCU Centre - Series D	10-8482	2025	9,443.18	9,443.18	0.00	519.37	9,962.55			9,962.55
PCU Centre - Series E	10-8482	2025	9,443.18	9,443.18	0.00	519.37	9,962.55			9,962.55
PCU Centre - Series F	10-8490	2025	139,634.95	139,634.95	0.00	7,330.83	146,965.78			146,965.78
Portage Mutual Arena - Series C	10-8491	2025	9,309.11	9,309.11	0.00	488.73	9,797.84			9,797.84
Portage Mutual Arena - Series D	10-8491	2025	18,617.99	18,617.99	0.00	977.44	19,595.43			19,595.43
Portage Mutual Arena - Series E	10-8491	2025	18,617.99	18,617.99	0.00	977.44	19,595.43			19,595.43
Saskatchewan Ave W	22-8738	2037	3,649,347.25	231,347.82	3,417,999.43	115,319.37	346,667.19			346,667.19
Saskatchewan Ave W	23-8756	2038	7,936,292.48	409,191.40	7,527,101.08	388,089.27	797,280.67			797,280.67
			<u>11,941,797.01</u>	<u>996,696.50</u>	<u>10,945,100.51</u>	<u>522,531.82</u>	<u>1,519,228.32</u>	<u>0.00</u>	<u>0.00</u>	<u>1,519,228.32</u>

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raise by Frontage	Raised by Other Revenue	Raised by Mill Rate
City at Large	670,275,890		48,441,080	718,716,970	1,519,228.32	0.00	0.00	1,519,228.32

Note: PCU Centre is now known as Stride Place.

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

City of Portage la Prairie
For the Year 2025

Part 1 - Debenture Debt Charges

Purpose	By-Law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage/Per Parcel	Other	Net Requirement
Sask Ave W - Utility Infrastructure	21-8728	2036	1,742,073.96	125,565.81	1,616,508.15	45,293.92	170,859.73		0.00	170,859.73
Sask Ave W - Utility Infrastructure	22-8737	2037	751,100.06	47,615.47	703,484.59	23,734.76	71,350.23			71,350.23
			<u>2,493,174.02</u>	<u>173,181.28</u>	<u>2,319,992.74</u>	<u>69,028.68</u>	<u>242,209.96</u>	<u>0.00</u>	<u>0.00</u>	<u>242,209.96</u>

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt	Grant Assessment	Total Assessment	Total Requirement	Raised by Frontage	Raised by Other Revenue	Raised by Mill Rate

CAPITAL BUDGET
City of Portage la Prairie
For the Year 2025

Part 1 - Capital Expenditures

Particulars of Expenditure	Estimated Total Cost	Borne by General	Borne by Utility	Borne by Designated Reserves	Borne by Borrowing
Administration	1,175,826			1,175,826	
Protective Services	1,046,870	100,000		946,870	
Operations	4,862,048	1,107,618		3,754,430	
Environmental Development	0				
Community Services	5,000			5,000	
Utility	106,846,791		45,828,352	5,814,439	55,204,000
TOTAL	113,936,535				
TOTAL to Page 5		1,207,618			
TOTAL to Page 6			45,828,352		
TOTAL to Part 2				11,696,565	
TOTAL to Part 3					55,204,000

Part 2 - General & Specific Reserve Fund Withdrawals

Reserve Name	General Fund Transfers		Utility Fund Transfers	
	To Operating	To Capital	To Operating	To Capital
Special Admin. - By-Law No.7294				
Handivan Reserve By-Law No. 7267				
Fire Truck -By-Law No. 4895			335,000	
Capital Reserve, By-Law No. 7166			0	
Accomm Tax Reserve - Marketing	60,000			
Accomm Tax Reserve - Sask Ave	5,000		0	
Cemetery - By-Law No. 4227				
Computer - By-Law No. 6373			30,000	
Crescent Lake - By-Law No. 7244				
Ec. Dev. - By-Law No. 7777				
Environmental Reserve By-Law No.7839			0	
Equipment Replacement - By-Law 3781			540,000	
Policing Reserve	734,000		160,000	
Fuel Tax, By-Law No. 06-8317				
Glesby Centre By_law No. 09-8437			0	
Land Dvpt - By-Law No. 98-7993			452,930	
Sidewalk, By-Law No. 00-8060			0	
Accessibility Reserve			0	
Infrastructure Reserve			350,000	
Library Reserve			0	
Softball Complex Reserve				
Herman Prior Building Reserve			0	
Hydro Trust			45,000	
City Buildings			5,000	
<u>General Reserve:</u>				
General Projects	500,000		3,264,196	
<u>CCBF Reserve</u>				
Projects			700,000	
<u>Utility Reserve</u>				
Utility Projects				2,918,709
Nutrient Removal				1,335,072
Infrastructure				1,560,658
WTP Reserve				0
Total from CCBF (for debt payments)		0		0
Total from General Reserve	1,299,000			
	Page 2		5,882,126	
Total from Accumulated Surplus				0
Total from Utility Reserve		Part 1		0
			Page 6	5,814,439
				Part 1

Part 3 - BORROWING (Subject to Municipal Board Approval)

Proposal	Temporary Financing			Repayment	
	Bank Loan	Rev. Loan	Res. Loan	Amount	Term
WTP Upgrade & Expansion		60,000,000		60,000,000	30 Years
TOTAL, Part 1				<u>60,000,000</u>	

Adopted by Resolution of Council on: _____

FOR DEPARTMENTAL USE ONLY

Mayor's Approval Signature: _____

Date Filed: _____

Finance Chair Approval Signature: _____

Date Cleared: _____

Certified by Director of Finance: _____

Authorized Signature: _____

City of Portage la Prairie - 2025 Risk Rating Capital Plan for General Fund

Dept	Asset	SF	Risk Score				2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Long Term - Infrs Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
City Manager	Technology:																	
	Computer Servers & Network Infrastructure	6	3	4	12	7	14,000	14,000	24,000	14,000	14,000	14,000	14,000	14,000	1,400	Ongoing	137,400	
	Mitel phone system	6	3	4	12	8	50,000				50,000						100,000	
	Audio Equipment - Council Chambers	6	3	3	9	12			50,000					50,000			100,000	
	Workstations/Computers	22	3	5	15	4	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000		250,000	
	Cityworks Software	22	3	3	9	8	44,880	45,778	46,693	47,627	48,580	49,551	50,542	51,553	52,584	53,636	491,423	
	Licensing	22	3	4	12	8-12	28,560	29,131	29,714	30,308	30,914	31,533	32,163	32,806	33,463	34,132	312,724	
	Printers, copiers	6	4	4	16	4	9,000		7,000		17,000		9,000	7,000	7,000		73,000	
Public Safety	2012 Engine 1 Tanker/Pumper Truck	12	3	2	6	15										1,500,000	1,500,000	
	Engine 2 Fire Truck	12	2	3	6	20											1,500,000	
	2004 Engine 3 Fire Truck	12	3	3	9	7			1,400,000								1,400,000	
	2000 Pierce 100' Aerial Platform Fire Apparatus	15	4	4	16	5				2,700,000							2,700,000	
	1999 GMC Rescue/Command Vehicle	12	5	5	25	2	200,000										200,000	
	2010 Ford, 350 4x4 Utility Truck	12	2	1	2	15		90,000									90,000	
	ATV/UTV	12	1	3	3	15										60,000	60,000	
	Rescue boat and motor	12	2	3	8	10										25,000	25,000	
	Drone	12	2	1	2	15										25,000	25,000	
	Washer Extractor	12	3	2	6	15								18,000			18,000	
	Fire Hall renovation - Office/Day room/shower	12	1	2	3	10											0	
	Extrication Tools - Hydraulic/Electric	12	4	4	16	3											0	
	Self Contained Breathing Apparatus	12	2	3	6	13							350,000				350,000	
	Enclosed Trailer	12	2	2	4	15										30,000	30,000	
	Generator (shared Fire Dept & RCMP)	15	5	5	25	1											0	
	Fire Station - General Structure roof	15	4	2	8	10						375,000					375,000	
CSO	Unit 501 - 2024 Ford Explorer	26	3	3	9	10										100,000	100,000	
By-Law	Bylaw vehicle & Vehicle technology enforcement	15	4	2	4	8				100,000							100,000	
RCMP	RCMP Building - Roof	15	2	4	8	7	5,000	5,000	5,000	5,000	5,000	6,000	200,000	6,000	6,000	7,000	250,000	
	RCMP Building - HVAC	15	5	3	15	3			60,000				50,000				110,000	
	RCMP Building - Exhibit Storage (Heat/Cool)	15	4	6	24	1	40,000										40,000	
	RCMP Flooring	15	5	4	20	1	55,000										55,000	
	RCMP Boilers	15	2	6	12	7						100,000					100,000	
	RCMP Bathrooms	15	2	6	12	10									30,000		30,000	
	RCMP Furniture- desks	15	5	5	25	1	15,000						20,000				35,000	
	RCMP Building- paint	15	6	4	24	1	20,000										20,000	
	RCMP Parking lot	15	3	5	15	5				50,000						40,000	90,000	
	RCMP Body Cameras	15	5	4	20	3											0	
Heritage Square	Glesby Centre - general	16	5	3	15	5				50,000						1,750,000	1,800,000	
	Glesby Centre - HVAC	16	4	6	24	1	40,000		50,000			60,000			50,000	30,000	230,000	
	Glesby Centre - exterior	16	2	5	10	6						10,000					10,000	
	Glesby Centre - Roof	16	5	5	25	1	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	7,000		50,000	
	Glesby Centre - Roof	15	2	6	12	7						200,000					200,000	
	Library - Major Painting, wall repairs, lighting	15	4	5	20	3-5				40,000						40,000	100,000	
	Library - HVAC	21	5	5	25	1	30,000	20,000			40,000			30,000			100,000	
	Library - Roof	15	5	3	15	3			100,000								100,000	
	Library - parking lot overlay	15	3	6	18	3			30,000							80,000	110,000	
	Herman Prior - Roof Replacement	27	5	5	25	1	5,000	5,000	5,000	5,000	6,000		6,000	6,000	7,000		50,000	
	Herman Prior - HVAC	15	4	5	20	3	125,000					300,000					425,000	
	Herman Prior - HVAC	27	4	5	20	3			30,000			30,000				29,000	89,000	
	Herman Prior Centre & Library - exterior repairs, painting	27	4	3	12	5						10,000					10,000	
Recreation & Leisure	Playground Equipment replacement/additions	15	2	2	4	20	70,000	200,000		100,000				120,000			490,000	
	Active Transportation:																	
	Rec Paths - expansion	22	1	3	3	2-20	10,000		15,000			18,000		14,000		893,000	950,000	
	Added Rec Path-expansion	22	2	3	6	1-20	30,000		40,000		50,000		50,000	60,000		170,000	400,000	
	Existing limestone path - paving	22	2	3	6	15-20		70,000		70,000			80,000	80,000	60,000	60,000	420,000	
	Lake bank walkway overlay	22	4	3	12	6-10	120,000		40,000			60,000					220,000	
Island Park	Fountain	22	4	3	12	6-10		100,000				50,000			100,000	81,000	331,000	
	Tennis Courts	22	3	2	6	20			20,000				25,000			128,000	173,000	
	Accessible Swing	15	1	3	3	15-20	50,000										50,000	
	Repair Picnic Shelters Island Park	15	1	1	1	3-25		20,000						20,000		145,000	185,000	
	Deer Pen - fence, or eliminate and landscape	22	5	3	15	3			100,000		20,000						120,000	
	Island Park - Washrooms (all)	15	2	2	4	20				30,000						241,000	271,000	
	Outdoor Fitness Equipment	15	2	2	4	20						20,000				42,000	62,000	
Operations	General:																	
	Photocopier	22	6	4	24	10						20,000				20,000	40,000	
	Survey Equipment	15	6	4	24	10	15,000		50,000	15,000			60,000	15,000		40,000	195,000	
	Plotter/scanner	15	6	4	24	10				20,000					25,000		45,000	
	GIS	22	2	4	8	9+		30,000		40,000				20,000			90,000	
	GIS server	22	2	2	4	10+		20,000						20,000			40,000	
	GIS software modules	15	6	3	18	1+	15,000		15,000			20,000			20,000		70,000	
	Operations Building - flooring & painting	22	5	3	15	4+		10,000		8,000			12,000			3,000	33,000	
	Operations office chairs, furniture	22	2	3	6	15-20			15,000				18,000				33,000	
	Office Desk, cabinet replacement	22	2	3	6	15-20										30,000	30,000	
	Land Drainage Sewer Cleaning Program	15	6	6	36	1+		150,000	160,000		170,000		170,000	175,000	165,000	990,000		
	EV charges	15	4	2	8	6-10	5,000		5,000		10,000			15,000			35,000	
	3D imagery	15	6	6	36	1+				15,000						50,000	65,000	
	Overlay Program:																	
	Overlay Program/Asphalt Road Surface - 81,388 meters	22	6	6	36	1+	500,000	550,000	600,000	660,000	720,000	760,000	780,000	790,000	800,000	800,000	138,165,000	145,125,000

Dept	Asset	Risk Score				2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Long Term - Infrs Deficit	Total
		SF	Fail Likelihood	Impact	Severity												
	Overlay Program Additional	22	6	6	36	1+	250,000	250,000	300,000	300,000	300,000	320,000	320,000	330,000	330,000	3,000,000	
		13					700,000	700,000								1,400,000	
	Road Reconstruction:																
	Saskatchewan Ave West - Rebuild	8	2	4	8	6-12										0	
	Saskatchewan Ave West - Design/Engineering Bal	20	2	4	8	6-12										0	
	Gravel Roads - 25,306 meters	22	6	6	36	1+	27,000	28,000	29,000	30,000	31,000	32,000	33,000	33,000	34,000	17,500,000	
	Gravel Lanes - 38,306 meters	22	6	2	12	10	6,000	6,000	7,000	7,000	8,000	8,000	9,000	9,000	10,000	5,765,000	
	Industrial Park - Street Reconstruction	22	6	4	20	5	200,000			125,000				150,000		150,000	
	Island Park Causeway- lights & banners	13	1	4	4	40									10,000	10,000	
	Dufferin Ave E extension (SE Dev)	22	4	5	20	1		75,000								75,000	
	St John St Const (SE Dev)	15	2	4	8	6-12										0	
	Storm Sewer Renewal Program:																
	LDS Renewal Program	22	2	3	6	15-20	125,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	10,000,000	
	Koko Platz LDS replacement	22	2	3	6	15-20										0	
	14th St NE CPR Box Culvert Replacement	15	3	4	12	1-5	1,000,000	1,000,000								2,000,000	
	14th St NE CPR Box Detailed Design	15	3	4	12	1-5										0	
	Land Drainage Study	22	3	4	12	1-5	250,000									250,000	
	Saskatchewan Ave - festive lighting/banners	22	3	2	6	12		10,000		25,000				10,000		45,000	
	downtown brick medians replacement	15	6	6	36	1+		250,000	250,000							500,000	
	Sidewalks	23	2	2	4	15		80,000		50,000			80,000		80,000	460,000	
	Roads - equipment	11	2	3	6	1-15	250,000		300,000		70,000		250,000		300,000	1,496,000	
	Industrial Park expansion - roads and lds	22	2	3	6	1-15			2,000,000							2,000,000	
	Environmental:																
	Compost screener	15	3	5	9	5			220,000							220,000	
	Organic Waste collection - containers	15	3	5	9	5			600,000							600,000	
	Compost site development	10	3	5	9	5		100,000	1,000,000	300,000						1,400,000	
	Compost turner	10	3	5	9	5			300,000							300,000	
	Public Works:																
	Heavy Equipment Renewal	11	2	2	4	1-20	310,000	320,000	350,000	360,000	380,000	390,000	410,000	420,000	425,000	450,000	950,000
	Pressure Washer	22	3	3	9	6	15,000									15,000	
	Cottonwood maintenance - increase	22	3	3	9	6-10	17,000	20,000	20,000	25,000	22,000	25,000	25,000	25,000	25,000	226,000	
	Shop hoist replacement	22	3	2	6	2-10+	20,000				25,000					2,621,000	
	PW Building - Mechanicals	22	4	3	12	1+			30,000				30,000			60,000	
	Vehicles - Pool Trucks	22	4	2	6	10+	190,000	200,000	210,000	210,000	215,000	225,000	230,000	230,000	250,000	260,000	982,000
	Shop heating system replacement	22	3	3	9	6	25,000				30,000					25,000	
	Ops office rooftop HVAC unit replacement	22	3	3	9	6				35,000					40,000	80,000	
	Christmas Banners	22	2	2	4	15-20										10,000	
	Christmas LED pole mount lights, festoons	22	2	2	4	15-20		20,000			25,000					45,000	
	Sidewalk new extensions	22	2	2	4	15-20		60,000		70,000	80,000				85,000	90,000	
	Lake pumps, pipe	22	2	2	4	15-20			100,000	100,000						200,000	
	Winter sand shed	22	2	2	4	15-20	100,000									100,000	
	Transportation canvas shed, replace canvas	22	2	2	4	15-20		50,000								50,000	
	Rail Crossing Maintenance (5 of 8 crossings)	22	2	2	4	15-20	40,000	40,000	40,000	40,000	45,000	45,000	50,000	50,000	50,000	55,000	40,000
	CPR constant warning signal upgrade	22	2	2	4	15-20	150,000				200,000					350,000	
	CNR signal upgrade	22	2	2	4	15-20										0	
	Public Works shop maintenance bay x2	22	2	2	4	15-20										0	
	Public works shop overhead doors	22	2	2	4	15-20										0	
	Signage - PLP Entrance Highway Signs	22	2	3	6	10+				80,000						118,000	
	City Facilities:																
	City Hall flooring, Main Office area	14	1	5	25	10+										0	
	City Hall Roof	22	5	6	30	1	20,000	5,000	50,000	5,000	5,000	75,000	6,000	6,000	7,000	6,000	
	City Hall elevator, accessibility measures	18	2	6	12	5									10,000	10,000	
	City Hall Committee room/Council chambers paint	22	2	5	10	10									30,000	30,000	
	City Hall Committee Room/Chambers furniture	22	2	5	10	10									10,000	10,000	
	City Hall - general painting	22	3	5	15	10			6,000		7,000			8,000		21,000	
	City Hall Front Counter, Furniture/Finance Dept	14	1	5	5	20										0	
	Fire Proof Cabinets - to replace vault storage	22	4	3	12	10						5,000				5,000	
	City Hall HVAC	22	4	5	20	5					75,000					75,000	
	City Hall Windows	22	4	4	16	5				20,000			15,000			35,000	
	City Hall Building	22	2	6	12	7								100,000		100,000	
	City Hall - South rear stairwell	22	6	5	30	1-2	200,000									200,000	
	Cemetery:																
	Building Repair - roof & siding	15	4	5	20	1	50,000									50,000	
	Daycare:																
	Daycare - general	28	3	5	15	5				10,000						1,750,000	
	Daycare- HVAC	28	3	5	15	5			15,000							30,000	
	Daycare- Roof/ Envelope	28	1	5	5	10										0	
	Daycare- parking lot	28	1	5	5	10										0	
	TOTALS:						5,471,440	4,838,909	5,653,407	5,803,935	5,366,494	3,133,084	3,682,705	3,563,359	2,696,047	4,828,168	184,410,000
																229,447,548	

Dept	Asset	SF	Risk Score				2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Long Term - Infrs Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
#	Name		#	Name														
1	Accommodation Tax - Marketing		16	Building Reserve - Glesby Building														
2	Accommodation Tax - Sask Ave		17	Grants														
3	Building Reserve - BDO Arena Building		18	Handicap														
4	Capital Levy		19	Handivan														
5	Cemetery		20	Land Development														
6	Computer		21	Building Reserve - Library Building														
7	Crescent Lake		22	Operating														
8	Debentures/leasing/Loan		23	Sidewalk														
9	Dedication Fees -Recreation		24	Softball Complex														
10	Environmental		25	Spec Admin														
11	Equipment Replacement		26	Policing														
12	Fire Truck		27	Building Reserve - Herman Prior Building														
13	Canadian Community Building Fund		28	Building Reserve - Daycare														
14	General Infrastructure																	
15	General Reserve																	

Note: All Funding Sources are Reserve accounts excluding # 8; 17; and 22.
 Building reserves are all part of one reserve fund; they are tracked individually from funding availability

City of Portage la Prairie - 2025 Risk Rating Capital Plan for Utility Fund

Dept	Asset	SF	Risk Score					2026-2035										Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035			
WTP	WTP Dike	D	3	5	15	4				100,000									100,000
	Water system Assessment	A	4	5	20	3			80,000				90,000						170,000
Intake	Structural Repairs to Water Plant Building	A	6	3	18	3			100,000				100,000				150,000		350,000
	Repair raw water intake pump	D	6	4	24	1	40,000										200,000		240,000
	Raw water intake upgrade pumps etc.	A	2	6	12	9											450,000		450,000
Pre-Treatment	Zebra Mussel Control	D	2	1	2	10											50,000		50,000
	Raw water flowmeter	A	1	6	6	10+													0
	Pretreatment -Sand recirc pumps	A	6	5	30	1	45,000		50,000								100,000		195,000
Main WTP	Actiflo clarifier scraper arms and drive	A	4	6	24	1-2		250,000											250,000
	Actiflo Air Scour Blower	A	4	6	24	1	10,000								20,000				30,000
	Anionic Polymer System	A	4	5	20	5						75,000							75,000
	Actiflow hydrocyclones	A	4	6	24	2		20,000			23,000				25,000				68,000
	Pretreatment HVAC	A	4	4	16	3			50,000										50,000
	Actiflo Roof Replacement	D	6	3	18	5					200,000								200,000
	Actiflo Air Scour Lamellas	D	1	6	6	10+											200,000		200,000
	Clarifier Chain Drive gears	A	5	6	30	2	18,000	20,000	22,000					75,000					135,000
	Clarifier turnbuckles	A	5	6	30	1	50,000								80,000				130,000
	Tube settlers/ supports replacement clarifiers	A	3	6	18	4					200,000								200,000
	Air Scour for Clarifiers- New install	D	4	4	16	4					500,000								500,000
	Sand Filter Media	A	5	4	20	5					250,000	250,000							500,000
	WTP Process Software upgrade	A	5	2	10	7							100,000						100,000
	WTP Control Hardware upgrade	A	3	5	15	7							200,000						200,000
	WTP UHF radios	A	3	5	15	9											15,000		15,000
	WTP Connectivity- Cell booster	A	4	6	24	1	15,000												15,000
	Lime silo maintenance	A	5	5	25	1	125,000												125,000
	Lime Slaker repairs	A	4	6	24	3			30,000				35,000					45,000	110,000
	Lime Slaker wetting cones	A	4	5	20	1	40,000											50,000	90,000
	Lime Mix tank	A	4	5	20	2		40,000					75,000						115,000
Lime slurry pumps	A	6	5	30	1	30,000				40,000						50,000		120,000	
Anionic Polymer System	A	4	4	16	5					50,000						60,000		110,000	
Chlorine Feed System	D	4	6	24	1	30,000						40,000				40,000		110,000	
Redundant chlorine system	A	3	5	15	7							50,000						50,000	
WTP Instrument Air Compressors	A	3	6	18	3			15,000	18,000							20,000		53,000	
Sand Filter Center Ring replacement	D	5	4	20	4					1,400,000								1,400,000	
Heat pump piping insulation	A	5	5	25	1	25,000												25,000	
Heat loop/process water heat exchanger	A	3	4	12	7							75,000						75,000	
Heat pumps	A	5	5	25	3			25,000				30,000				32,000		87,000	
Tie-off anchors	A	5	6	30	1	30,000												30,000	
Windows	A	3	5	15	3			30,000										30,000	
Office Flooring	A	5	4	20	5					60,000								60,000	
Office Furniture	A	5	4	20	3					7,000								7,000	
Flooring around Clarifiers	A	5	4	20	3					25,000			25,000					50,000	
WTP Office HVAC	D	6	6	36	1	70,000											80,000	150,000	
WTP Main building HVAC	D	4	6	24	4					75,000								75,000	
WTP Unit heater replacements	A	6	6	36	1	35,000	35,000				12,000	12,000	12,000	15,000	20,000	22,000		163,000	
WTP Ozone Air Conditioner	A	2	6	12	9										20,000		30,000	50,000	
Hot water tanks	A	6	4	24	5						15,000					20,000		35,000	
Carbon Dioxide Diffusion system	A	4	6	24	3	25,000		100,000	100,000									225,000	
Ozone Diffusion system	A	5	6	30	1	25,000	35,000										50,000	110,000	
Ozone system major maintenance	A	5	6	30	1	100,000		120,000				140,000				100,000		460,000	
Ozone Regulating Valves and piping- destruct	A	5	6	30	1	40,000												40,000	
Ozone Sensors	A	5	6	30	1	45,000												45,000	
Security Systems - Camera/Fences/Gates	D	3	5	15	6							10,000					50,000	60,000	
GAC Media replacement and clean underdrain	D	5	6	30	1-2	625,000											60,000	685,000	
GAC Flow meters	A	5	6	30	1	40,000	25,000											65,000	
GAC Valve Replacements	A	5	5	25	1-2	35,000	35,000									40,000		110,000	
Confined Space Hoist	A	2	6	12	9											20,000		20,000	
WTP Roof Replacement	D	6	5	30	1	10,000	10,000	10,000	10,000	300,000								340,000	
VFD's for transfer pumps	A	1	6	6	10+													0	
Replace Transfer Pumps (4)	A	5	5	25	1	20,000	20,000	20,000	20,000									80,000	
Chemical Feed pumps	A	6	5	30	1	10,000	12,000									15,000	20,000	57,000	
Caustic Feed skid	A	4	5	20	5						100,000							100,000	
Lab equipment replacements	A	5	4	20	2			25,000		25,000				30,000				80,000	
Sludge pump station- general	A	6	5	30	1	15,000										20,000		35,000	
Sludge pump station pumps (2)	A	6	6	36	1	40,000						120,000						160,000	
Lime Sludge pond cleaning (2 years alternating)	D	6	5	30	2			900,000		1,100,000		1,000,000					1,300,000	4,300,000	
Distribution Reservoir Furnace	D	5	5	25	1	10,000												10,000	
Distribution Reservoir Inspection & Cleaning	A	4	6	24	3-5	12,000						15,000						27,000	
WTP Distribution Roof	D	4	5	20	5					100,000								100,000	
WTP Reservoir Motors (8 total)	D	2	6	12	3-5													0	
VFDs for distribution pumps	A	5	5	25	1	60,000										100,000		160,000	
Distribution Pumps (8)	A	4	6	24	2			30,000		35,000		40,000		45,000			50,000	200,000	
McKay Reservoir Pumps (8)	A	6	6	36	1	80,000	90,000											170,000	
McKay communications upgrade	A	2	4	8	10+													0	
Standby Generator - McKay, replace	A	5	6	30	1	350,000												350,000	

Dept	Asset	SF	Risk Score				2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
Poplar Bluff Reservoir	McKay electrical	A	4	6	24	4			20,000						35,000	30,000	85,000	
	McKay Motors (8)	A	5	6	30	1	50,000										50,000	
	McKay Instrument Air Compressors	A	5	6	30	1	15,000		20,000								35,000	
	McKay pumps VFDs (8)	A	5	5	25	2		60,000	60,000									120,000
	McKay Pressure Relief Valves	D	6	6	36	1-2	30,000									40,000		70,000
	McKay Reservoir inspection & cleaning	D	5	4	20	3-5			20,000					20,000				40,000
	New Reservoir/McKay Replacement, ENGINEERING	D	2	6	12	8								100,000	150,000			250,000
	New Reservoir/McKay Reservoir Replacement	A	2	6	12	10										12,500,000	12,500,000	25,000,000
		F														12,500,000	12,500,000	25,000,000
	Poplar Bluff inspection & cleaning	D	6	1	6	3-5			30,000					40,000				70,000
	Poplar Bluff Pumps	A	2	6	12	10												0
	Poplar Bluff HVAC	A	2	6	12	10												0
Poplar Bluff Chemical feed systems	A	2	6	12	10												0	
Poplar Bluff control systems	A	2	6	12	10												0	
Poplar Bluff Building	A	2	6	12	3-5					60,000						50,000	110,000	
WTP Upgrade - Expansion - City funding	C					60,000,000											60,000,000	
WTP Upgrade - Expansion - Grant funding	A	6	6	25	1	1,750,000											1,750,000	
WTP Upgrade - Expansion - Grant funding	F					40,000,000											40,000,000	
Water Distribution	D	6	3	18	3-5	250,000	275,000	275,000	290,000	290,000	290,000	320,000	340,000	340,000	350,000	86,985,000	90,005,000	
Wastewater Collection - 111,845 meters	D	6	3	18	3-5	375,000	410,000	445,000	450,000	460,000	470,000	470,000	490,000	490,000	500,000	86,100,000	90,660,000	
Wastewater Force mains - 45,878 meters	D	6	3	18	3-5	125,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	165,000	36,700,000	38,140,000	
Industrial Park expansion	D	3	4	12	6-10			1,000,000		1,000,000		1,000,000		1,000,000			4,000,000	
Watermain Renewal Program	D	6	3	6	3-5	250,000	275,000	275,000	275,000	300,000	300,000	300,000	320,000	320,000	330,000	30,000,000	32,945,000	
Additional Watermain Renewals	A	6	3	6	3-5			300,000			300,000				400,000		1,000,000	
Park Dr 18th to Sissons - 430 m Watermains	A	6	3	2	15-20+			360,000									360,000	
Park Dr 15th to 18th - 600 m - Watermains	A	6	3	2	15-20+				450,000								450,000	
Park Dr Sissons to 24th - 460 m - Watermains	A	6	3	2	15-20+					350,000							350,000	
Water System Upgrading	D	3	3	9	6-10	260,000		285,000				300,000		300,000			1,445,000	
Fire Hydrant infill (for coverage)	D	3	3	9	6-10		24,000		26,000		28,000		30,000		30,000		140,000	
PW garage	D	4	2	8	6-10												0	
Heavy equipment	D	4	3	12	6-10	190,000	200,000	210,000	210,000	215,000	225,000	230,000	230,000	230,000	240,000	500,000	2,680,000	
Shop door replacement - 14'	D	5	2	10	6-10												0	
Solids tank with overflow/pond for jetting	D	4	2	8	6-10	50,000											50,000	
Cameras (2)	D	4	4	16	5					27,000							27,000	
Leak Detection System	D	3	4	12	7							25,000					25,000	
Exterior	A	2	1	2	15-20												0	
Plumbing	A	2	4	8	6-10										5,000		5,000	
HVAC/Mechanical	A	2	5	10	6-10										10,000		10,000	
Parking Lot	A	2	2	4	15-20												0	
Windows	A	2	2	4	15-20												0	
Office Furniture	A	4	3	4	6						5,000				10,000		15,000	
Sanitary Sewer	A	3	2	9	10	230,000	250,000	260,000	260,000	270,000	270,000	280,000	280,000	290,000	290,000	3,000,000	5,680,000	
Additional Allocation - NW Sector	A	3	3	9	10		135,000	145,000	160,000	170,000	170,000	180,000	180,000	180,000	185,000		1,505,000	
Jolin Forcemain upgrading	C	3	4	12	6-10		5,000,000	2,500,000	2,500,000								10,000,000	
	F						5,000,000	2,500,000	2,500,000								10,000,000	
McMillan Industrial Park Lift Station/FM	C	4	5	20	3-5			3,500,000									3,500,000	
	F							3,500,000									3,500,000	
Re-twinning of Poplar Bluff Force main	F	5	5	25	1-2		10,000,000										10,000,000	
	C						10,000,000										10,000,000	
Sewage Lift Stations - General	A	4	4	16	5					20,000					25,000		45,000	
Odor Control	A	5	4	20	1-5					10,000					12,000		42,000	
Sampler/Sampling stations	A	6	5	16	3-5	10,000	10,000					11,000			13,000	30,000	74,000	
Portable pumps/generators	A	2	5	10	9									100,000			100,000	
Trailer Generator	D	3	5	15	5				200,000								200,000	
Spare pump- 45 HP (Bridge, Gigot, Sissons)	D	4	5	20	4				80,000					90,000			170,000	
Spare pump- 20 HP (Yellowquill/ SE)	D	4	5	20	3			40,000					45,000				85,000	
Misc./Betterments	A	5	5	25	2					75,000							325,000	
Bridge Road	A	6	5	30	1	5,000	100,000	50,000	100,000	75,000						50,000	55,000	
Electrical	A	2	2	4	5					20,000						0	20,000	
Heating	A	6	4	24	5					20,000							20,000	
Piping	A	3	6	18	4				30,000								30,000	
Automation	A	5	5	25	1												25,000	
Generator	A	2	6	12	6												0	
Pumps	A	6	5	30	4	70,000									100,000		170,000	
6th Ave	A	6	5	30	1	30,000						50,000					30,000	
Electrical	A	4	5	20	5												50,000	
Piping	A	5	5	25	2			50,000									50,000	
Automation	A	2	5	10	10										30,000	0	30,000	
Pump 1	A	1	6	6	10+												0	
Pump 2	A	4	6	24	1	10,000											10,000	
Pump 3	A	1	6	6	10												0	
Spare Pump	A	3	6	18	5					50,000						0	50,000	
Generator	A	1	6	6	10												0	
Communication/Alarms	A	1	6	6	10												0	
HVAC	A	1	6	6	10												0	
Broadway	A	5	4	20	4				15,000								15,000	
Building/Concrete	A	1	6	6	10											0	0	
Electrical	A	1	6	6	10												0	
HVAC	A	1	6	6	10												0	

Dept	Asset	SF	Risk Score				2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
	Piping	A	3	5	15	5				50,000							50,000	
	Automation	A	2	6	12	10										0	0	
	Pump 1	A	2	6	12	10										0	0	
	Pump 2	A	2	6	12	10										0	0	
	Pump 3	A	3	6	18	6					50,000						50,000	
	Odor Control	A	1	6	6	10											0	
	Communication/Alarms	A	1	6	6	10											0	
	Generator	A	2	4	8	9									10,000		10,000	
Scanlan	Building	A	4	3	12	5				7,000						0	7,000	
	Electrical	A	2	2	4	15										0	0	
	Piping	A	4	5	20	3			5,000								5,000	
	Automation	A	4	4	16	5				10,000							10,000	
	Pump 1	A	1	5	5	15										0	0	
	Pump 2	A	1	5	5	15										0	0	
	Spare Pump	A	1	5	5	15											0	
	Communication/Alarms	A	3	5	15	6					5,000						5,000	
Gigot	Building	A	6	4	24	2		20,000									20,000	
	Electrical	A	3	6	18	5				10,000							10,000	
	Piping	A	4	5	20	4			15,000								15,000	
	Automation	A	4	5	20	7						15,000					15,000	
	Pump 1	A	1	6	6	15											0	
	Pump 2	A	3	6	18	3			75,000								75,000	
	Spare Pump	A	1	6	6	15										0	0	
	Generator- New	A	4	5	20	6					100,000						100,000	
Communication/Alarms	A	1	6	6	15											0		
Yellowquill/Cres Rd W	Building	A	4	4	16	7							10,000				10,000	
	Electrical	A	3	6	18	7							15,000				15,000	
	Piping	A	4	5	20	3			15,000								15,000	
	Automation	A	3	5	15	6					8,000						8,000	
	Pump 1	A	1	6	6	15											0	
	Pump 2	A	3	6	18	7							30,000				30,000	
	Communication/Alarms	A	5	4	20	3			6,000								6,000	
	Generator- New	A	4	4	16	6						6,000					6,000	
Sisson	Building	A	4	4	16	6											6,000	
	Electrical	A	2	6	12	10									25,000		25,000	
	Heating	A	4	5	20	4			15,000								15,000	
	Piping	A	3	6	18	6											40,000	
	Automation	A	6	5	30	1	25,000										25,000	
	Pump 1	A	1	6	6	10									80,000		80,000	
	Pump 2	A	5	5	25	1	70,000										70,000	
	Generator- New	A	3	4	12	8							200,000				200,000	
Communication/Alarms	A	1	6	6	15										0	0		
Lions Manor	Building- new	A	5	6	30	1	30,000										30,000	
	Electrical	A	1	6	6	15											0	
	Piping	A	5	6	30	1	10,000									15,000	25,000	
	Automation	A	2	6	12	6						10,000					10,000	
	Pump 1	A	2	6	12	9									18,000	0	18,000	
	Pump 2	A	1	6	6	11										0	0	
	Spare Pump	A	1	6	6	10+											0	
	Communication/Alarms	A	1	6	6	12										0	0	
Brandon Ave	Building	A	4	4	16	4			5,000								5,000	
	Electrical	A	1	6	6	11											0	
	Piping	A	4	6	24	2		5,000									5,000	
	Automation	A	3	6	18	6						10,000					10,000	
	Pump 1	A	1	6	6	15									30,000	0	30,000	
	Pump 2	A	4	6	24	3			24,000								24,000	
	Spare Pump	A	1	6	6	11											0	
	Communication/Alarms	A	1	6	6	15										0	0	
Pool - Splash Island	Building- new	A	4	6	24	2		30,000									30,000	
	Electrical	A	1	6	6	15											0	
	Wet well heater	A	3	6	18	7						10,000					10,000	
	Piping	A	4	5	20	2		10,000									10,000	
	Automation	A	6	6	36	1	20,000										20,000	
	Pump 1	A	4	6	24	5				23,000						0	23,000	
	Pump 2	A	2	6	12	9								25,000			25,000	
	Spare Pump	A	1	5	5	10+											0	
Communication/Alarms	A	3	6	18	5				5,000							5,000		
Portage Ave	Building	A	2	2	4	15											0	
	Electrical	A	1	6	6	1											0	
	Piping	A	3	6	18	4			5,000								5,000	
	Automation	A	4	6	24	3			10,000								10,000	
	Pump 1	A	3	6	18	5					8,000						8,000	
	Pump 2	A	3	6	18	5					8,000						8,000	
	Communication/Alarms	A	1	6	6	15											0	
	Generator	A	2	5	10	10									20,000		20,000	
McMillan	Building	A	2	5	10	10											20,000	
	Electrical	A	3	6	18	5				20,000							20,000	
	Heating	A	3	5	15	8							10,000			0	10,000	
	Piping	A	2	6	12	9								20,000		0	20,000	
	Automation	A	1	6	6	15											0	
	Pump 1	D	4	6	24	2		7,000			50,000			10,000			67,000	
	Pump 2	A	3	6	18	3			7,000			60,000			10,000		77,000	

Dept	Asset	SF	Risk Score				2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon												
	Pump 3	D	5	6	30	1	6,000		7,000			65,000			12,000		90,000	
	Pump 4	A	4	6	24	2		7,000		7,000				12,000		0	26,000	
	Pump 5	A	3	6	18	3			7,000		7,000		8,000		9,000		31,000	
	Valves	D	2	6	12	7						20,000					20,000	
	Communication/Alarms	D	1	6	6	10											0	
	Construction of second lift station	A	5	5	25	2-5		4,000,000									4,000,000	
	Refurbish existing lift station concrete	A	5	5	25	2-5		1,000,000									1,000,000	
Poplar Bluff 2	Building	A	3	5	15	7						10,000					10,000	
	Electrical	A	3	6	18	7						10,000					10,000	
	Heating	A	3	6	18	7						10,000					10,000	
	Piping	A	1	6	6	15										0	0	
	Automation	A	1	6	6	15										0	0	
	Pump 1	D	3	6	18	4			50,000								50,000	
	Pump 2	D	3	6	18	5				55,000							55,000	
	Pump 3	A	4	6	24	2		15,000			60,000						75,000	
	Communication/Alarms	A	4	5	20	1	20,000										20,000	
South East Devel	Building- new	A	4	6	24	2		30,000									30,000	
	Electrical	A	1	5	5	15										0	0	
	Piping	A	1	5	5	15										0	0	
	Automation	A	1	5	5	15											0	
	Pump 1	D	5	6	30	1	5,000							40,000			45,000	
	Pump 2	D	4	5	20	2		30,000									30,000	
	Spare Pump	A	3	5	15	6					5,000						5,000	
	Communication/Alarms	A	2	5	10	7						5,000					5,000	
	Plant Rebuild - Phase 1 (LRAR)	A			0	10										28,750,000	28,750,000	
	Plan Rebuild - Phase 2 (Pending)	B	5	6	30	2		11,000,000									11,000,000	
		C						15,000,000									15,000,000	
	Industrial Pre-treatment Capital Contribution- City Share	D	6	6	36	Ongoing until capacity sold	37,000	39,000	40,000	41,000	42,000	43,000	45,000	46,000			333,000	
	Industrial Pre-treatment Capital Contribution- Industry Share	D	6	6	36	1	249,000	256,000	264,000	272,000	280,000	289,000	297,000	306,000			2,213,000	
	P3 Annual Contribution to Capital	D	6	5	30	1	4,000,000	4,000,000	4,000,000								12,000,000	
Main Building	Building	A	5	4	20	1	10,000										10,000	
	Roof	A	6	5	30	1	150,000										150,000	
	Office Furniture	A	5	4	20	5				10,000							10,000	
	Electrical	A	3	6	18	5				100,000							100,000	
	Facility Arc Flash	A	6	3	18	5				25,000					30,000		55,000	
	HVAC	A	2	6	12	9								30,000			30,000	
	SDF HVAC	D	1	6	6	10											0	
	Skidsteer	D	6	3	18	6					50,000						50,000	
	Safety railing	A	3	6	18	6						10,000					10,000	
	Maintenance area- tools, etc.	A	6	4	24	2		15,000							20,000		35,000	
	Ground maintenance	A	5	3	15	5				20,000							20,000	
	Hot water tanks	A	5	4	20	4			15,000						20,000		35,000	
Lab Headworks Odor Control	Equipment	A	6	5	30	1	67,000	12,000	50,000	50,000		20,000		50,000	20,000		269,000	
	Bar Screen	D	6	5	30	1	20,000	15,000		10,000			11,000		50,000	20,000	56,000	
	Chemical feed pumps	D	5	5	25	2		10,000						15,000		0	25,000	
	Tanks	A	2	6	12	12										0	0	
	Water Softener	A	4	5	20	3			15,000								15,000	
	Fan	A	6	5	30	2		40,000									40,000	
	Air compressor	A	3	6	18	6								25,000			45,000	
SBRs	Liners	A	3	6	18	5-10				200,000	200,000	200,000			250,000		850,000	
	Decant headers	A	6	5	30	1	50,000	50,000	60,000							0	160,000	
	Blowers	A	6	5	30	1	20,000	20,000			100,000			150,000	150,000		440,000	
	Influent Valves	A	5	5	25	1	50,000	50,000	55,000								155,000	
	Pumps (8 total)	A	6	6	36	1	150,000	155,000	160,000								465,000	
	DO Probes	D	3	6	18	6					10,000		15,000	15,000		17,000	42,000	
	WAS Valves	D	5	5	25	1	10,000		10,000			15,000			20,000		55,000	
	Instrumentation	A	2	6	12	10										0	0	
SBR Lift Station	Concrete Repair	A	4	6	24	3			50,000								50,000	
	Pumps	A	3	6	18	5				100,000						0	100,000	
	Electrical	A	3	6	18	4			20,000								20,000	
	Automation	D	2	6	12	7						10,000					10,000	
	Concrete Repair	A	1	6	6	15-20										0	0	
	Piping/ valves	A	3	6	18	3			25,000				30,000			0	55,000	
UV	Concrete Repair	A	5	6	30	1	20,000										20,000	
	EQ Pumps	A	3	6	18	6					80,000	90,000				0	170,000	
	Electrical	A	2	6	12	8							85,000			0	85,000	
	Flow Meter	A	5	6	30	1	30,000							30,000			60,000	
	Roof	A	2	4	8	10									10,000		10,000	
	Heating	D	3	5	15	6					25,000						25,000	
	Outfall Pumps	A	5	6	30	1	90,000									0	90,000	
BVF	Generator	A	4	6	24	4			20,000					300,000			320,000	
	Building	A	1	4	4	10											0	
	Blowers	D	1	3	3	10											0	
	HVAC	A	3	4	12	9								30,000			30,000	
	Pumps	A	2	3	6	15										0	0	

Dept	Asset	SF	Risk Score															Long Trm - Infra Deficit	Total
			Fail Likelihood	Impact	Severity	Time Horizon	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035			
LRAR	Boiler	A	5	6	30	1	5,000	5,000	5,000	5,000	5,000	5,000	5,000	150,000			0	185,000	
	Peroxide System	A	1	2	2	15											0	0	
	Piping	A	1	3	3	15											0	0	
	Building	D	2	4	8	9								10,000			0	10,000	
	Blowers	D	5	5	25	1	8,000		8,000		8,500		9,000	9,500			0	43,000	
	HVAC	A	2	5	10	7							15,000		20,000		0	35,000	
	Pumps	A	3	6	18	4				60,000				75,000			0	135,000	
	Chemical feed pumps	A	5	5	25	1	7,000				8,000				10,000		0	25,000	
	Boiler	A	5	6	30	1	5,000	5,000	5,000	5,000	5,000	5,000	5,000	6,000	6,000		0	52,000	
	Grinders	D	5	6	30	1	30,000							40,000	40,000	40,000		150,000	
GBT	Piping	D	1	6	6	10											0	0	
	Instrumentation	A	3	6	18	5				10,000								10,000	
	Mixers	D	2	6	12	9								60,000				60,000	
	BOB	A	1	6	6	10											0	0	
	Pumps	A	5	6	30	1	20,000		30,000				40,000		50,000			140,000	
	Belt thickeners	A	5	6	30	1	10,000				20,000			30,000			0	60,000	
	Polymer Make up	A	3	6	18	4				30,000					40,000			70,000	
	Mix Tank	A	3	6	18	4				60,000								60,000	
	Heat Exchanger	A	5	6	30	1	30,000											30,000	
	HVAC	A	3	5	15	4				24,000					50,000		0	74,000	
BSTs	Digester External Mixing	A	2	5	10	10									100,000			100,000	
	Pumps	A	3	6	18	5				150,000								150,000	
	HVAC	A	2	5	10	9								60,000			0	60,000	
TOTALS:							111,059,000	68,312,000	22,475,000	12,043,000	6,233,500	5,153,000	5,024,000	3,396,000	5,877,500	30,671,000	297,622,000	567,866,000	

Funding Source	
#	Name
A	Utility General Reserve
B	Nutrient Removal Reserve
C	Debentures/Debt/Leasing
D	Operating
E	Infrastructure
F	Grants
G	Water Treatment Plant Upgrade
H	IP Reserve

GENERAL FUND - CAPITAL FUNDING PLAN

Reserves	2025			2026			2027			2028			2029			2030			2031			2032			2033			2034			2035		
	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance	Added	Use	End Balance		
1 Accommodation Tax - Marketing	72,000																																
2 Accommodation Tax - Sask Ave	320,000																																
3 Building Reserve - BDO Arena Building	30,000	10,000	0	40,000	10,000	0	50,000	10,000	0	60,000	10,000	0	70,000	10,000	0	80,000	10,000	0	90,000	10,000	0	100,000	10,000	0	110,000	10,000	0	120,000	10,000	0	130,000		
4 Capital Levy	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000		
5 Cemetery	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000		
6 Computer	83,000	36,000	73,000	46,000	36,000	14,000	68,000	36,000	81,000	23,000	36,000	14,000	45,000	36,000	31,000	50,000	36,000	64,000	22,000	36,000	23,000	35,000	36,000	21,000	50,000	36,000	71,000	15,000	36,000	18,400	32,600		
7 Crescent Lake	34,000	2,000	0	36,000	2,000	0	38,000	2,000	0	40,000	2,000	0	42,000	2,000	0	44,000	2,000	0	46,000	2,000	0	48,000	2,000	0	50,000	2,000	0	52,000	2,000	0	54,000		
8 Debentures	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
9 Dedication Fees - Recreation	24,000	0	0	24,000	0	0	24,000	0	0	24,000	0	0	24,000	0	0	24,000	0	0	24,000	0	0	24,000	0	0	24,000	0	0	24,000	0	0	24,000		
10 Environmental	691,000	42,000	0	733,000	42,000	100,000	875,000	100,000	675,000	42,000	690,000	67,000	42,000	0	159,000	42,000	0	193,000	42,000	0	235,000	42,000	0	277,000	42,000	0	319,000	42,000	0	361,000	42,000		
11 Equipment Replacement	173,500	405,000	560,000	18,500	405,000	320,000	103,500	510,000	350,000	263,500	610,000	660,000	215,500	405,000	380,000	238,500	660,000	415,000	605,000	410,000	678,500	605,000	670,000	613,500	605,000	425,000	753,500	605,000	750,000	648,500			
12 Fire Truck	571,000	385,000	200,000	385,000	385,000	90,000	1,061,000	385,000	0	1,436,000	385,000	0	1,821,000	385,000	0	2,206,000	385,000	0	2,591,000	385,000	0	2,976,000	385,000	0	3,361,000	385,000	0	3,746,000	385,000	0	4,131,000		
13 Canada Community Building Fund	2,278,000	749,000	700,000	2,327,000	749,000	700,000	2,376,000	749,000	0	3,125,000	749,000	0	3,874,000	749,000	0	4,623,000	749,000	0	5,372,000	749,000	0	6,121,000	749,000	0	6,870,000	749,000	0	7,619,000	749,000	0	8,368,000		
14 General Infrastructure	617,000	225,000	0	842,000	225,000	0	1,067,000	225,000	0	1,292,000	225,000	0	1,517,000	225,000	0	1,742,000	225,000	0	1,987,000	225,000	0	2,232,000	225,000	0	2,477,000	225,000	0	2,722,000	225,000	0	2,967,000		
15 General Reserve	8,135,000	800,000	1,465,000	7,470,000	600,000	1,845,000	6,425,000	0	450,000	5,975,000	330,000	1,050,000	550,000	3,085,000	2,720,000	290,000	196,000	2,814,000	400,000	1,245,000	1,969,000	400,000	256,000	2,113,000	400,000	176,000	2,337,000	400,000	297,000	2,440,000			
16 Building Reserve - Giesby Building	135,000	20,000	45,000	110,000	20,000	5,000	125,000	20,000	5,000	140,000	20,000	5,000	155,000	20,000	5,000	170,000	20,000	5,000	185,000	20,000	5,000	200,000	20,000	5,000	215,000	20,000	5,000	230,000	20,000	5,000	245,000		
17 Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
18 Accessibility	54,000	50,000	0	104,000	50,000	0	154,000	50,000	0	204,000	50,000	0	254,000	50,000	0	304,000	50,000	0	354,000	50,000	0	404,000	50,000	0	454,000	50,000	0	504,000	50,000	0	554,000		
19 Handicap	1,000	0	0	1,000	0	0	1,000	0	0	1,000	0	0	1,000	0	0	1,000	0	0	1,000	0	0	1,000	0	0	1,000	0	0	1,000	0	0	1,000		
20 Land Development	936,000	0	0	936,000	80,000	0	1,016,000	80,000	0	1,096,000	80,000	0	1,176,000	80,000	0	1,256,000	80,000	0	1,336,000	80,000	0	1,416,000	80,000	0	1,496,000	80,000	0	1,576,000	80,000	0	1,656,000		
21 Building Reserve - Library Building	24,000	9,000	30,000	10,000	10,000	0	13,000	10,000	0	16,000	10,000	0	19,000	10,000	0	22,000	10,000	0	25,000	10,000	0	28,000	10,000	0	31,000	10,000	0	34,000	10,000	0	37,000		
22 Operating	0	2,393,440	0	2,393,440	0	1,879,909	513,531	0	3,732,407	0	3,732,407	0	3,732,407	0	3,732,407	0	3,732,407	0	3,732,407	0	3,732,407	0	3,732,407	0	3,732,407	0	3,732,407	0	3,732,407	0	3,732,407		
23 Sidewalk	101,000	50,000	0	151,000	50,000	80,000	121,000	50,000	0	171,000	50,000	0	221,000	50,000	0	271,000	50,000	0	321,000	50,000	0	371,000	50,000	0	421,000	50,000	0	471,000	50,000	0	521,000		
24 Softball Complex	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000		
25 Spec Admin	103,000	0	0	103,000	0	0	103,000	0	0	103,000	0	0	103,000	0	0	103,000	0	0	103,000	0	0	103,000	0	0	103,000	0	0	103,000	0	0	103,000		
26 Policing	529,000	0	0	529,000	0	0	529,000	0	0	529,000	0	0	529,000	0	0	529,000	0	0	529,000	0	0	529,000	0	0	529,000	0	0	529,000	0	0	529,000		
27 Building Reserve - Herman Prior Building	48,000	33,000	5,000	78,000	34,000	5,000	112,000	33,000	5,000	146,000	33,000	5,000	180,000	33,000	5,000	214,000	33,000	5,000	248,000	33,000	5,000	282,000	33,000	5,000	316,000	33,000	5,000	350,000	33,000	5,000	384,000		
28 Building Reserve - Daycare	27,000	5,000	0	32,000	5,000	0	37,000	5,000	0	42,000	5,000	0	47,000	5,000	0	52,000	5,000	0	57,000	5,000	0	62,000	5,000	0	67,000	5,000	0	72,000	5,000	0	77,000		
29 Leasing/Len	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
Total	15,001,500	2,821,000	5,471,440	14,341,500	2,703,000	4,838,909	14,683,500	3,115,000	5,653,407	2,637,000	5,883,935	14,080,500	2,649,000	5,366,494	13,148,500	2,644,000	3,133,084	14,995,500	2,699,000	3,882,705	15,906,500	2,699,000	3,563,359	17,216,500	2,699,000	2,696,047	19,173,500	2,699,000	4,828,168	19,153,100			

Targeted Reserve Contributions	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
1 Accommodation Tax - Marketing										
2 Accommodation Tax - Sask Ave										
3 Building Reserve - BDO Arena Building	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
4 Capital Levy	0	0	0	0	0	0	0	0	0	0
5 Cemetery	0	0	0	0	0	0	0	0	0	0
6 Computer	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000
7 Crescent Lake	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
8 Debentures										
9 Dedication Fees - Recreation										
10 Environmental	42,000	42,000	950,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000
11 Equipment Replacement	405,000	405,000	510,000	405,000	660,000	605,000	605,000	605,000	605,000	605,000
12 Fire Truck	385,000	385,000	385,000	385,000	385,000	385,000	385,000	385,000	385,000	385,000
13 Canada Community Building Fund	749,000	749,000	749,000	749,000	749,000	749,000	749,000	749,000	749,000	749,000
14 General Infrastructure	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
15 General Reserve	800,000	600,000	0	330,000	550,000	290,000	400,000	400,000	400,000	400,000
16 Building Reserve - Giesby Building										